



All Current Departments

2011
Operating
Budget

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		1,944	2,002	3.0	4	2,006	3.2
Crew Hours		608,350	637,647	4.8	1,949	639,596	
Overtime Hours		26,444	26,108	(1.3)	0	26,108	(1.3)
Part Time Hours		844,600	814,643	(3.5)	(2,343)	812,300	(3.8)
Volunteers		335	335	-	0	335	-
Revenues							
Levies	(15,524,229)	(10,557,928)	(10,357,150)	1.9	0	(10,357,150)	1.9
Provincial Grants & Subsidies	(199,209,782)	(197,096,836)	(130,356,573)	33.9	0	(130,356,573)	33.9
Federal Grants & Subsidies	(1,239,328)	(876,689)	(1,084,134)	(23.7)	0	(1,084,134)	(23.7)
User Fees	(88,993,960)	(89,561,416)	(91,267,312)	(1.9)	(99,700)	(91,367,012)	(2.0)
Licensing & Lease Revenues	(3,737,320)	(3,742,347)	(3,762,647)	(0.5)	0	(3,762,647)	(0.5)
Investment Earnings	(11,341,118)	(8,704,880)	(9,165,417)	(5.3)	0	(9,165,417)	(5.3)
Contr from Reserve and Capital	(11,610,490)	(7,819,238)	(5,216,228)	33.3	(2,713,356)	(7,929,584)	(1.4)
Other Revenues	(13,615,473)	(12,386,770)	(12,671,707)	(2.3)	0	(12,671,707)	(2.3)
Total Revenues	(345,271,701)	(330,746,104)	(263,881,168)	20.2	(2,813,056)	(266,694,224)	19.4
Expenses							
Salaries & Benefits	196,767,658	195,296,722	205,118,279	5.0	247,611	205,365,890	5.2
Materials - Operating Expenses	26,511,620	27,746,959	27,811,089	0.2	(1,902)	27,809,187	0.2
Equipment Expenses	1,949,771	2,059,351	1,619,132	(21.4)	(4,000)	1,615,132	(21.6)
Energy Costs	17,208,885	17,702,872	18,804,340	6.2	1,674	18,806,014	6.2
Purchased/Contract Services	159,490,644	161,429,432	101,199,132	(37.3)	1,613,937	102,813,068	(36.3)
Debenture & Insurance Costs	9,507,676	9,330,684	8,812,667	(5.6)	0	8,812,667	(5.6)
Prof Development & Training	1,666,472	1,641,574	1,683,999	2.6	(159,593)	1,524,406	(7.1)
Grants - Transfer Payments	51,421,161	47,999,676	41,363,029	(13.8)	135,000	41,498,029	(13.5)
Contr to Reserve and Capital	66,600,044	61,763,784	64,440,763	4.3	40,184	64,480,947	4.4
Internal Recoveries	(1,039,222)	(546,145)	(860,887)	(57.6)	2,023	(858,864)	(57.3)
Total Expenses	530,084,708	524,424,909	469,991,543	(10.4)	1,874,933	471,866,476	(10.0)
Net Budget	184,813,007	193,678,805	206,110,376	6.4	(938,124)	205,172,252	5.9
Assessment Growth							2.4
Tax Impact							3.5