



Budget 10
Operating

Infrastructure Services



2010 Operating Budget

INFRASTRUCTURE SERVICES SUMMARY P.0.00.00.00.00

Description

TO PROVIDE THE FOLLOWING SERVICES IN ACCORDANCE WITH CITY COUNCIL'S BUDGETARY APPROVALS AND PROVINCIAL REGULATIONS IN A MANNER BEST SERVING THE INTERESTS OF THE CITY TAXPAYERS: ENGINEERING, DESIGN, CONSTRUCTION AND MAINTENANCE OF THE CITY'S ROADWAYS, WATER AND WASTE WATER SYSTEMS, STORM SEWERS AND MUNICIPAL/AGRICULTURAL DRAINS; OPERATION OF WATER AND WASTE WATER TREATMENT PLANTS; SOLID WASTE COLLECTION, DISPOSAL/DIVERSION AND LANDFILL DESIGN, CONSTRUCTION, OPERATION AND MAINTENANCE; TRANSPORTATION PLANNING AND TRAFFIC ENGINEERING; OPERATION AND MAINTENANCE OF TOM DAVIES SQUARE; ADMINISTRATION AND CO-ORDINATION OF CAPITAL BUDGETS FOR ALL MUNICIPAL BUILDINGS AND FACILITIES; FORESTRY SERVICES.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions		423.00	423.00	
	Temp. & Part Time Hours		32,965.00	33,190.00	.7
	Overtime Hours		5,926.00	5,926.00	
	Crew Hours		467,095.00	467,095.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	35,640,345	34,489,537	34,996,428	1.5
	Materials & Operating Expenses	12,922,297	12,293,461	11,172,315	-9.1
	Equipment Expenses	71,905	76,979	77,609	.8
	Energy Costs	8,346,549	8,175,826	8,380,717	2.5
	Purchased/Contract Services	32,191,017	30,162,564	31,348,780	3.9
	Debenture Costs / Insurance and Taxes	3,824,887	3,780,950	4,443,167	17.5
	Professional Development & Training	236,266	264,018	263,611	-.2
	Grants - Transfer Payments	49,441	58,740	58,985	.4
	Provisions to Reserves/Capital	52,332,508	52,234,842	53,751,969	2.9
	Internal Recoveries	245,646	960,109	1,001,667	4.3
TOTAL EXPENDITURES		145,860,861	142,497,026	145,495,248	2.1
REVENUES	Levies	-561,032	-561,032	-498,733	-11.1
	Provincial Grants	-62,747	-15,000	-40,000	166.7
	Federal Grants				
	User Fees	-55,835,079	-57,861,386	-60,468,201	4.5
	Licensing & Lease Revenues	-2,671,506	-2,828,087	-2,778,335	-1.8
	Investment Earnings				
	Contribution from Reserves	-7,309,719	-3,236,197	-964,435	-70.2
	Other Revenues	-1,794,883	-1,634,660	-2,096,553	28.3
TOTAL REVENUE		-68,234,966	-66,136,362	-66,846,257	1.1
NET BUDGET		77,625,895	76,360,664	78,648,991	3.0



2010 Operating Budget

GENERAL MANAGER'S OFFICE P.A.05.00.00.00

Description

PREPARATION AND PRESENTATION OF REPORTS TO CITY COUNCIL;
COORDINATION OF DEPARTMENTAL ACTIVITIES; PROVIDE ENGINEERING
GUIDANCE FOR WATER AND WASTE WATER AND ROADS PROJECTS FROM DESIGN
THROUGH CONSTRUCTION; RESPOND TO INQUIRIES FROM THE GENERAL PUBLIC;
LIAISON WITH APPROVAL AND FUNDING AGENCIES.

STAFFING CONSISTS OF:
1 - GENERAL MANAGER
1 - EXECUTIVE ASSISTANT

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions		2.00	2.00	
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits	330,864	290,175	292,011	.6
	Materials & Operating Expenses	10,164	10,223	10,325	1.0
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services	2,586	4,218	2,500	-40.7
	Debt Service Costs / Insurance and Taxes				
	Professional Development & Training	26,392	33,067	33,398	1.0
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
Internal Recoveries	-362,004	-337,683	-338,234	.2	
TOTAL EXPENDITURES		8,002			
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-8,000			
Other Revenues					
TOTAL REVENUE		-8,000			
NET BUDGET		2			



2010 Operating Budget

FINANCIAL SUPPORT SERVICES P.B.05.00.00.00

Description

THIS SECTION SUPPORTS QUALITY CUSTOMER SERVICE OUTCOMES, FINANCIAL CONTROLS AND PROCESS EFFECTIVENESS THROUGHOUT THE INFRASTRUCTURE SERVICES DEPARTMENT.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions		20.00	20.00	
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits	1,353,581	1,312,543	1,335,016	1.7
	Materials & Operating Expenses	28,617	46,444	38,258	-17.6
	Equipment Expenses		12,305	12,428	1.0
	Energy Costs	248	1,000	1,060	6.0
	Purchased/Contract Services	164,456	134,029	141,460	5.5
	Debtenture Costs / Insurance and Taxes	239,850	234,067	241,328	3.1
	Professional Development & Training	4,172	6,636	4,597	-30.7
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
	Internal Recoveries	-1,835,835	-1,791,934	-1,774,147	-1.0
TOTAL EXPENDITURES		-44,911	-44,910		
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
	Other Revenues				
TOTAL REVENUE					
NET BUDGET		-44,911	-44,910		



2010 Operating Budget

ENGINEERING SERVICES SUMMARY P.E.00.00.00.00

Description

TO PROVIDE ENGINEERING AND TECHNICAL EXPERTISE FOR THE CITY'S INFRASTRUCTURE SYSTEM INCLUDING ROADS, BRIDGES, STORM SEWER AND SANITARY SEWERS, WATER AND WASTE WATER TREATMENT PLANTS AND WATER DISTRIBUTION SYSTEMS, MUNICIPAL BUILDINGS AND FACILITIES. SERVICES INCLUDE BOTH SHORT AND LONG TERM PLANNING IN ALL AREAS INCLUDING TRAFFIC ENGINEERING AND TRANSPORTATION PLANNING. PROVIDE DETAILED DESIGN, DRAFTING, CONSTRUCTION SUPERVISION AND MATERIALS TESTING ON ALL CAPITAL AND MAINTENANCE MUNICIPAL CAPITAL PROJECTS.

PROVIDE TECHNICAL ASSISTANCE TO OTHER CITY DEPARTMENTS, THE GENERAL PUBLIC, AND THE DEVELOPMENT COMMUNITY.

PROVIDE TECHNICAL ASSISTANCE TO THE GROWTH & DEVELOPMENT DEPARTMENT - DEVELOPMENT ENGINEERING SECTION ON ALL PROPOSED SUBDIVISIONS AND SITE PLAN CONTROL AGREEMENTS, BUILDING PERMIT APPLICATIONS, MINOR VARIANCES, SEVERANCES, LETTERS OF TOLERANCE, ETC.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions		56.00	55.00	-1.8
	Temp. & Part Time Hours		11,941.00	11,941.00	
	Overtime Hours		5,651.00	5,651.00	
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits	4,904,944	5,089,100	5,076,001	-.3
	Materials & Operating Expenses	138,459	137,648	137,015	-.5
	Equipment Expenses	852			
	Energy Costs				
	Purchased/Contract Services	128,621	156,068	151,396	-3.0
	Debt Service Costs / Insurance and Taxes				
	Professional Development & Training	44,138	44,155	44,596	1.0
	Grants - Transfer Payments	20,758	8,736	8,736	
	Provisions to Reserves/Capital	10,000	10,000	10,200	2.0
	Internal Recoveries	-5,002,838	-5,227,670	-5,357,568	2.5
TOTAL EXPENDITURES	244,934	218,037	70,376	-67.7	
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees	-34,140	-28,037	-70,376	151.0
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-20,793			
Other Revenues					
TOTAL REVENUE	-54,933	-28,037	-70,376	151.0	
NET BUDGET	190,001	190,000			

ENGINEERING SERVICES SUMMARY

P.E.00.00.00.00

Variance Explanations:

Full Time Positions

One full time position has been transferred to Roads Administration.



2010 Operating Budget

ASSETS MANAGEMENT P.F.00.00.00.00

Description

THE ASSETS MANAGEMENT DIVISION IS RESPONSIBLE FOR THE REAL ESTATE FUNCTIONS, CAPITAL PROGRAMS, MANAGEMENT OF VARIOUS MUNICIPAL BUILDINGS AND MANAGEMENT OF CITY FLEET OF VEHICLES AND EQUIPMENT. THE DIVISION COMPRISES THE REAL ESTATE SECTION, THE CAPITAL PROJECTS SECTION, THE FACILITIES MANAGEMENT SECTION AND THE FLEET SERVICES SECTION.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions		54.00	54.00	
	Temp. & Part Time Hours		1,592.00	1,592.00	
	Overtime Hours		50.00	50.00	
	Crew Hours		5,740.00	5,740.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	4,211,769	4,147,359	4,188,354	1.0
	Materials & Operating Expenses	2,238,264	1,775,682	1,811,805	2.0
	Equipment Expenses	66,647	64,674	65,181	.8
	Energy Costs	3,280,118	3,209,278	3,100,515	-3.4
	Purchased/Contract Services	2,809,101	2,608,785	2,678,638	2.7
	Debt Service Costs / Insurance and Taxes	2,183,151	2,169,047	2,164,833	-.2
	Professional Development & Training	24,135	30,586	29,951	-2.1
	Grants - Transfer Payments				
	Provisions to Reserves/Capital	5,170,075	5,257,317	5,468,230	4.0
	Internal Recoveries	-12,305,004	-11,498,196	-11,424,164	-.6
TOTAL EXPENDITURES	7,678,256	7,764,532	8,083,343	4.1	
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees	-243,791	-263,066	-247,953	-5.7
	Licensing & Lease Revenues	-2,671,506	-2,828,087	-2,778,335	-1.8
	Investment Earnings				
	Contribution from Reserves	-199,184			
Other Revenues	-297,699	-298,072	-401,200	34.6	
TOTAL REVENUE	-3,412,180	-3,389,225	-3,427,488	1.1	
NET BUDGET	4,266,076	4,375,307	4,655,855	6.4	

ASSETS MANAGEMENT

P.F.00.00.00.00

Variance Explanations:

Other Revenues

The increase of \$100,000 represents estimated increase in sale of land and equipment.

Performance Measurements:

OMBI Performance Benchmarks				
Description of Measure	CGS Result			OMBI Median
	2006	2007	2008	2008
Rentable Square Footage of Office Buildings Managed by Municipality (in thousands)	316	316	316	
Rentable Square Footage of HQ Buildings Managed by Municipality (in thousands)	149	149	149	
Facility Cost per Rentable Square Foot of Office Buildings Managed by Municipality	\$ 10.02	\$ 10.74	\$ 11.28	\$ 10.78
Total Number of Vehicles (if serviced by Fleet Services)	806	806	806	
Total Number of Vehicles (excluding EMS, Fire, Police & Transit Vehicles)	748	748	748	



2010 Operating Budget

DEBT & CONTRIBUTION TO CAPITAL P.F.05.00.00.00

Description

TO REFLECT DEBT REPAYMENTS FOR VARIOUS INFRASTRUCTURE FACILITIES THROUGHOUT THE CITY, AND THE ANNUAL CONTRIBUTION TO THE INFRASTRUCTURE BUILDINGS CAPITAL ENVELOPE.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debenture Costs / Insurance and Taxes	10,020	10,000	10,000	
	Professional Development & Training				
	Grants - Transfer Payments				
Provisions to Reserves/Capital	1,844,364	1,844,364	1,881,251	2.0	
Internal Recoveries					
TOTAL EXPENDITURES		1,854,384	1,854,364	1,891,251	2.0
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
	Other Revenues				
TOTAL REVENUE					
NET BUDGET		1,854,384	1,854,364	1,891,251	2.0



2010 Operating Budget

WATER MAINTENANCE SUMMARY P.M.15.00.00.00

Description

TO REFLECT COSTS ASSOCIATED WITH THE DELIVERY OF WATER SERVICES AND THE CORRESPONDING RECOVERY FROM THE UTILITY.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours		94,240.00	94,240.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	3,802,877	3,747,818	3,884,075	3.6
	Materials & Operating Expenses	2,048,211	2,087,217	2,200,177	5.4
	Equipment Expenses				
	Energy Costs	1,346,491	1,450,625	1,562,461	7.7
	Purchased/Contract Services	3,051,931	2,715,264	2,976,421	9.6
	Debt/Interest Costs / Insurance and Taxes	493,891	460,527	1,181,741	156.6
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital	10,626,761	10,649,230	11,289,296	6.0
	Internal Recoveries	7,187,835	7,148,163	7,290,092	2.0
TOTAL EXPENDITURES		28,557,997	28,258,844	30,384,263	7.5
REVENUES	Levies	-252,103	-252,103	-223,634	-11.3
	Provincial Grants				
	Federal Grants				
	User Fees	-24,172,446	-25,205,778	-26,563,499	5.4
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-1,306,175		-714,138	
Other Revenues	-800				
TOTAL REVENUE		-25,731,524	-25,457,881	-27,501,271	8.0
NET BUDGET		2,826,473	2,800,963	2,882,992	2.9

WATER MAINTENANCE SUMMARY

P.M.15.00.00.00

Performance Measurements:

OMBI Performance Benchmarks				
Description of Measure	CGS Result			OMBI median
	2006	2007	2008	2008
Number of Household Days with Mandatory Water Restrictions	.17	.16	.15	0
Number of Household Days with Boil Water Advisories	0	0	0	0
Megalitres of Treated Water per 100,000 Population	16,755	17,314	14,885	14,849
Water Use (Megalitres Distributed) per Household	.18	.17	.17	.22
Percentage of Total Households Serviced by Municipal Water	83.8 %	83.8 %	83.8 %	93.5 %
Operating Cost for the Distribution of Drinking Water per KM of Water Distribution Pipe	\$6,239	\$7,924	\$7,932	\$8,575
Operating Cost for the Treatment of Drinking Water per Megalitre of Drinking Water Treated	\$ 375	\$ 380	\$456	\$232
Operating Cost for the Treatment & Distribution of Drinking Water per Megalitre of Drinking Water Treated	\$ 636	\$ 702	\$798	\$422
Percentage of Compliance to Drinking Water Standards	100 %	99.9 %	99.9 %	100 %
Number of Water Main Breaks per 100 KM of Water Distribution Pipe	10.2	12.5	9.6	7.6



2010 Operating Budget

WATER REVENUES P.M.15.05.00.00

Description

TO RECOVER WATER PRODUCTION AND SUPPLY COSTS DIRECTLY FROM WATER CUSTOMERS.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debt Service Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
	Internal Recoveries				
TOTAL EXPENDITURES					
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees	-24,102,541	-25,093,449	-26,427,399	5.3
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
Other Revenues	-800				
TOTAL REVENUE		-24,103,341	-25,093,449	-26,427,399	5.3
NET BUDGET		-24,103,341	-25,093,449	-26,427,399	5.3



2010 Operating Budget

DEBT & CONTRIBUTION TO CAPITAL P.M.15.10.00.00

Description

TO REFLECT WATER DEBT REPAYMENTS AND CONTRIBUTIONS TO CAPITAL FOR WATER PROJECTS. TO PROVIDE FUNDS FOR CAPITAL SPENDING ON WATER PROJECTS INCLUDING THE REPLACEMENT OF EXISTING WATER SYSTEMS.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debt Costs / Insurance and Taxes			714,138	
	Professional Development & Training				
	Grants - Transfer Payments				
Provisions to Reserves/Capital	10,626,761	10,626,761	11,239,296	5.8	
Internal Recoveries					
TOTAL EXPENDITURES		10,626,761	10,626,761	11,953,434	12.5
REVENUES	Levies	-252,103	-252,103	-223,634	-11.3
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-1,281,260		-714,138	
Other Revenues					
TOTAL REVENUE		-1,533,363	-252,103	-937,772	272.0
NET BUDGET		9,093,398	10,374,658	11,015,662	6.2

DEBT & CONTRIBUTION TO CAPITAL

P.M.15.10.00.00

Variance Explanations:

Debenture Costs / Insurance and Taxes and Contribution from Reserve/Capital

This increase represent the interest portion of the debt repayment for internal financing of the Levack Water Supply. This is fully funded from the Water Capital envelope.

Provisions to Reserve/Capital

The annual SCAMP allocation of \$400,000 has been added to the water capital envelope in accordance with policy.



2010 Operating Budget

WATER TREATMENT P.M.15.15.00.00

Description

PRODUCE CLEAN POTABLE WATER MEETING REGULATORY REQUIREMENTS FOR QUALITY. PROVIDE ADEQUATE QUANTITY AND PRESSURE TO CUSTOMERS.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours		31,080.00	31,080.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	1,039,779	957,810	1,014,525	5.9
	Materials & Operating Expenses	1,345,783	1,355,525	1,435,177	5.9
	Equipment Expenses				
	Energy Costs	1,346,162	1,450,625	1,562,461	7.7
	Purchased/Contract Services	1,579,612	1,574,574	1,824,291	15.9
	Debt/Interest Costs / Insurance and Taxes	493,891	460,527	467,603	1.5
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
	Internal Recoveries	139,918	118,470	106,640	-10.0
TOTAL EXPENDITURES		5,945,145	5,917,531	6,410,697	8.3
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
	Other Revenues				
TOTAL REVENUE					
NET BUDGET		5,945,145	5,917,531	6,410,697	8.3

WATER TREATMENT

P.M.15.15.00.00

Variance Explanations:

Purchased/Contract Services

Additional costs to take over Levack (\$64,000) and Falconbridge (\$181,000) water services have been added to the budget.

Debenture Costs/Insurance and Taxes

The increase reflects actual insurance costs and property taxes relating to City owned water facilities.



2010 Operating Budget

WATER ENGINEERING COSTS P.M.15.25.00.00

Description
TO REFLECT ENGINEERING COSTS ASSOCIATED WITH WATER, IN THE FORM OF CHARGE BACKS FROM THE COST CENTRES FOR GENERAL MANAGER, ADMINISTRATIVE SERVICES AND ENGINEERING SERVICES.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debt Service Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
Internal Recoveries	1,441,785	1,450,448	1,495,796	3.1	
TOTAL EXPENDITURES		1,441,785	1,450,448	1,495,796	3.1
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves Other Revenues				
TOTAL REVENUE					
NET BUDGET		1,441,785	1,450,448	1,495,796	3.1



2010 Operating Budget

WATER SYSTEM REPAIR & MTCE P.M.15.30.00.00

Description

TO REFLECT THE COST OF MAINTENANCE AND REPAIR TO THE WATER DISTRIBUTION SYSTEM.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours		63,160.00	63,160.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	2,763,098	2,790,008	2,869,550	2.9
	Materials & Operating Expenses	702,428	731,692	765,000	4.6
	Equipment Expenses				
	Energy Costs	329			
	Purchased/Contract Services	1,472,319	1,140,690	1,152,130	1.0
	Debtenture Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital		22,469	50,000	122.5
Internal Recoveries	5,606,132	5,579,245	5,687,656	1.9	
TOTAL EXPENDITURES		10,544,306	10,264,104	10,524,336	2.5
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees	-69,905	-112,329	-136,100	21.2
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-24,915			
Other Revenues					
TOTAL REVENUE		-94,820	-112,329	-136,100	21.2
NET BUDGET		10,449,486	10,151,775	10,388,236	2.3



2010 Operating Budget

WASTE WATER MAINTENANCE SUMMARY P.M.20.00.00.00

Description

TO REFLECT THE COST ASSOCIATED WITH THE DELIVERY OF WASTE WATER SERVICES AND THE CORRESPONDING RECOVERY FROM THE UTILITY.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours		84,040.00	84,040.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	3,611,537	3,683,940	3,734,170	1.4
	Materials & Operating Expenses	1,447,445	1,509,715	1,567,940	3.9
	Equipment Expenses				
	Energy Costs	1,801,528	1,772,455	1,848,788	4.3
	Purchased/Contract Services	2,150,026	1,816,920	1,921,565	5.8
	Debtenture Costs / Insurance and Taxes	760,727	790,301	738,174	-6.6
	Professional Development & Training				
	Grants - Transfer Payments	4,179	25,500	25,500	
	Provisions to Reserves/Capital	10,650,703	10,650,703	11,303,717	6.1
	Internal Recoveries	6,691,645	6,727,942	6,848,950	1.8
TOTAL EXPENDITURES	27,117,790	26,977,476	27,988,804	3.7	
REVENUES	Levies	-308,929	-308,929	-275,099	-11.0
	Provincial Grants				
	Federal Grants				
	User Fees	-25,525,582	-26,589,014	-27,713,705	4.2
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-1,182,640			
Other Revenues					
TOTAL REVENUE	-27,017,151	-26,897,943	-27,988,804	4.1	
NET BUDGET	100,639	79,533			

WASTE WATER MAINTENANCE SUMMARY

P.M.20.00.00.00

Performance Measurements:

MBI Performance Benchmarks				
Description of Measure	CGS Result			OMBI median
	2006	2007	2008	2008
Percentage of Wastewater Estimated to have Bypassed Treatment	3.7 %	0.33 %	2.6 %	0.1 %
Megalitres of Treated Wastewater per 100,000 Population	23,758	20,613	23,516	20,010
Operating Cost of Wastewater Collection per KM of Pipe	\$4,714	\$5,218	\$5,811	\$6,146
Operating Cost of Wastewater Treatment/Disposal per Megalitre Treated	\$ 295	\$ 399	\$ 378	\$ 260
Operating Cost of Wastewater Treatment/Disposal & Collection per Megalitre Treated	\$ 407	\$ 540	\$ 516	\$ 386
Number of Wastewater Main Breaks per 100 KM of Wastewater Main	2.7	2.9	2.8	1.2



2010 Operating Budget

WASTE WATER REVENUE P.M.20.05.00.00

Description
TO RECOVER THE WASTE WATER MAINTENANCE AND WASTE WATER TREATMENT COSTS DIRECTLY FROM THOSE RESIDENTS WITH WASTE WATER SERVICES.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debenture Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
Internal Recoveries					
TOTAL EXPENDITURES					
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees	-25,525,582	-26,589,014	-27,713,705	4.2
	Licensing & Lease Revenues				
	Investment Earnings				
Contribution from Reserves					
Other Revenues					
TOTAL REVENUE		-25,525,582	-26,589,014	-27,713,705	4.2
NET BUDGET		-25,525,582	-26,589,014	-27,713,705	4.2



2010 Operating Budget

DEBT & CONTRIBUTION TO CAPITAL P.M.20.10.00.00

Description

TO REFLECT WASTE WATER DEBT REPAYMENTS AND CONTRIBUTIONS TO CAPITAL FOR WASTE WATER PROJECTS. TO PROVIDE FUNDS FOR CAPITAL SPENDING ON WASTE WATER PROJECTS INCLUDING THE REPLACEMENT OF EXISTING WASTE WATER SYSTEMS.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debtenture Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments	4,179	25,500	25,500	6.1
	Provisions to Reserves/Capital	10,650,703	10,650,703	11,303,717	6.1
Internal Recoveries					
TOTAL EXPENDITURES		10,654,882	10,676,203	11,329,217	6.1
REVENUES	Levies	-308,929	-308,929	-275,099	-11.0
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves	-1,182,640			
Other Revenues					
TOTAL REVENUE		-1,491,569	-308,929	-275,099	-11.0
NET BUDGET		9,163,313	10,367,274	11,054,118	6.6

DEBT & CONTRIBUTION TO CAPITAL

P.M.20.10.00.00

Variance Explanations:

Provisions to Reserve/Capital

The annual SCAMP allocation of \$440,000 has been added to the waste water capital envelope in accordance with policy.



2010 Operating Budget

WASTE WATER TREATMENT P.M.20.15.00.00

Description

PRODUCE QUALITY EFFLUENTS MEETING REGULATORY REQUIREMENTS. MINIMIZE ENVIRONMENTAL DEGRADATION THROUGH QUALITY EFFLUENTS.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours		55,810.00	55,810.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	1,789,035	1,669,910	1,682,480	.8
	Materials & Operating Expenses	1,278,737	1,279,675	1,335,580	4.4
	Equipment Expenses				
	Energy Costs	1,801,528	1,772,455	1,848,788	4.3
	Purchased/Contract Services	1,550,405	1,375,210	1,475,415	7.3
	Debtenture Costs / Insurance and Taxes	760,727	790,301	738,174	-6.6
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
	Internal Recoveries	309,421	246,440	219,850	-10.8
TOTAL EXPENDITURES		7,489,853	7,133,991	7,300,287	2.3
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
Other Revenues					
TOTAL REVENUE					
NET BUDGET		7,489,853	7,133,991	7,300,287	2.3



2010 Operating Budget

WASTE WATER ENGINEERING P.M.20.25.00.00

Description

TO REFLECT ENGINEERING COSTS ASSOCIATED WITH WASTE WATER IN THE FORM OF CHARGE BACKS FROM THE COST CENTRES FOR GENERAL MANAGER, ADMINISTRATIVE SERVICES AND ENGINEERING SERVICES.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours				
	Volunteers				
EXPENDITURES	Salaries & Benefits				
	Materials & Operating Expenses				
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services				
	Debtore Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
Internal Recoveries	1,818,310	1,843,256	1,889,427	2.5	
TOTAL EXPENDITURES		1,818,310	1,843,256	1,889,427	2.5
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
Other Revenues					
TOTAL REVENUE					
NET BUDGET		1,818,310	1,843,256	1,889,427	2.5



2010 Operating Budget

W W SYSTEM REPAIR & MTCE P.M.20.30.00.00

Description

REFLECTS THE COST OF MAINTENANCE AND REPAIR TO THE WASTE WATER COLLECTION SYSTEM.

Description		2009 Actual	2009 Budget	2010 Basic Budget	% 2009 Budget
PERSONNEL	Full Time Positions				
	Temp. & Part Time Hours				
	Overtime Hours				
	Crew Hours		28,230.00	28,230.00	
	Volunteers				
EXPENDITURES	Salaries & Benefits	1,822,502	2,014,030	2,051,690	1.9
	Materials & Operating Expenses	168,708	230,040	232,360	1.0
	Equipment Expenses				
	Energy Costs				
	Purchased/Contract Services	599,621	441,710	446,150	1.0
	Debt Service Costs / Insurance and Taxes				
	Professional Development & Training				
	Grants - Transfer Payments				
	Provisions to Reserves/Capital				
	Internal Recoveries	4,563,914	4,638,246	4,739,673	2.2
TOTAL EXPENDITURES		7,154,745	7,324,026	7,469,873	2.0
REVENUES	Levies				
	Provincial Grants				
	Federal Grants				
	User Fees				
	Licensing & Lease Revenues				
	Investment Earnings				
	Contribution from Reserves				
	Other Revenues				
TOTAL REVENUE					
NET BUDGET		7,154,745	7,324,026	7,469,873	2.0