



CUSTOMER SERVICE VISION

We foster and build a service-focused culture with empowered employees who know what to do, how to do it, and who go the extra mile to provide a positive customer experience. When citizens engage with the City, they receive consistent, timely, and solution-oriented service.





7 Guiding Principles

- 1. Customer Service Standards
- 2. Recruit, train, empower and recognize employees
- 3. Resolve issues on a first contact basis where possible
- 4. Knowledgeable staff with the right information to provide answers







7 Guiding Principles

- 5. Measure and improve customer service performance
- 6. Use technology to leverage opportunities and issues
- 7. Positive customer service culture is part of the City's brand







Customer Service Standards

- March 2019 Customer Service Standards
- 2 days for telephone, email and callback requests submitted through 311.



- Simple inquiries could be resolved immediately, or provide an expected timeline for full resolution.
- Response standards are a minimum expectation under normal operations







Other Initiatives

October 2019

Customer Service Feedback Program

Extended 311 hours (7:30am - 6:00pm)

January 2020

Training program (Phase 1~550 employees)









The Cost of Service

- Happy customers will tell 3 to 5 people
- Unhappy customers tell up to 30 people
- 85% of upset customers will not report their poor service to the organization
- 57% of residents rate the service they receive from their municipal government as good or very good







Office Space - Video

https://www.youtube.com/watch?v=hNuu9CpdjIo





The Goal is to Humanize the Public Experience

Assume Positive Intent

Suspend Judgements and Biases

Treat residents with RESPECT



What Can You Do?

- Make the worksite accessible to all
- Keep the worksite clean and free of garbage
- Claims Simple and straightforward process
- Establish and maintain a Communication Protocol
- Keep the conversation going tailgate sessions



Meet the Parents - Video

https://www.youtube.com/watch?v=v6FK2RmVgGE





Questions?



