



Finance Committee Revised AGENDA

**TENTH MEETING OF THE FINANCE COMMITTEE
TO BE HELD ON TUESDAY, MARCH 30, 2004 AT 5:30 P.M.
IN THE COUNCIL CHAMBER, TOM DAVIES SQUARE**

(DINNER WILL BE SERVED AT 5:00 P.M. IN THE COUNCILLORS' LOUNGE)

(PLEASE ENSURE CELL PHONES AND PAGERS ARE TURNED OFF)

The Council Chamber of Tom Davies Square is wheelchair accessible. Please speak to the City Clerk prior to the meeting if you require a hearing amplification device. Persons requiring assistance are requested to contact the City Clerk's Office at least 24 hours in advance of the meeting if special arrangements are required. Please call (705) 671-2489, extension 2475. Telecommunications Device for the Deaf (TTY) (705) 688-3919. Copies of Agendas can be viewed on the City's web site at www.greatersudbury.ca.

COUNCILLOR CALLAGHAN, CHAIR

1. Declarations of Pecuniary Interest

2004 BUDGET REVIEW

PAGE NO.

2. The Chair of the Finance Committee will continue the review of the reduction and enhancement options, starting at Page 36 of Reduction Options.
 - ▶ Councillor Ted Callaghan, Chair, Finance Committee
3. The Chair will invite Councillors to introduce any further (final) Reduction and Enhancement Options for inclusion in the voting packages.

PRESENTATIONS/DELEGATIONS

{NONE}

CORRESPONDENCE - INFORMATION ONLY

4. City of Greater Sudbury Organizational Charts with Reporting Relationships.
(FOR INFORMATION ONLY) (CHARTS TO BE TABLED)

(The Organizational Charts were requested by the Finance Committee on 2004-03-22.)
5. Report dated 2004-03-26 from the General Manager of Corporate Services regarding Legal Services Overview.
(FOR INFORMATION ONLY) (REPORT TO BE TABLED)
6. Report dated 2004-03-26 from the General Manager of Corporate Services regarding Use of Consultants - 2003.
(FOR INFORMATION ONLY) (REPORT TO BE TABLED)
7. Report dated 2004-03-29 from the General Manager of Corporate Services regarding Update on Tax Policy.
(FOR INFORMATION ONLY) (REPORT TO BE TABLED)

MOTIONS

{NONE}

2004 CURRENT BUDGET REVIEW

8. Voting on Reduction Options.
9. Review of Reduction Vote and Determination of Funding Line.
10. Voting on Enhancement Options.
11. Review of Enhancement Vote.

2004 CURRENT BUDGET REVIEW (continued)

12. Review and Redrawing of Funding Line in conjunction with Approved Enhancements.
13. Finalization of Current Budget pending outcome of Capital Budget Review.

RECOMMENDATION: THAT the 2004 Current Budget be approved in the gross amount of _____, and in the net amount of _____;

AND THAT City Council accept the following Board's budgets:

- ▶ The Nickel District Conservation Authority's operating budget in the amount of **\$254,410**;
- ▶ The City's share of the Sudbury & District Health Unit's operating budget in the amount of **\$6,265,339**;
- ▶ The Greater Sudbury Police Service's operating budget in the amount of **\$33,189,222**.

2004 CAPITAL BUDGET REVIEW

CORRESPONDENCE - INFORMATION ONLY

14. Report dated 2004-03-26 from the General Manager of Corporate Services regarding Capital Freeze.
(FOR INFORMATION ONLY) (REPORT TO BE TABLED)

2004 CAPITAL BUDGET REVIEW (continued)

REFERRED AND DEFERRED MATTERS

PAGE NO.

15. Report dated 2004-01-24, with attachments, from the General Manager of Corporate Services regarding Capital Financing Alternatives.

1 - 74

(This report was deferred at the 2004-01-24 Finance Committee meeting.)

RECOMMENDATION: WHEREAS Council has adopted the Long Term Financial Plan which identified the need to have a Capital Levy and which recommended the use of a managed debt program; and

WHEREAS the Long Term Plan has now been updated, identifying a greater funding gap;

NOW THEREFORE BE IT RESOLVED THAT:

Annual inflation be applied to all capital envelopes;

Option _____ of a Managed Debt Program be undertaken, as outlined in this report, contingent upon the implementation of a Capital Levy;

An annual Capital Levy of 2.27% of the previous years net levy be implemented;

The Ontario Municipal Economic Infrastructure Financing Authority (OMEIFA) program, where available, be utilized for any debenturing and the regular market be used where necessary;

Application be made to OMEIFA to participate in the 2004 funding scheme;

The City of Greater Sudbury obtain a credit rating, to be funded from the Capital Financing Reserve Fund - General, at an approximate cost of \$25,000 with an annual maintenance fee of approximately \$10,000; and

WHEREAS Council has requested capital financing alternatives in order to address infilling of Water and Waste Water services;

2004 CAPITAL BUDGET REVIEW (continued)

REFERRED AND DEFERRED MATTERS (continued)

PAGE NO.

15. Report dated 2004-01-24, with attachments, from the General Manager of Corporate Services regarding Capital Financing Alternatives (continued):

1 - 74

(This report was deferred at the 2004-01-24 Finance Committee meeting.)

RECOMMENDATION (continued):

NOW THEREFORE BE IT RESOLVED THAT:

Option _____ of the Capital Financing Alternatives for Water/Wastewater extensions, as outlined in the report from the General Manager of Corporate Services dated September 19, 2003 be approved and included in the 2005 base budget and the calculation of future Water/Wastewater Rates;

The OMEIFA program be utilized for any debenturing, where possible and the regular market used where necessary;

Application be made to OMEIFA to participate in the 2004 funding scheme;

Council policy to maintain existing infrastructure only, and not build new infrastructure be suspended for Water and Wastewater projects on the approved priority list, in order to address these servicing needs; and

The policy on Water and Wastewater extensions be amended as outlined in this report.

2004 CAPITAL BUDGET REVIEW (continued)

MANAGERS' REPORTS

16. Review and adoption of the 2004 Capital Budget.
- a. Report dated 2004-03-26, with attachments, from the General Manager of Corporate Services regarding 2004 Restated Roads, Water and Wastewater Capital Programs.

75 - 84

RESOLUTION: WHEREAS Council, by Finance Resolution 2004-02, previously approved the Roads, Water and Wastewater Capital Program to allow those projects to proceed in a timely fashion;

AND WHEREAS the Federal Government has now provided an additional GST recovery which effectively rebates the entire amount of GST to the municipality;

NOW THEREFORE IT IS RECOMMENDED THAT the previous resolution 2004-02 be rescinded; and the 2004 Roads, Water and Wastewater Capital Program be approved as follows:

Roads	\$ 9,029,950
Municipal Road 35	2,037,000
Water	8,008,400
Wastewater	<u>6,198,600</u>
TOTAL ROADS, WATER AND WASTEWATER CAPITAL PROGRAM	\$ <u>25,273,950</u>

with funding provided as follows:

Contribution from Current	
Roads	\$ 11,066,950
Water	7,052,150
Wastewater	6,712,340
 Contribution from Capital Financing	
Reserve Fund - Water	956,250
 Contribution to Capital Financing	
Reserve Fund - Wastewater	<u>(513,740)</u>
 TOTAL FUNDING	 \$ 25,273,950

2004 CAPITAL BUDGET REVIEW (continued)

MANAGERS' REPORTS (continued)

- b. Report dated 2004-03-26, with attachments, from the General Manager of Corporate Services regarding 2004 Capital Programs (Other than Roads, Water and Wastewater).

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RESOLUTION: WHEREAS the Finance Committee has already approved the 2004 Roads, Water and Wastewater Capital Programs;		
IT IS THEREFORE RECOMMENDED THAT the balance of the 2004 capital programs for Citizens and Leisure, Corporate Services, Economic Development and Planning, Emergency Services, Health and Social Services, Police Services and Public Works: Buildings, Solid Waste and Fleet and Equipment be approved as follows:		
Citizens and Leisure	Library	\$ 325,000
	Community Improvement Plan	200,000
	Neighbourhood Participation Projects	150,000
	General	538,280
	Cemetery	250,000
	Transit	180,000
	Parking	110,000
Corporate Services	Corporate Infrastructure	302,040
	Information Technology	98,900
	Community Support Projects	1,000,000
Economic Development & Planning		813,890
Emergency Services		1,560,960
Health & Social Services		1,072,940
Police Services		1,852,160
Public Works	Buildings	1,882,650
	Solid Waste	2,889,400
	Fleet & Equipment	<u>3,052,000</u>
TOTAL CAPITAL PROGRAMS (Other than Roads, Water and Wastewater)		<u>\$ 16,278,220</u>

2004 CAPITAL BUDGET REVIEW (continued)

MANAGERS' REPORTS (continued)

- b. Report dated 2004-03-26, with attachments, from the General Manager of Corporate Services regarding 2004 Capital Programs (Other than Roads, Water and Wastewater) continued:

85 - 117

RESOLUTION (continued):		
with funding to be provided as follows:		
Current Fund - Capital Envelopes		\$ 7,426,580
Reserves & Reserve Funds		
1. Library Reserve Fund	125,000	
2. Cemetery Reserve Fund	250,000	
3. Reserve Fund - Equipment Replacement	3,627,000	
4. Parking Reserve Fund	110,000	
5. Reserve Fund - Emergency Services Ambulance	932,739	
6. Reserve Fund - Equipment Replacement - Police	1,038,500	
Capital Financing Reserve Fund - Police	140,000	
9. Capital Financing Reserve Fund - Solid Waste	<u>1,900,000</u>	8,123,239
Grant or Subsidies		78,401
Reallocated Capital		600,000
Other Recoveries		<u>50,000</u>
TOTAL FUNDING		<u>\$ 16,278,220</u>

2004 CAPITAL BUDGET REVIEW (continued)

MANAGERS' REPORTS (continued)

- c. Report dated 2004-03-26, with attachments, from the General Manager of Corporate Services regarding Roads Capital Funding. **118 - 125**

RESOLUTION: WHEREAS Finance Committee resolution 2004-05 directed that staff prepare a report detailing how capital contributions for roads can be doubled over the next three years;

AND WHEREAS Council has adopted a Long Term Financial Plan, the principles and policies of which provide direction to the development of this plan;

AND WHEREAS the Finance Committee has targeted a 2004 tax increase of 7 percent;

THEREFORE BE IT RESOLVED THAT Option ____ be adopted as outlined in the report from the General Manager of Corporate Services dated March 30, 2004, including the introduction of a capital levy of 2.27% of the previous year's levy commencing in 2005.

17. 2004 Capital Budget Options (if any):

RESOLUTION: (TO BE TABLED)

18. Finalization of the 2004 Capital Budget. Amendment to Current Budget if required.

2004 PARKING LOT REVIEW

19. The Chair of the Finance Committee will review each of the items placed in the Parking Lot during the meeting. The consensus of Council will be required for each item listed in the Parking Lot.
- a. Outstanding requests from the Parking Lot March 30, 2004
 - Councillor Ted Callaghan, Chair, Finance Committee

10:00 P.M. ADJOURNMENT

(RESOLUTION PREPARED)

(TWO THIRDS (2/3) MAJORITY REQUIRED TO PROCEED PAST 10:00 P.M.)

NEXT FINANCE COMMITTEE MEETING

DATE: MONDAY, APRIL 5, 2004
TIME: 5:30 P.M.
PLACE: COUNCIL CHAMBER

Section 291 of the Municipal Act, 2001 requires public notice before Council may hold a meeting to adopt a budget, or to amend one.

The public notice was published in the Sudbury Star and Le Voyageur on Wednesday, March 24, 2004 and posted on the City's internet website www.greatersudbury.ca

Should City Council not adopt its 2004 Budget at the Finance Committee meeting on Tuesday, March 30, 2004, the Chair, prior to adjournment, will announce the date when Council intends to adopt the 2004 Budget.

2004-03-26

**COUNCILLOR TED CALLAGHAN
CHAIR, 2004 FINANCE COMMITTEE**

**CORRIE-JO CAPORALE
COUNCIL SECRETARY**

Request for Recommendation Finance Committee



Type of Decision							
Meeting Date	March 30, 2004			Report Date	March 29, 2004		
Decision Requested		Yes	<input checked="" type="checkbox"/>	No	Priority	High	Low
	Direction Only			Type of Meeting	<input checked="" type="checkbox"/>	Open	Closed

Report Title

Organizational Charts

Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

N/A

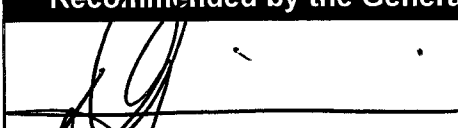
Background Attached

Recommendation

FOR INFORMATION ONLY

Recommendation Continued

Recommended by the General Manager


 D. Wukosinic
 General Manager of Corporate Services

Recommended by the C.A.O.

M. Mieto
 Chief Administrative Officer



Report Prepared By

Name
and Title

Division Review

Name
and Title

BACKGROUND

Council, at its March 22nd Finance Committee meeting requested organizational charts for the City of Greater Sudbury. Attached you will find organizational charts by department, colour-coded to reflect those positions that are non-union in nature and the number of individuals the supervisory positions are responsible for.

