

City Agenda Report


Report To: CITY COUNCIL

Report Date: May 18, 2001


Meeting Date: May 22, 2001

Subject: Home Depot's request to extend store opening hours

Department Review:


Doug Nadorezny, General Manager
Economic Development and
Planning Services

Recommended for Agenda:


J.L. (Jim) Rule
Chief Administrative Officer

Recommendations:

1. Amend the former City of Sudbury Municipal Code Chapter 436 to grant Home Depot's request regarding store opening hours, by creating a new category regulating the hours of operation for "building supply yards".
2. Council may wish to review the policy of being in the business of regulating store hours in the new City of Greater Sudbury.

Executive Summary

The purpose of this report is to handle Home Depot's request regarding store opening hours. Home Depot has requested extending its hours of operation on Monday through to Friday to 10:00 p.m. (one additional hour), on Saturday to 9:00 p.m. (three additional hours), and on Sunday to 8:00 p.m. (three additional hours).

As well, Council may wish to review the policy of being in the business of regulating store hours in the new City of Greater Sudbury.

Background:

At the present time, the existing By-law of the former City of Sudbury (Municipal Code, Chapter 436) continues to be in force and effect within the boundaries of the former City.

There is no specific category in the By-law for building supply yards, so Home Depot would be regulated under the general provisions which permit the following hours of operation:

Monday to Friday - 5:00 a.m. to 9:00 p.m;
Saturday - 5:00 a.m. to 6:00 p.m.;
Sunday - 5:00 a.m. to 5:00 p.m.

In the rest of the former Region, only the Town of Capreol regulated store hours. The hours which stores in the former Town of Capreol are required to close are somewhat different from what is required in the former City of Sudbury.

Everywhere else, businesses determined their own hours of operation.

If Council chooses to continue regulating store hours, it should be noted that this decision will impose new store hour regulations on businesses which have operated without such restrictions in each of their respective communities prior to becoming part of the City of Greater Sudbury. Furthermore, this would force the cancellation of existing events such as "Midnight Madness" held in the former Town of Rayside Balfour. This is above and beyond the new retail establishments starting in the community of Greater Sudbury.

The City of Greater Sudbury is viewed as the "shopping hub" for residents across Northeastern Ontario with an "open for business" attitude. In the case of Home Depot, they are a North American retail chain which has standard operating hours across Canada. It should be noted that the opening hours of Home Depots' in cities across Ontario such as Newmarket, Barrie and London are until 12:00 midnight. In the City of Greater Sudbury, Home Depot has requested Council approve a 10:00 pm closure on weekdays, 9:00 pm on Saturdays and 8:00 pm on Sundays.

Given the amalgamation, it is timely for our new City to re-consider being in the business of regulating store hours of operation outside of the Retail Business Holidays Act. It is doubtful that Council would consider regulating the hours of operations for businesses in sectors other than retail. Operations such as the recently established call centres, mining or food service industries are not governed by municipally controlled hours of operation. As a progressive city that is attracting new retail development to the area, the issue of store hour opening extensions will continually re-surface.

The City of Greater Sudbury is one of two municipality in Ontario, one of two, out of 27 municipalities across the Province that continues to regulate store hours in the retail sector. That being said, cities across Ontario have embraced the market demand model one in which consumer demand is the guiding principle behind hours of operation.

The repeal of Municipal Code, Chapter 436, has been recommended by the staff of the former City on numerous occasions and was always hotly debated by its Council. Attached for your information is a 1999 report prepared by Fred Dean. The 1999 Report was prepared in response to a request by Chapters for an extension to its operating hours. After a public hearing the By-law was amended to create a new category for "bookstores" with hours of operation in accordance with Chapters' request.

Accordingly By-Law 2001-131 appears on the Agenda amending Chapter 436 of the former City of Sudbury Municipal Code to provide for extended hours of business for "building supply yards".

Alternative options for Council's consideration:

1. Repeal Chapter 436 of the City of Sudbury Municipal Code and By-law 78-14 of the former Town of Capreol, thereby getting out of the regulation of store hours, with the exception to Boxing Day and establishing a level playing field across the new City.

2. Do nothing at this time, in which case Home Depot will have to comply with the existing City By-law.
3. Direct staff to prepare for Council's consideration a new By-law which will apply throughout the new City, which:
 - (a) is the same as the existing City of Sudbury By-law with or without new hours for "building supply yards";
or
 - (b) is to be developed using a process of community consultation.

If option 3(b) is selected, Council may want to establish a Committee work with staff to come back with a recommended process for consultation which can be approved by Council.

The above options provide Council an ideal opportunity to grant Home Depot's request and at the same time review the policy of regulating store hours in the retail sector for the new City of Greater Sudbury.



Home Depot Canada
426 Ellesmere Rd. • Scarborough, Ontario • M1R 4E7

April 10, 2001

Mayor Jim Gordon
City of Sudbury

Fax 705 673-3096

Dear Mayor Gordon,

I have heard from your office that you will not be able to attend the opening of the new Sudbury Home Depot store on May 10th. I am truly sorry that I will miss seeing you on that day but I assure you that I will be thinking of you and thanking everyone at the City for all of the efforts made to make this project a reality.

I have contacted the City regarding store opening hours. I understand that Sunday is not an issue and we will be open from 8 am to 8 pm. During the week (Monday to Friday), we are normally open until 10 pm which is one hour later than the City By-Law. On Saturday, we are normally open until 9 pm which is three hours later.

We understand that a legal change might be required for us to maintain our standard hours. Could you please call me (416 412-4239) to tell me what steps you can recommend to accomplish this?


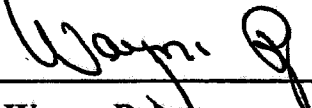
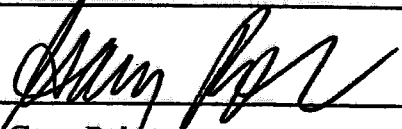
Yours truly,

A handwritten signature in cursive script that reads "Stephen Kauffman".

Stephen Kauffman, P. Eng.
Director of Real Estate





Report To: COUNCIL		Report Date:	1999-11-17
		Meeting Date:	1999-11-25
Subject: Store Closing Regulations			
Prepared By:	Approved By:	Recommended For Approval:	
			
Fred Dean City Solicitor	Wayne Baker Assistant City Manager Emergency/Corporate Services	Gary Polano City Manager	

BACKGROUND:

At the Council meeting held on 1999-11-09, Council adopted Resolution 99-441:

WHEREAS representatives of Chapters Bookstore appeared as a delegation before City Council requesting an extension to the store hours for bookstores currently allowed by the City of Sudbury Municipal Code chapter 436;

AND WHEREAS Chapters Bookstore is the first store opening in the City's new Shopping Power Centre with several other stores opening;

AND WHEREAS this Council has supported the development of a Shopping Power Centre in the city as a shopping locale for Northeastern Ontario;

NOW THEREFORE BE IT RESOLVED THAT:

1. The City Clerk is directed to advertise that a public hearing be held by City Council prior to November 30th, 1999, prior to Council's deliberation of the proposed by-law.
2. The City Solicitor prepare and present a by-law to the December 7th, 1999, meeting of City Council repealing City of Sudbury Municipal Code Chapter 436.

A copy of the advertisement is attached to this Report for the convenience of Members of Council.

COUNCIL HISTORY ON STORE CLOSING HOURS:

The issue of store closing hours has been debated by Council on numerous occasions over the past several years. The following is a summary of Council's previous deliberations:

- 1984: Prior to 1984, with certain exceptions, stores were permitted to open until 6:00 p.m., on Monday, Tuesday and Wednesday, until 9:00 p.m. on Thursday and Friday, and until 6:00 p.m. on Saturday;
- 1984: the store hours for video cassette shops were extended to 9:00 o'clock in the evening;
- 1986: the general store hours were extended on Monday, Tuesday and Wednesday evenings from 6:00 p.m. to 9:00 p.m.;
- 1987: convenience stores were permitted to remain open 24 hours daily;
- 1988: hours for the operation of trade shows was expanded;
- 1991: a request by the owner of the Shopper's Drug Mart located at the Four Corners to amend the store closing regulation to permit drug stores to extend their hours of operation from 10:00 p.m. to 12 midnight was debated. The resolution was lost on a 4/4 vote;
- 1993: at its June 8, 1993 meeting Council heard delegations requesting that Video Store hours be extended. Council directed that no changes to the Store Closing by-law be considered until a public meeting had taken place to discuss the issue. On Tuesday, September 28, 1993 a Public Information Meeting was held to receive public input on this issue;

(No changes were made as a result of this meeting.)
- 1994: Council deferred consideration of a motion to extend the hours of operation for video stores;

COUNCIL HISTORY ON STORE CLOSING HOURS CONTINUED:

- 1996: By-law 96-150, to repeal Chapter 436 (Closing - Shops - Hours - Holidays) of the City of Sudbury Municipal Code, was defeated on third reading by a 4/4 vote; and,
- 1996: By-law 96-166, to extend the hours of operation for Drug Stores, from 10:00 p.m. to 1:00 am, received third reading (to become effective on Monday, October 21, 1996).
- 1996: By-law 96-177, to extend the hours of operation for Video Cassette Shops from 9:00 p.m. to 11:59 p.m., received third reading (to become effective on Monday, December 2, 1996).
- 1996: By-law 96-198, to require all stores in the City of Sudbury to be closed on Boxing Day (December 26th) and to remain closed until 5:00 a.m. on December 27th, of each year, received third reading. This regulation exempted the following stores:
 - Bait Shops
 - Bake Shops
 - Barber Shops
 - Confectionery Shops
 - Drug Stores
 - Florists
 - Fresh Fruit and Vegetable Shops
 - Hat Cleaning and Blocking Businesses
 - Marine Supply Shops
 - Neighbourhood Convenience Stores
 - Public garages
 - Shoe Shine Shops
 - Souvenir Shops
 - Tobacco Shops.
- 1998: By-law 98-161, to extend the hours of operation for Video Game Shops from 9:00 p.m. to 11:59 p.m., received third reading (to become effective on Monday, December 21, 1998).

ATTACHMENTS AND CHARTS:

For the convenience of Members of Council the following material is attached:

- ① A revised chart showing the hours of operation for various businesses governed by Chapter 436 (Closing - Shops - Hours - Holidays) of the City of Sudbury Municipal Code.
- ② A survey of 27 Ontario Municipalities indicating whether or not they regulate retail hours and Boxing Day.

PROCESS

The Special Meeting of Council being held on November 25th, 1999, is for the purpose of hearing delegations respecting the regulation of store hours in the City of Sudbury. City Council at that meeting will be taking no action nor passing any resolutions. As resolution 99-441 indicates, a by-law will be included on the agenda of the December 7th, 1999, regular City Council meeting to repeal City of Sudbury Municipal Code Chapter 436 at which time members of Council will be in a position to deliberate the matter.

All of which is respectfully submitted.

attachments.

The following Chart shows the Hours which Retail Shops may remain open in accordance with the provisions of Chapter 436 of the City of Sudbury Municipal Code

Type of Shop	Days of the Week	Hours of Operation
Shops (General)	Sunday	5 am to 5 pm
	Monday to Friday	5 am to 9 pm
	Saturday	5 am to 6 pm
Drug Stores	Monday to Sunday	5 am to 1 am
Barber Shops	Closed Mondays	
	Tuesday to Friday	5 am to 9 pm
	Saturday, Sunday	5 am to 6 pm
Beauty Parlours	Monday to Sunday	5 am to 9 pm
Shoe Repair	Monday to Sunday	5 am to 9 pm
Bait Shops	Monday to Sunday	5 am to 9 pm
Video Cassette Rentals	Monday to Saturday	5 am to 1 am
Service Stations	Monday to Sunday	24 hours
Bake Shop	Monday to Sunday	5 am to 11:59 pm
Confectionary Shop	Monday to Sunday	5 am to 11:59 pm
Tobacco Shop	Monday to Sunday	5 am to 11:59 pm
Trade Shows	Monday to Thursday	5 am to 9 pm
	Friday & Saturday	5 am to 10 pm
	Sunday	5 am to 6 pm
Restaurants	Not Regulated	24 hours
Convenience Stores	Not Regulated	24 hours
Video Game Shops	Monday to Sunday	5 am to 11:59 pm

The following Chart shows the Hours which Retail Shops
may remain open in accordance with the provisions of
Chapter 436 of the City of Sudbury Municipal Code

Type of Shop	Days of the Week	Hours of Operation
Florists	Monday to Sunday	5 am to 11:59 pm
Fresh Fruit and Vegetables	Not Regulated	24 hours
Hat Cleaning and Blocking	Not Regulated	24 hours
Marine Supply	Not Regulated	24 hours
Shoe Shine Shops	Not Regulated	24 hours
Souvenir Shops	Not Regulated	24 hours

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Registration of Store Closing Hours Survey of Ontario Municipalities

(Telephone Survey Taken on November 16, 1999)

Municipality			Store Closing Hours		Boxing Day	
			Not	Regulated	Open	Closed
1	Brampton	(905-874-2000)	X		X	
2	Brantford	(519-759-4150)	X		X	
3	Burlington	(905-335-7777)	X		X	
4	Cambridge	(519-623-1340)	X		X	
5	Gloucester	(613-748-4100)	X		X	
6	Guelph	(519-822-1260)	X		X	
7	Hamilton	(905-546-2700) (Repeal to be reviewed in 2000)		X	X	
8	Kingston	(613-546-4291)	X		X	
9	Kitchener	(519-741-2286)	X		X	
10	Markham	(905-477-7000)	X		X	
11	Mississauga	(905-896-5000)	X		X	
12	Nepean	(613-727-6600)		X (11:59PM)	X	
13	Niagara Falls	(905-356-7521)	X		X	
14	North Bay	(705-474-0400)	X		X	
15	Oakville	(905-845-6601)	X		X	
16	Oshawa	(905-725-7351)		X	X	
17	Ottawa	(613-244-5300)	X		X	
18	Peterborough	(705-742-7771)	X		X	
19	Pickering	(905-420-2222)	X		X	
20	Richmond Hill	(905-771-8800)	X		X	
21	Sault Ste Marie	(705-759-2500)		X(10:00PM)*		X
	* November & December can be open till midnight					
22	St. Catharines	(905-688-5600)	X		X	
23	Timmins	(705-264-1331)	X		X	
24	Toronto	(416-338-0338)	X		X	
25	Vaughan	(905-832-8504)	X		X	
26	Waterloo	(519-886-1550)	X		X	
27	Windsor	(519-255-6500)	X		X	



Six out of ten Sudburians support extended shopping hours

(Sudbury, November 23, 1999) Today, Oraclepoll a national public opinion research firm, released data indicating a majority of Sudbury residents support extending shopping hours until 11:00 p.m., seven days a week.

Six out of ten Sudburians (61%) surveyed supported the extension of store hours until 11:00 p.m., seven days a week. Only 35% of respondents opposed the extended opening, while 4% had no opinion. More men (65%), than women (57%) supported the extended hours.

Support for complete de-regulation of store hours (i.e. no rules regarding on times of opening or closing) was lower, with 50% supporting this position, 42% opposed and 8% having no opinion.

Support for extended hours was higher for English speaking respondents, than Francophones. Older respondents had a lower level of support, than younger people.

Both union and non-union oriented respondents were more supportive of extending hours, than maintaining existing store hours. However, only 22% of retail employees were in support of extended hours.

The most common responses for why the stores should be allowed to open longer was "the decision should be up to the individual stores" (17%), and "better for those who work late or shift workers" (11%).

The most common responses for why the stores should *not* be allowed to open longer were "stores are already open enough" (10%), "extended hours hard on employees (7%).

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For additional information on this poll please call Paul Seccaspina, President of Oraclepoll 1-800-494-4199

The poll sampled 250 Sudbury residents, between November 17th and 19th. A poll of this size has a margin of error of 6.2%, 19 times out of 20.

ORACLEPOLL RESEARCH LTD.

Overview:

The following represents the findings from an Oraclepoll Research Ltd. un-commissioned poll of 250 voting age residents of the City of Sudbury. The questions were related the extended store hour issue.

The poll was part of a larger 1,025 person Ontario regional omnibus survey. The margin of error for the 1,025 person survey is +/- 3%, 19/20 times while the margin of error for the Sudbury breakout is 6.2% 19/20 times.

The questions contained herein represent the findings of the un-commissioned questions only.

The City of Sudbury component of the survey was conducted between November 17th and 19th 1999.

During the normal course of commercial polling in Northeastern and Northwestern Ontario, Oraclepoll Research Ltd. decided to add questions on the extended store hour's issue to Sudbury residents. The purpose of the poll was to provide a snapshot as to how Sudbury residents felt on this issue from a neutral and unbiased perspective.

Results:

A majority of Sudbury residents (61%) supported the extension of store hours to 11 p.m. seven days a week, while 35% opposed it and 4% did not know.

Those respondents that were from households with English as their primary language tended to support the issue (64%) compared to those from households with French as their primary language.

One of the interesting findings was that unionized employees had a high level of support for extended hours (67%), however, only 22% of retail employees were in support.

Support tended to decline with age. Younger residents were also more in favour (18-14: 82%; 25-34: 70%; 35-44: 64%) compared to older persons (45-54: 58%; 55-64: 48%; over 65: 48%)

There was also a gender gap evident on the issue with more males in support (65%) compared to females (57%).

Reasons for supporting the extension related to the fact that the extension of hours should be left to the individual store (17%), the hours would be better for shift workers or those who work late (11%), that fact that jobs would be created (9%) and the convenience factor (8%). Reasons for opposing the extension related to the fact that store are open enough already (10%), the hours would be hard on employees (7%), there would be less time for workers (7%) and that it would hurt small business (5%).

When asked about the total deregulation of store hours (24 hours a day, seven days a week) support dropped to 50%, those opposed 42% and 8% of residents had no opinion or did not know.

ORACLEPOLL RESEARCH LTD.

As you may be aware, Sudbury City Council is in the process of reviewing the Store Hours By-Law to permit retail stores to stay open until 11 p.m. seven days a week. Do you strongly oppose, somewhat oppose, somewhat support or strongly support permitting the extension of retail store hours?

1-Strongly oppose	19%
2-Somewhat oppose	16%
3-Somewhat support	29%
4-Strongly support	32%
Don't know / no opinion	4%

Can you tell me why you feel this way?

Should be up to individual store	17%
Better for people who work late / shift workers	11%
Open enough hours already (-)	10%
Creates jobs	9%
Convenience	8%
Hard on employees (-)	7%
Less family time for workers (-)	7%
Don't know	6%
Would hurt small businesses (-)	5%
Should be left to customers to decide	5%
Not open late enough now / Like late shopping	4%
Don't agree with the hours or 7 days a week (-)	3%
No need for late hours (-)	2%
Should be no restrictions on businesses	2%
Creates social problems (-)	1%
Believe in open competition / Government shouldn't be involved	1%
Good for Sudbury	1%
The market should dictate store hours	1%

And using the same scale of strongly oppose, somewhat oppose, somewhat support or strongly support, would you oppose or support the total deregulation of store hours?

1-Strongly oppose	25%
2-Somewhat oppose	17%
3-Somewhat support	20%
4-Strongly support	30%
Don't know / no opinion	8%

ORACLEPOLL RESEARCH LTD.

As you may be aware, Sudbury City Council is in the process of reviewing the Store Hours By-Law to permit retail stores to stay open until 11 p.m. seven days a week.

Language	Strongly Oppose	Somewhat oppose	Somewhat support	Strongly support	Don't know
English	20%	13%	30%	34%	3%
French	18%	27%	24%	21%	9%
Union	Strongly Oppose	Somewhat oppose	Somewhat support	Strongly support	Don't know
No	24%	14%	27%	31%	4%
Yes	9%	21%	33%	34%	3%
Age	Strongly Oppose	Somewhat oppose	Somewhat support	Strongly support	Don't know
18-24	6%	6%	44%	38%	6%
25-34	15%	15%	20%	50%	-
35-44	16%	14%	34%	34%	2%
45-54	12%	27%	31%	27%	4%
55-64	36%	8%	24%	24%	8%
Over 65	32%	13%	19%	29%	6%
Income	Strongly Oppose	Somewhat oppose	Somewhat support	Strongly support	Don't know
Under 20k	19%	12%	31%	31%	8%
Under 35k	15%	20%	39%	24%	2%
Under 50k	21%	24%	12%	41%	3%
Under 75k	26%	4%	33%	33%	4%
Under 100k	5%	11%	47%	37%	
Over 100k	11%	16%	21%	47%	5%
Gender	Strongly Oppose	Somewhat oppose	Somewhat support	Strongly support	Don't know
Female	24%	15%	24%	33%	4%
Male	14%	16%	34%	31%	4%

City Agenda Report

Report To: CITY COUNCIL

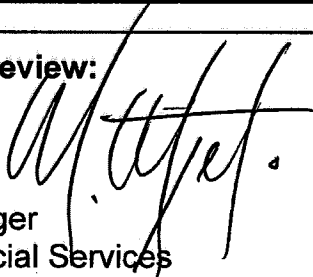
Report Date: May 17, 2001

Meeting Date: May 22, 2001

Subject: Supplementary Report -
Sudbury Child Care Services Strategic Plan

Department Review:

Mark Mieto
General Manager
Health and Social Services



Recommended for Agenda:

J.L. (Jim) Rule
Chief Administrative Officer



Report Authored by: Kate Barber, Policy/Community Developer

Recommendation:

THAT Paragraph 4 of the Resolution which was presented at the City Council Meeting of May 8, 2001 be amended by adding the words "as amended following the Public Information Meeting held on May 16, 2001" immediately after "Manager's Report dated April 10, 2001".

Background:

The Sudbury Child Care Services Strategic Plan was presented to Council at its May 8, 2001 meeting. The resolution to approve the plan was deferred by Council pending the scheduling of a Public Information Meeting.

On Wednesday May 16th, Health and Social Services staff met with child care providers, board members and parents to discuss the Child Care Services Strategic Plan. The meeting provided a positive opportunity to clarify many issues surrounding the child care plan and to receive further public input concerning the plan. The following amendments will be made to the plan in order to address the suggestions and concerns expressed at this public session:

Page	Amendment made	Reason for change
8, 56	#3- Add sentence "Work in partnership with other stakeholders to ensure that appropriate, quality child care services are available to LEAP participants"	Existing informal programs developed to meet this need are not able to provide stable, quality services with the current funding model. The City is committed to working with partners to develop a more feasible model.
8, 56	#6- Add sentence "Advocate for the Province's ongoing responsibility for pay equity funding in the child care sector".	The Child Care community has been legislated to ensure pay equity but does not receive any additional funding to do this. This impacts the stability of the entire systems as centres are forced to operate in contravention to this legislation. The Child Care community has requested council's support on this issue.
9, 57	2a. Add sentence "The existing model of service delivery will be supported where most appropriate, in keeping with the principles of parental choice and community partnership to maximize resources."	It is important to highlight the plan's support for the current umbrella model of service delivery for special needs integration and also to make clear the importance afforded to parental choice and the City's continued wish to work in a collaborative way with all stakeholders.
9, 57	2a. \$50,000 for Special Needs - Recreation will be reduced to \$25,000	Meeting participants felt, and staff agreed that this allocation was too high in relation to the budget for fee subsidy in this area. Corresponding chart on Page 60 adjusted to reflect change.
9, 57	2b. \$50,000 for Special Needs - Expanded Licensed Programs will be increased to \$75,000	Meeting participants felt, and staff agreed that this allocation was too low in relation to the budget for fee subsidy in this area. Corresponding chart on Page 60 adjusted to reflect change.
53	"a provincially funded Better Beginnings, Better Futures demonstration project" will replace Better Beginnings, Better Futures	Improved clarity to wording in the third paragraph.

Staff feel that these changes are warranted in order to improve the clarity of the plan and to address several worthwhile suggestions made by stakeholders.

With the above changes and clarifications, the stakeholder group participating in the meeting gave their general endorsement of the Child Care Services Strategic Plan.

Report To: CITY COUNCIL

Report Date: April 10, 2001

Meeting Date: May 8, 2001

Subject: Sudbury Child Care Services Strategic Plan

Department Review:


Mark Mieto
General Manager,
Health and Social Services

Recommended for Agenda:


J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: Kate Barber, Policy/ Community Developer

Recommendation:

WHEREAS the Ministry of Community and Social Services has directed municipalities to prepare three year child care service plans according to the requirements set out in the document "Framework for Child Care Service Planning"; and

WHEREAS the attached draft of the "Sudbury Child Care Services Strategic Plan" has been prepared with community consultation according to the requirements; and

WHEREAS before submitting the plan to the Ministry of Community and Social Services, it must be endorsed by the local council;

BE IT RESOLVED that the "Sudbury Child Care Services Strategic Plan" in the General Manager's Report dated April 10, 2001, be accepted and submitted to the Ministry of Community and Social Services for consideration; and

THAT the Ministry of Community and Social Services be strongly encouraged to reconsider their position on wage subsidy funding and, if the proposed increase is approved by the Ministry of Community and Social Services, that wage subsidy be given priority in Council's 2002 budget deliberations.

EXECUTIVE SUMMARY

On October 1, 1999, the Province transferred the responsibility for management of the child care system to the municipal level. At the same time the province required that each municipality develop a Local Child Care Plan to address gaps and or overlaps in the delivery of services. Work to complete this task was initiated in April 2000 and has involved the collection of demographic and service data, consultation with parents agencies and community services as well as an analysis of the current trends and service demands.

The plan identifies service management strategies which meet the majority of the system pressures within the existing budget. The three areas where additional funding would be required to meet the pressure are Ontario Works child care, wage subsidy, and administration increases. These strategies will require the Ministry of Community and Social Services approve and cost share the additional expenses. The plan recommends that Council approve the plan including the Ontario Works and administration increases contingent on Ministry of Community and Social Services cost sharing and that Council strongly encourage Ministry of Community and Social Services to approve the additional wage subsidy expenditure, and if approved, give this issue priority in 2002 budget deliberations.

Background:

The Draft Sudbury Child Care Services Strategic Plan (Child Care Plan) has been prepared by Children Services staff. The preparation of the plan began in April 2000 and has involved the collection of demographic and service data and consultation with parents, child care agencies and community services.

The main objective of the Child Care Plan is to plan for the delivery of the four Ministry mandated child care programs (Child Care Fee Subsidy, Special Needs Resourcing, Wage Subsidy and Family Resource Programs) based on local community needs. This planning is to take place within the context of the wider child care system including education, recreation and social services.

Child Care Plan Highlights

Child Care Plan data indicates the following trends and issues in Greater Sudbury's child care system and has identified service management strategies to respond to them:

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1. While Greater Sudbury has been successful at meeting its child care subsidy service targets, the City has consistently had unspent dollars in its fee subsidy budget. This creates opportunities to allocate unspent dollars to respond to unmet community needs.
 - a. The Child Care Plan has identified specific areas where these dollars can be allocated to respond to community needs and has been able to meet many community needs within this existing budget.
2. Greater Sudbury has seen increasing use of child care by Ontario Works recipients and expects that this trend will continue.
 - a. The Child Care Plan proposes an annual budget increase of \$50,000, starting in 2002, to be cost shared with Ministry of Community and Social Services, to meet this pressure.
3. Employment trends and changing family structures have created an increased need for child care outside of the usual 9 to 5 Monday to Friday schedule.
 - a. The Child Care Plan proposes that \$150,000 from the fee subsidy budget in 2001 be allocated to assist child care centres to create evening and weekend child care programs to serve the needs of parents working in the IT and health sectors.
4. Child care is not provided equally throughout the City of Greater Sudbury, with some geographic areas and language groups being seriously under-served. Parents need more child care choices.
 - a. The Child Care Plan has identified specific geographic areas and under-served language/ cultural groups which require more child care and will support child care centres to expand service to those populations/ areas.
 - b. The Child Care Plan also proposes that \$100,000 from the fee subsidy budget in 2001 be allocated to expand options for parents by making Recreation and Camp Programs eligible programs for child care subsidy.
5. Approximately 90% of families in Sudbury are not using the licensed child care system. Family Resource Programs exist to provide support to these families with play groups, parenting workshops and supports to informal child care providers but the current funding is insufficient to serve this large group.
 - a. The Child Care Plan proposes that \$300,000 from the fee subsidy budget be allocated to expanding Family Resource Programs (FRPs) to neighbourhoods not already served by an FRP and to expand the types of programs that FRPs offer to informal child care providers.

- b. The Child Care Plan also commits to supporting Family Resource Programs to take a leadership role in developing partnerships with other agencies to apply for to existing funding sources (i.e. Early Years Challenge Fund) to further expand their programs.
- 6. The umbrella model developed for the provision of integration services for children with special needs is seen to be a cost effective way of providing services to child care centres and families. As the number of children participating in child care programs increases, resources need to be increased for special needs in order to maintain the level of service currently provided.
 - a. The Child Care Plan proposes that \$100,000 from the fee subsidy budget be allocated to increasing support for the integration of children with Special Needs into new programs developed through these initiatives, including evening, weekend and recreation programs.
- 7. A quality child care system depends on quality staff who are paid fairly for their work. Existing wage subsidy programs were created based on the recognition that child care services funded solely by parent/subsidy fees are not able provide adequate staff salaries. The current child care funding structure does not address the wage subsidy pressures of Greater Sudbury's child care system. An increase in base budget funding would be required to ensure that all child care workers can receive a fair wage.
 - a. The Child Care Plan proposes that \$80,000 from the fee subsidy budget be available so that centres are able to increase their per diem child rates to reflect staff salary increases and other approved costs.
 - b. The Child Care Plan proposes that \$140,000 from the 2001 fee subsidy budget be allocated to one-time wage enhancements to start to address the most serious wage subsidy inequities in the child care system and that the Wage Subsidy Committee of the City of Greater Sudbury Child Care Committee develop an equitable system of wage subsidy distribution and reporting.
 - c. The Child Care Plan has identified a financial pressure of \$700,000 for wage subsidy which cannot be addressed within the existing budget. The Child Care Plan has requested this funding pressure be addressed by the Ministry of Community and Social Services. The municipal share if approved by Council in 2002 would be \$140,000.

The Child Care Plan has been successful at addressing the majority of identified community needs and pressures within the existing budget by shifting traditionally unused fee subsidy dollars to other areas.

Several system pressures were not able to be met through existing budgets. The child care plan is requesting additional funding in the following areas:

1. Ontario Works child care budget increased by \$50,000 in each of 2002 and 2003: cost to be shared 80/20 by province and municipality

2. Administration budget increased by 2% in each of 2002 and 2003 to reflect mandatory increases: cost to be shared 50/50 by province & municipality.

As demonstrated below, these requests will have a funding impact of \$16,329 in 2002 and \$32,083 in 2003 for the City. The City funding is contingent on Ministry of Community and Social Services approval of the additional funding required from them based on cost sharing formula.

Municipal Financial Impact for Increases to Ontario Works Child Care and Administration

		2001	2002	2003
1	Total Expenditures at 80%	9,141,511	9,191,511	9,241,511
2	Total Expenditures at 50%	632,977	645,636	658,549
3	Total Expenditures (A)	9,774,488	9,837,147	9,900,060
4	Total MCSS Revenue at 80%	7,313,208	7,353,209	7,393,209
5	Total MCSS Revenue at 50%	316,489	322,818	329,975
6	Total MCSS Revenue (B)	7,629,697	7,676,027	7,723,184
7	Municipality Share (A-B)	2,144,791	2,161,120	2,176,876
8	Municipal Increase	0	16,329	32,085

The Child Care Plan has identified a financial pressure of \$700,000 to address wage subsidy needs and has requested this increase in order to ensure a quality child care system. MCSS has indicated that they will not be accepting requests for additional funding in the area of wage subsidy. By submitting the Child Care Plan requesting the additional funding, Council is asking the Ministry of Community and Social Services to reconsider this position. OMSSA is also lobbying on behalf of all municipalities for a provincial increase to wage subsidy funding throughout the province. If Ministry of Community and Social Services funding for wage subsidy is approved, Council will give priority to this area in budget deliberations for 2002.

After council approval, the Child Care Plan will be submitted to the Ministry of Community and Social Services for approval and will be implemented by Children Services Staff.

The full document "City of Greater Sudbury Child Care Services Strategic Plan" is attached under separate cover.

Report To: CITY COUNCIL


Report Date: May 16, 2001

Meeting Date: May 22, 2001

Subject:

Formalize Development Liaison Advisory Committee

Department Review:



D. Nadgrozny
General Manager, Economic
Development and Planning Services

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: W. E. Lautenbach, Director of Planning Services

Recommendation:

WHEREAS a Development Liaison Advisory Panel was established in Council's Procedural By-law (34.3) for the 2001-2003 term;

NOW THEREFORE BE IT RESOLVED that Council approve the Development Liaison Advisory Committee as that advisory panel to Council with the mission, purposes and membership as outlined in the staff report dated May 16, 2001.

Executive Summary:

The purpose of this report is to formalize the Development Liaison Advisory Committee (DLAC) as a panel of Council as well as to inform Council of DLAC's mission, purpose and Committee makeup.

Background:

The Development Liaison Advisory Committee (DLAC) was established by the Planning and Development Department in 1995 for the purpose of bringing together key stakeholders in the Greater Sudbury development community. The mission statement of DLAC is as follows:

"To bring together key development/construction industry interests (developers, construction associations, development consultants and approval authorities) for the purpose of maintaining and improving the development/construction environment within the City of Greater Sudbury."

To further expand and facilitate this mission statement, six (6) objectives were established as follows:

1. To provide increased interaction/liaison between the City of Greater Sudbury and the development community.
2. To provide a forum for dialogue which facilitates better understanding between all stakeholders in the development community.
3. To provide a forum to explore development issues of mutual interest and concern.
4. To provide a forum to explore process improvements with respect to development or permit applications.
5. To provide opportunity for mutual education on issues affecting the City and development community.
6. To facilitate economic development initiatives which may develop or expand in the City of Greater Sudbury.

Subject: Formalize Development Liaison Advisory Committee

The outcomes of these objectives would be reported to Council through the General Manager of Economic Development and Planning Services. Most future reports emerging from DLAC will be brought to Council through Committee of the Whole - Planning.

Membership of the Committee is proposed as follows: Representatives from the Sudbury and District Home Builders Association, the Sudbury Construction Association, the Sudbury Real Estate Board, the Ontario Architects Association - Sudbury Chapter, the Professional Engineers of Ontario - Sudbury Chapter, the Ontario Land Surveyors - Sudbury Chapter, the Ontario New Home Warranty Program, staff of the Economic Development and Planning Services Department, staff of the Public Works Department, Chair of the Committee of the Whole - Planning, and representatives at large.

All members are community volunteers who readily give of their time and expertise for the benefit of Council and the community. Together, this membership will help to ensure that the objectives and mission statement can be fulfilled.

In Council's Rules and Procedure By-law 2001-3, Article 31-1 indicates as follows:

"An advisory panel shall be established by resolution in accordance with this article for the purpose of providing advice, information and expertise to the municipality on specific municipal matters."

To this end, it is recommended that City Council establish a Development Liaison Advisory Committee as a panel of Council with the mission purposes and membership as outlined in this report.

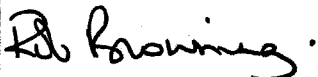
Report To: CITY COUNCIL

Report Date: May 14, 2001

Meeting Date: May 22, 2001

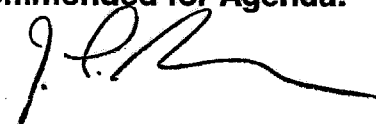
Subject: Approval to Purchase Defibrillators

Department Review:



Rob Browning, General Manager
Emergency Services

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by:

Tim P. Beadman, Director
Emergency Medical Services Division

Recommendation:

THAT Council approve the allocation of the one-time funding (100%) provided by the Ministry of Health and Long-Term Care to the Emergency Medical Services Division in the amount of \$105,835 to the 2000 Capital Acquisition Ambulance project;

THAT the Council endorse The Sudbury Regional Hospital, Base Hospital Program, Defibrillator Proposal, support by Regional Council in June 1999 for the purchase of Zoll – M – Series, as the replacement defibrillator model;

THAT the Council approve the purchase eight (8) replacement Zoll – M – Series AED/Manual Defibrillators and associated accessories at a cost of \$109,775 including taxes from Zoll Medical Corporation Inc. and this purchase be funded from the 2000 Capital Acquisition Ambulance project.

Executive Summary:

The Emergency Services Department, EMS Division has a variety makes and types of defibrillators in-service. Some are dated and reaching the end of their useful service life. There is a need to standardize the defibrillators in our Emergency Medical Service. This action will not only allow our paramedics to provide excellent care to our citizens but will assist in streamlining the maintenance and training on these units.

A quotation has been received from Zoll Medical Corporation Inc. Zoll defibrillators are the make recommended by the Base Hospital and accepted by Regional Council in June, 1999. Zoll Medical Corporation Inc. is the "single supplier" for these products and therefore these units would be purchased from this company.

Recently, the City received a one-time grant for the purchase of capital items. It is being recommended to Council that this grant in the amount of \$105,835 be allocated to the 2000 Capital Acquisition Ambulance project and the purchase of these units from Zoll Medical Corporation Inc. be approved at a cost of \$109,775 including taxes and be funded from the 2000 Capital Acquisition Ambulance project.

Background:

In March 1999, The Sudbury Regional Hospital, Base Hospital Program identified the need to replace out-dated defibrillators which were no longer being manufactured and obtaining parts was becoming increasing difficult. In addition, each and every one of the land ambulance service units was acquired second-hand from other medical services prior to downloading of ambulance services to the municipality.

The local ambulance service had a variety of defibrillator models. Technological advances rendered those units obsolete and there was a requirement for upgrade and standardize the model make and type used by the service.

In June 1999, Regional Council endorsed Corporate Services Committee recommendations received from the Ministry of Health and Long-Term Care and the Base Hospital for the replacement of defibrillators. The recommendations outline the scope and direction the municipality should take for future replacement and subsequent purchase of defibrillators. The Zoll – M – Series unit was chosen to meet the scope of practice for the Advance Care Paramedics. Regional Council authorized the purchase of five (5) Zoll – M – Series units at that time.

After assumption of the delivery of land ambulance services by the Regional Municipality on December 3, 2000, an inventory taken of defibrillators indicated there is a need to standardize on one make and type. Some of the units assumed on turnover were loaners from Zoll Medical Corporation Inc., others were of different make and model and did not have the latest technology

incorporated into them. By standardizing on the units recommended for purchase in this report, efficiencies in staff training and unit maintenance will be realized. Also, these units will have the latest technology which will assist our paramedics in providing the best possible pre-hospital care to our citizens.

Summary

In March 2001, the Ministry of Health and Long Term Care announced a one-time grant program for capital items purchased by emergency medical services in the Province. A submission was made by our City and the City received a grant in the amount of \$105,835. It is being recommended to Council that this grant be allocated to the 2000 Capital Acquisition Ambulance project

There is a need to ensure we have high quality equipment in-service for our staff and citizens. Our base hospital already conducted extensive research on the subject and made recommendations to Regional Council in June 1999. Therefore it is recommended that the Council endorse the Base Hospital Defibrillator proposal submitted to Regional Council in June 1999 and standardize all replacement defibrillators with Zoll – M – Series defibrillation units.

In addition, it is recommended that Council authorize the purchase of eight (8) Zoll – M – Series AED/Manual Defibrillator with AC Power, Multiple Application Printer with Summary Report, Manual Override, Code Markers and SPO2 with reusable sensor, eight-foot cable and accessories from Zoll Medical Corporation Inc. at a cost of \$109,775 including taxes and this purchase be funded from the 2000 Capital Acquisition Ambulance project.