

**THE FIFTEENTH MEETING OF THE PRIORITIES COMMITTEE  
OF THE CITY OF GREATER SUDBURY**

**Council Chamber  
Tom Davies Square**

**Wednesday, October 13, 2004  
Commencement: 7:00 p.m.**

Chair

**COUNCILLOR KETT, IN THE CHAIR**

Present

Councillors Berthiaume; Bradley; Caldarelli (A 7:05 p.m.); Callaghan; Dupuis; Gainer; Gasparini; Reynolds; Rivest; Thompson; Mayor Courtemanche

City Officials

M. Mieto, Chief Administrative Officer; D. Belisle, General Manager of Public Works; C. Hallsworth, General Manager of Citizen & Leisure Services; C. Matheson, General Manager of Health & Social Services; H. Mulc, Acting General Manager of Economic Development & Planning Services; A. Stephen, General Manager of Emergency Services; D. Wuksinic, General Manager of Corporate Services; R. Swiddle, City Solicitor/Director of Legal Services; T. Beadman, Director/Emergency Planning & Strategic Services; C. Gore, Manager of Volunteerism & Community Development; K. Rossi, Coordinator Health Initiatives; D. Braney, Property Negotiator/Appraiser; E. Vildis, Manager of Buildings & Facilities; P. Wilson, Manager of Administrative Services; P. Demers, Community Relations and Policy Advisor; K. Khan, Business Analyst; C. Dent, Community Development Officer; T. Mowry, City Clerk; M. Burtch, Licensing and Assessment Clerk; CJ Caporale, Council Secretary

C.U.P.E. Local 4705

W. MacKinnon, President; G. Prieur, Vice-President; F. Posadowski, Recording Secretary

News Media

Sudbury Star; MCTV; Channel 10 News; Le Voyageur, Northern Life; Q92

Declarations of  
Pecuniary Interest

Councillor Caldarelli declared a conflict regarding Item 6 (Hospital Patient Transfers to Long-Term Care Facilities) as this matter may affect a family member.

## **PRESENTATIONS/DELEGATIONS**

### Item 2 Civic Awards for Volunteerism

Report dated 2004-10-05 from the General Manager of Citizen & Leisure Services regarding Civic Awards for Volunteerism was received for information.

Deputy Mayor Dupuis welcomed everyone present and congratulated the recipients of the Civic Award for Volunteerism. He introduced the following members of the Citizens' Advisory Panel on Volunteerism and Civic Awards:

Louise Lane  
Yvonne Nadeau  
Norma Fitzgerald  
Glynne Richard  
Barbara Nott  
Marvin Julian

Mayor Courtemanche and Deputy Mayor Dupuis presented the following recipients with the 2004 Civic Award for Volunteerism:

Stan Finnon  
Laurel Ashick-Stinson  
Jillian Ashick-Stinson  
Madeleine Génier  
Chris Sheridan  
Lucienne Prévost

### Item 3 Mental Health Advocates

Report dated 2004-09-16, with attachments, from the General Manager of Health & Social Services regarding Mental Health Advocates was received.

Ms. Ursula Sauve, Chair, Mental Health Advocates and Dr. Rayudu Koka, Chief of Staff, Northeast Mental Health Centre gave an electronic presentation to the Committee.

The presentation entitled "*Mental Health Advocates*" outlined the following:

- ▶ Who are we?
- ▶ how the Northeast Mental Health Centre (NEMHC) came to exist
- ▶ current Board of the NEMHC
- ▶ What are the issues?
- ▶ change is needed
- ▶ local action taken for new local governance
- ▶ Step 1 (Transitional/Subsidiary Model) and Step 2 (Local/District Governance Model)
- ▶ next steps
- ▶ vision - mental health

Item 3  
Mental Health  
Advocates  
(continued)

The following recommendation was presented:

Dupuis: WHEREAS the Mental Health Advocates have addressed the need to review the current governance model of the Northeast Mental Health Centre(NEMHC);

AND WHEREAS the current governance of the NEMHC does not adequately represent the needs of mental health clients in their individual program areas of the Sudbury/Manitoulin/East Algoma District;

AND WHEREAS there is a need for a new model of governance that would ensure a seamless and integrated standing mental health care delivery model;

AND WHEREAS a resolution was passed by the City of Greater Sudbury on March 25, 2004 calling upon the Minister of Health and Long Term Care to immediately set in motion a review of NEMHC, the purpose to cease the amalgamation of NEMHC and North Bay Psychiatric Hospital and return governance control of the mental health services back to the local areas;

AND WHEREAS the former Network North governed and managed all mental health and addiction programs which included the children's psychiatric program and all acute and complex care beds for the Sudbury/Manitoulin/East Algoma Districts;

AND WHEREAS George Lund, lead member of the Health Services Restructuring Commission, and Peter Birney, Chair of the Northeast Mental Health Implementation Task Force, are recommending that mental health and addiction programs and services as well as the thirty-one (31) complex care beds should be governed and managed at a local level;

AND WHEREAS votes of non confidence pertaining to the governance and management of the current NEMHC have been submitted by The Standing Committee of the NEMHC, Ontario Nursing Association (ONA), Ontario Public Services Employees Union (OPSEU) and the Chiefs of Manitoulin.

THEREFORE LET IT RESOLVED THAT the City of Greater Sudbury urge the Minister of Health and Long-Term Care to immediately revise the "Regional" model of governance to a local model of governance, as was submitted to the Honourable George Smitherman, that will ensure a strong continuum of mental health and addiction services at the local level;

Item 3  
Mental Health  
Advocates  
(continued)

AND FURTHER THAT the regional children's mental health beds (12) and acute care beds remain in the Sudbury/Manitoulin/East Algoma District under a local governance and administration, and that the thirty-one (31) complex psychiatric care beds be divested to the local district, the precedence for which was set out by communities such as London who divested beds to the Windsor/Kitchener-Waterloo area as well as Hamilton to St. Catherine's, all under a local governance structure.

The Chair advised the Committee that the Anishinabek Nation Special Assembly passed a resolution at their meeting on October 6-7, 2004 supporting the "Mental Health Advocates and their plight for a District Governance Model".

Friendly Amendment

With the concurrence of the mover, Councillor Kett requested that the foregoing motion be amended by deleting "Chiefs of Manitoulin" in recital seven (7) and inserting "Anishinabek Nation Special Assembly".

Other Amendments  
Requested by the  
Committee

As a result of the discussion of the recommendation the Committee requested that the motion be further amended as follows:

THAT the recommendation be circulated to the Federation of Northern Ontario Municipalities (FONOM), the Sudbury & District Health Unit and all Local Members of the Legislative Assembly.

Meeting with the  
Minister

As a next step, the Committee recommended that the Mayor arrange a delegation to meet with the Minister of Health and Long-Term Care on this issue and further that Minister Bartolucci be a part of that delegation. The Mayor agreed that a meeting was necessary to follow up with the recommendation and that his Office would seek a meeting with the Minister.

Recommendation  
(as amended)

**RECOMMENDATION 2004-64: Moved by Councillor Dupuis:**

WHEREAS the Mental Health Advocates have addressed the need to review the current governance model of the Northeast Mental Health Centre(NEMHC);

AND WHEREAS the current governance of the NEMHC does not adequately represent the needs of mental health clients in their individual program areas of the Sudbury/Manitoulin/East Algoma District;

AND WHEREAS there is a need for a new model of governance that would ensure a seamless and integrated standing mental health care delivery model;

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(continued)

AND WHEREAS a resolution was passed by the City of Greater Sudbury on March 25, 2004 calling upon the Minister of Health and Long Term Care to immediately set in motion a review of NEMHC, the purpose to cease the amalgamation of NEMHC and North Bay Psychiatric Hospital and return governance control of the mental health services back to the local areas;

AND WHEREAS the former Network North governed and managed all mental health and addiction programs which included the children's psychiatric program and all acute and complex care beds for the Sudbury/Manitoulin/East Algoma Districts;

AND WHEREAS George Lund, lead member of the Health Services Restructuring Commission, and Peter Birney, Chair of the Northeast Mental Health Implementation Task Force, are recommending that mental health and addiction programs and services as well as the thirty-one (31) complex care beds should be governed and managed at a local level;

AND WHEREAS votes of non confidence pertaining to the governance and management of the current NEMHC have been submitted by The Standing Committee of the NEMHC, Ontario Nursing Association (ONA), Ontario Public Services Employees Union (OPSEU) and the Anishinabek Nation Special Assembly.

THEREFORE LET IT RESOLVED THAT the City of Greater Sudbury urge the Minister of Health and Long-Term Care to immediately revise the "Regional" model of governance to a local model of governance, as was submitted to the Honourable George Smitherman, that will ensure a strong continuum of mental health and addiction services at the local level;

AND FURTHER THAT the regional children's mental health beds (12) and acute care beds remain in the Sudbury/Manitoulin/East Algoma District under a local governance and administration, and that the thirty-one (31) complex psychiatric care beds be divested to the local district, the precedence for which was set out by communities such as London who divested beds to the Windsor/Kitchener-Waterloo area as well as Hamilton to St. Catherine's, all under a local governance structure.

AND FURTHER THAT this motion be forwarded to the Federation of Northern Ontario Municipalities (FONOM), the Sudbury & District Health Unit and all Local Members of the Legislative Assembly.

**CARRIED AS AMENDED**

Item 4  
Solutions Team -  
Disposal of Excess  
Properties

Report dated 2004-10-06, with attachments, from the Chief Administrative Officer regarding Update on the Solutions Team - Disposal of Excess Properties was received.

Mr. Jeff Giffen, Chair, Solutions Team (Disposal of Excess Properties) gave an electronic presentation which outlined the following:

- ▶ Why a Solutions Team?
- ▶ focus
- ▶ property inventory breakdown
- ▶ Property Section (titles & functions; duties & challenges)
- ▶ Why does the City dispose of surplus property?
- ▶ legislative requirements
- ▶ timelines for disposition
- ▶ public perception & reality check
- ▶ options

The following recommendation was presented:

THAT the October, 2004 Report of the Solutions Team on the Disposal of Excess Properties be received with the thanks and appreciation of Council;

AND THAT staff be directed to provide the budget impact of implementing preferred Option #1 (contract position for a period of one (1) year) for Council's consideration, as part of the 2005-2006 Budget Review.

Amendment to  
Recommendation

Councillor Rivest requested that the following amendment be added to the foregoing recommendation:

2004-65 Rivest: THAT By-law 2003-294 be amended to provide for an appeal process to Council in the event property being recommended for retention by staff.

**DEFEATED**

Item 4  
Solutions Team -  
Disposal of Excess  
Properties  
(continued)

**RECOMMENDATION 2004-66: Moved by Councillor Dupuis:**

THAT the October, 2004 Report of the Solutions Team on the Disposal of Excess Properties be received with the thanks and appreciation of Council;

AND THAT staff be directed to provide the budget impact of implementing preferred Option #1 (contract position for a period of one (1) year) for Council's consideration, as part of the 2005-2006 Budget Review.

**CARRIED**

Item 5  
Solutions Team -  
Light Vehicle Fleet  
Rationalization

Report dated 2004-10-06, with attachments, from the Chief Administrative Officer regarding Update on the Solutions Teams - Light Vehicle Fleet Rationalization was received.

Mr. John Bonin, Chair, Solutions Team (Light Vehicle Fleet Rationalization) gave an electronic presentation outlining the following:

- ▶ Solutions Team mandate
- ▶ methodology
- ▶ vehicle decision/retention criteria
- ▶ savings estimate
- ▶ employee compensation
- ▶ operational issues
- ▶ standby & custodial usage
- ▶ out of town travel

Change of Chair

At 9:30 p.m. Councillor Kett vacated the Chair.

**COUNCILLOR CALDARELLI, IN THE CHAIR**

Change of Chair

At 9:35 p.m., Councillor Caldarelli vacated the Chair.

**COUNCILLOR KETT, IN THE CHAIR**

Proceed Past  
10:00 p.m.

2004-67 Dupuis: THAT we proceed past the hour of 10:00 p.m.

**CARRIED**

Item 5  
Solutions Team -  
Light Vehicle Fleet  
Rationalization  
(continued)

**RECOMMENDATION 2004-68: Moved by Councillor Dupuis:**

THAT the October, 2004 Report of the Solutions Team on the Light Vehicle Fleet Management Strategy be received with the thanks and appreciation of Council:

AND THAT staff be directed to develop options for Council's consideration, as part of the 2005-2006 Budget Review to implement the recommendations of the Solutions Team.

**CARRIED**

Solutions Team  
Review

With the consensus of the Committee, Councillor Callaghan requested that the Solutions Team be requested to comment on the options developed by staff.

## **MANAGERS' REPORTS**

Item 6  
Hospital Patient  
Transfers - Long-Term  
Care Facilities

Report dated 2004-10-06 from the General Manager of Health & Social Services regarding Hospital Patient Transfers to Long-Term Care Facilities in the Sudbury/Manitoulin District was received.

Rules of Procedure

With consensus, the Committee agreed to dispense with the Rules of Procedure and deal with a recommendation, not on the Agenda, at this time.

Item 6  
Hospital Patient  
Transfers - Long-Term  
Care Facilities  
(continued)

### **RECOMMENDATION 2004-69: Moved by Councillor Dupuis:**

WHEREAS the Ministry of Health and Long-Term Care has declared a "Crisis 1A" situation for patients in hospital awaiting long-term care beds in Sudbury;

Recommendation  
(Councillor Dupuis)

AND WHEREAS the Ministry of Health and Long-Term Care will now move patients to any vacant long-term care bed within the District to resolve the critical shortage of long-term care beds in the City;

AND WHEREAS vacated space as a result of the completion of the capital redevelopment of Pioneer Manor enables the conversion of up to 30 long-term care beds;

AND WHEREAS the needs of patients waiting acute care, the needs of patients waiting long-term care, and the needs of family and community can be satisfied through a local solution;

THEREFORE BE IT RESOLVED THAT the Minister of Health and Long-Term Care be requested to respond to the unique and immediate needs of our community by funding 30 interim long-term care beds at Pioneer Manor for up to six months;

AND THAT further discussions ensue amongst the City of Greater Sudbury, the Minister of Health and Long-term Care, and the Sudbury Regional Hospital to arrive at alternate solutions.

**CARRIED**

Recommendation  
(on the Agenda)

### **RECOMMENDATION 2004-70: Moved by Councillor Dupuis:**

WHEREAS effective October 5, 2004, "Crisis 1A" was declared in Greater Sudbury, the third time since April 2004;

AND WHEREAS hospital patients waiting for a long-term care bed will, for the first time, be transferred outside the City to the Sudbury Manitoulin District;



Item 6  
Hospital Patient  
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Care Facilities  
(continued)

AND WHEREAS patients transferred to the District will remain status quo on the Community Care Access Centre (CCAC) waiting list, as they were prior to leaving Greater Sudbury.

THEREFORE LET IT BE RESOLVED THAT Council lobby the Ministry of Health and Long-Term Care to change the regulations in order to enable patients transferred to the Sudbury/Manitoulin District to be given priority on the CCAC waiting list to ensure patients return to Greater Sudbury at the earliest time possible.

**CARRIED**

Declaration of  
Pecuniary Interest

Councillor Caldarelli, having declared a conflict of interest in the foregoing recommendations, did not take part in the discussion, vote on any matter or try to influence the vote in respect thereof.

Point of Procedure

With the concurrence of the Committee, Councillor Callaghan requested that Item 7 (Corporate Priorities) be dealt with at the next Priorities Committee meeting of 2004-10-27 to allow time for more discussion.

Adjournment

**RECOMMENDATION 2004-71: Moved by Councillor Dupuis:**

THAT this meeting does now adjourn. Time: 10:31 p.m.

**CARRIED**

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Councillor Kett

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City Clerk