

Sudbury & District

Health Unit

Service de santé publique

Promotion Prevention Protection

Main Office: 1300 Paris Street Sudbury, ON P3E 3A3 (705) 522-9200 (705) 522-5182

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Genetic Services 4 Boland Avenue Sudbury, ON P3E 1X7 (705) 675-4786 (705) 675-7911 March 27, 2001

Constituent Municipalities:

Tom Mowry, City of Greater Sudbury

Nicole Gauthier, Corporation of the Municipality of St. Charles

Ned Martin, Manitoulin Municipal Association Mark Urbanski, Municipality of French River

Municipality of Markstay - Warren

Paulette Robertson, Corp. of the Municipality of Billings & Allan East

Pam Bond, Municipality of Barrie Island Jeanette Roque, Municipality of Killarney Allan Pellow, Township of Chapleau

Lorraine Demore, Sudbury East Municipal Association

Annette Clarke, Town of Gore Bay Joan Seidel, Township of Baldwin Mark Read, Township of Central Manitoulin Susan Slomke, Township of Gordon Merwyn Sheppard, Town of Espanola Armand Dequanne, Township of Assiginack Bonnie Bailey, Township of Burpee & Mills

Bonnie Bailey, Township of Burpee & Mills Austin Clipperton, Township of Cockburn Island Robert Deschene, Township of Nairn & Hyman

Patsy Cress, Township of Tehkummah

Ed Bond, Township of Northeastern Manitoulin & The Islands

Ellen Jordon, Township of Sables-Spanish Rivers

Dear CAOs, Secretaries, Clerk/Treasurers,

Re: Minutes of the Sudbury & District Board of Health Meetings

Subsequent to a request by a member of the Sudbury & District Board of Health at their last meeting of March 22, 2001, we are including in this mailingof the approved minutes of February 22, 2001 a copy of the **unapproved** minutes of the March 22nd meeting.

This request was made to ensure our constituent municipalities are kept current of the activities of the Board of Health and the decisions made by the Board. As noted in these minutes:

"Dr. Sutcliffe also noted that she has received a request to release Board of Health minutes prior to them being approved by the Board of Health and requested guidance as to the Boards opinion in this regard. The Secretary made note that the Board of Health agenda, minutes, etc., are considered confidential documents until such time as they are tabled at the Board meeting. Once they have gone through that process they are then considered legal documents and then can be made available for public review.

Constituent Municipalities

Re: Minutes of the Sudbury & District Board of Health Meetings

Page 2

March 27, 2001

Following discussion it was agreed that once prepared by the Secretary and watermarked as "Unapproved" they could be released to the municipalities for their information. As well, only if there were significant changes to the minutes would they be re-distributed. This information will be shared in a covering memo to the municipalities."

It is anticipated that this action will facilitate your municipality in placing the Sudbury & District Board of Health minutes on your agenda and address the programs and services that the Sudbury & District Health Unit provides as they relate to your community.

Should you have any questions relating to these minutes, they can be directed to your Board of Health representative or my office as noted below.

Yours in public health,

Sincerely,

Penny Sutcliffe, M.D., M.H.Sc., F.R.C.P.C

Medical Officer of Health Sudbury & District Health Unit

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c. Members
Sudbury & District Board of Health

MINUTES – THIRD MEETING SUDBURY & DISTRICT BOARD OF HEALTH BOARD ROOM – SUDBURY & DISTRICT HEALTH UNIT MARCH 22, 2001 - 4:30 p.m.

BOARD MEMBERS PRESENT

R. Dupuis

E. Gainer

E. Guy

A. Hinds

G. McIntaggart

R. Pilon

L. Portelance

BOARD MEMBERS ABSENT

T. Callaghan

D. Craig

A. Davey

B. Gingras

STAFF MEMBERS PRESENT

Dr. P. Sutcliffe

S. Laclé

L. Picard

R. Koski

J. Sabourin (Secretary)

STAFF MEMBERS ABSENT

J. Cowan

OTHERS

Media

G. McINTAGGART PRESIDING

- 1.0 CALL TO ORDER
- 2.0 ROLL CALL
- 3.0 DECLARATION OF CONFLICT OF INTEREST

None

4.0 PRESENTATION

4.1 Pandemic Influenza Contingency Plan

Stephanie Mason, Public Health Nurse, provided the Board with a history of pandemic flu throughout the world and described the biologic process by which the next outbreak could occur. Scientists' know that a worldwide flu outbreak with a new strain of virus will occur. It is not known when it will occur. The Board expressed their appreciation for the "wake-up call" to this very serious public health concern. As the health unit has the lead role in this regard, Stephanie went explained that she is in the process of taking this message to the

Board of Health Meeting March 22, 2001 Page 2 of 5

community so that key community partners can begin to address this issue. This plan must be completed and into the Ministry of Health by June 2001.

5.0 MINUTES OF PREVIOUS MEETING

33-01 Adoption of Minutes – February 22, 2001

Moved by Pilon - Dupuis: That the minutes of the Board of Health meeting of February 22, 2001 be accepted as distributed.

CARRIED

6.0 BUSINESS ARISING FROM MINUTES

iii) alPHa 2001 Annual Conference Brantford, ON June 10-12, 2001 Conference Package #2

Mr. Hinds indicated that should his calendar permit he would like to attend this conference.

7. REPORTS OF EXECUTIVE COMMITTEE

i) Minutes - First Meeting March 1, 2001

34-01 Approval of Minutes

Moved by Dupuis – Pilon: That the minutes of the Board of Health Executive Committee meeting of March 1, 2001 be approved as received. CARRIED

Subsequent to this meeting the Board were informed that six interviews were conducted and as a result there is an excellent quality of candidates available. Once reference checks are completed the list will be submitted to the Minister of Health for the appointments.

8. REPORTS OF OFFICERS\PROGRAM MANAGERS

i) March 2001: Executive Summary
Medical Officer of Health
Administrative Services
Infectious Diseases Prevention
Heart Health, Chronic Disease Prevention and Early
Detection of Cancer

- Dr. Sutcliffe

- Peter Smith

- Roger Koski

- Sandra Laclé

Dr. Sutcliffe informed the Board that March is Nutrition Month. She also stated that the Tobacco Bylaw in Espanola has passed the first reading.

Dr. Sutcliffe also noted that she has received a request to release Board of Health minutes prior to them being approved by the Board of Healthand requested guidance as to the Boards opinion in this regard. The Secretary made note that the Board of Health agenda, minutes, etc., are considered confidential documents until such time as they are tabled at the Board meeting. Once they have gone through that process they are then

considered legal documents and then can be made available for public review. Following discussion it was agreed that once prepared by the Secretary and watermarked as "Unapproved" they could be released to the municipalities for their information. As well, only if there were significant changes to the minutes would they be re-distributed. This information will be shared in a covering memo to the municipalities.

Further to her report, Dr. Sutcliffe introduced Peter Smith, Accounting Manager to the Board who in turn provided the Board with a detailed overview of the financial reports.

The Board were extremely pleased with this instruction and appreciated the detail to which Mr. Smith addressed the documents.

In response to a query regarding the 12 vacant positions showing up on the statements, Dr. Sutcliffe responded by indicating that we were actively recruiting to fill these positions and she expects that they will be filled shortly.

Mr. Koski provided the Board with an update to the Rabies situation as a result of the recent findings of a rabid fox in the Onaping Lake area. He indicated that staff are working with local veterinarians to arrange for low cost vaccination clinics in the Chapleau/Gogama areas. As well a media blitz is underway and teaching kits will be provided to schools in the northern areas for instructional purposes.

Mr. Koski's impending retirement was noted and recognition for his years of dedicated service to the Board of Health was acknowledged.

Ms. Laclé informed the Board that there is a wealth of detailed staff activity that underlies the bi-annual Health Promotion reports to the Board. It was recognized that presentations to the Board are good ways to share such details. Further to that she stated that the highlight in this month's report is the Healthy Schools, Healthy Kids project and the very active coalitions in Sudbury and the Branch Offices.

35-01 Acceptance of Reports

Moved by Pilon - Dupuis: That the Executive Summary of the Medical Officer of Health for the month of March 2001 be accepted as distributed. CARRIED

9. a) CORRESPONDENCE

i) Letter: February 27, 2001

From: alPHa

Re: Effective Response Plan for West Nile Virus

ii) Letter: March 8, 2001

From: Leeds, Grenville & Lanark District Health Unit

Re: West Nile Virus

Dr. Sutcliffe noted that there are upcoming meetings in Toronto on the above topic to which she and staff will be attending.

Board of Health Meeting March 22, 2001 Page 4 of 5

36-01 West Nile Virus Contingency Plan

Moved by Dupuis – Pilon: That this Board of Health respectfully requests the Premier Mike Harris, Premier of Ontario to take leadership in developing a feasible and reasonable West Nile Virus Contingency Plan as expeditiously as possible. Further, that the affected public health units be involved in the development of this plan.

9. b) ITEMS FOR DISCUSSION

37-01 Support for Northern Medical School

Moved by McIntaggart – Hinds: WHEREAS the health status of northerners, as evidenced by indicators such as lower life expectancy, is worse than that of Ontario as a whole; and

WHEREAS the Sudbury and surrounding districts have experienced a chronic shortage of medical professionals including medical practitioners, affecting access to preventive clinical services; and

WHEREAS the mission of the Sudbury & District Health Unit — "Working with our communities to promote and protect health and to prevent disease." - would be furthered by our ability to work with a more robust medical community; and

WHEREAS the Sudbury & District Health Unit, as host to the only northern Public Health Research, Education and Development (PHRED) program, has a formal affiliation with Laurentian University and has the capacity to contribute significantly to the public health curriculum components of medical trainees; and

WHEREAS one of the determinants of population health is access to a health care system that is comprised of interdisciplinary teams of physicians, nurse practitioners, nurses and allied health professionals;

THEREFORE BE IT RESOLVED that the Sudbury & District Board of Health strongly supports the development of a northern medical school based in Northern Ontario and communicates this support to Premier Harris and Mr. Clement, Ontario Minister of Health and Long Term Care.

CARRIED

- 9. c) MINUTES OF EXECUTIVE COMMITTEE
 - i) Meeting #02-01 February 14, 2001
- 9. d) ITEMS FOR INFORMATION
 - i) Report on the Status of the 1999 2001 Strategic Plan
 - ii) The Point Risk Reduction Program January - December 2000
 - iii) Healthy Schools Healthy Kids Newsletter
 - iv) Inside Edition

Board of Health Meeting March 22, 2001 Page 5 of 5

v) The Advisory

10. ADDENDUM

38-01 Addendum

Moved by Hinds - McIntaggart: That this Board of Health deals with the items on the Addendum.

i) Letter: March 7, 2001

From: Thunder Bay District Health Unit

Re: Provision of Qualified Public Health Dentists in Ontario

Dr. Sutcliffe made note that presently this health unit has the services of a public health dentist one day per week, whereas many other health units are experiencing this shortage.

39-01 Contractual Cost-shared Sponsorship Program for Public Health Dentists Moved by Hinds – McIntaggart: WHEREAS there is a chronic shortage of qualified public health dentists in Ontario to adequately equip public health units according to current regulations for public health dentistry, and;

WHEREAS sponsored training in accordance with past practice has occurred for the attainment of a Master's Degree in Public Health Dentistry;

THEREFORE BE IT RESOLVED THAT, this Board of Health requests the Minister of Health and Long Term Care to address the shortage of trained public health dentists through the reinstatement of a contractual cost-shared sponsorship program with local Boards of Health.

ii) Letter: March 7, 2001

From: Thunder Bay District Health Unit

Re: Ontario Mass Influenza Vaccination Program

Dr. Sutcliffe informed the Board that she expects to be able to table our own report and the related costs along with a similar motion for Board support at the next or subsequent Board meeting.

40-01 Adjournment

Moved by McIntaggart - Hinds: That we do now adjourn. Time: 7:00 p.m.

CARRIED

(Chair) (Secretary)

Medical Officer of Health Board Report, March 2001

Words for thought...

"About \$2.1 billion, or 2.5% of the total direct health care costs in Canada, were attributable to physical inactivity in 1999... About 21,000 lives were lost prematurely in 1995 because of physical inactivity. A 10% reduction in the prevalence of physical inactivity has the potential to reduce direct health care expenditures by \$150 million a year."

Katzmarzyk PT, Gledhill N, Shephard RJ. The economic burden of physical inactivity in Canada. CMAJ 2000;163(11)

Mr. Chair and Members of the Board,

March is nutrition month and the Sudbury & District Health Unit staff has been out in full force to reinforce public awareness of the health benefits of healthy eating. Combined with healthy eating messages are key messages promoting physical activity. In addition to the economic evidence above, a recent study has concluded that colon cancer and probably, breast cancer can be prevented with adequate amounts of physical activity. Despite the evidence of benefit, 53% (59% female) of Ontarians and 50% (56%) of northerners score "inactive" on the physical activity index. Work is ongoing to achieve our Mandatory Health Programs and Services objectives related to physical activity and healthy nutrition. Concurrently, the health unit is developing policies to support our own employees' physical activity efforts.

Highlights from the past month follow.

1. Health of First Nations

At the invitation of the Mnaamodzawin Noojmowin Teg Health Centre, a meeting was held on Manitoulin Island with representatives of the four health centres serving the seven Island First Nations. As part of the provincial public health system, the health unit does not provide programs and services to reserve First Nations people. However, populations are of course mobile and there are many potential opportunities for learning from each other. A follow up meeting between the health unit and the First Nations health centres is scheduled for May 2001 and the federal First Nations and Inuit Health Branch Medical Officer of Health have been invited.

2. LaCloche Foothills Association Meeting

At the invitation of the LaCloche Foothills Association, Board Chair, Gerry McIntaggart, Director of Administrative Services, John Cowan and I attended a meeting in Espanola to share information about the health unit 2001 budget. Following the health unit presentation, municipal representatives identified the need for northern communities to work together to address common health needs. They also spoke about the need for improved health unit communication. A commitment was made to enhance this communication wherever possible.

3. Pandemic Influenza

As the lead agency in the development of a Pandemic Influenza Contingency Plan, the health unit is contacting key community partners to participate in the project. A presentation at the Board meeting will provide details of pandemic influenza and the steps we are taking to ensure or communities are prepared.

4. Board Administration

Provincial Appointees: Interviews for the provincial appointees to the Board have been organized for March. The Board Executive Committee reviewed an excellent slate of candidates and a shortlist was formed. As per Board of Health policy, names will be forwarded to the Minister of Health for his consideration. The minutes of the first meeting are included in your agenda package.

Board of Health Minutes: Minutes from the Board of Health meetings and significant information items are now forwarded to Board members as soon as they are available as per a Board member request. Further to this, Board members have also been asked to consider sharing the unapproved Board minutes with the municipalities. For your information, these documents are not public information until the Board of Health has received them. Your direction on this matter would be appreciated.

For your information following are the division reports for the month of January.

REPORTS OF OFFICERS/PROGRAM MANAGERS

1. ADMINISTRATIVE SERVICES

The Manager, Accounting Services Peter Smith will provide a presentation to the Board of Health on the financial reports.

2. HEALTH PROTECTION DIVISION

Infectious Diseases Prevention

i) Food Safety Program

Responsibilities: Under this program the health unit must inspect all food establishments on a risk assessment basis, respond to food related complaints, food recalls, investigate reports of food related illness, train food service industry workers and provide information and education on food safety to the general public.

Activities:

- The inspection of food establishments, in 2000, involved the application of 5,815 hazard analysis and critical control point related strategies, which include audits, compliance inspections, as well as safe food training and consultation. There were 4,415 compliance inspections carried out on food establishments of which there were 466 occurrences of critical hazards. The most frequently identified critical hazards were related to the improper cooking, reheating, hot holding and refrigeration of food. This number is lower than the 1999 level of 661 occurrences by 30%.
- Special Occasion Food Service Permits were issued for 228 community events involving 66,585
 participants. Events such as Canada Day, Sudbury Dragon Boat Races, Northern Lights Festival
 Boreal, Summerfest and numerous sporting competitions had no reported incidents of food
 poisoning.

Preventive Strategies:

• To address the ongoing concerns with respect to cooking and reheating to proper temperatures, a Thermometer Promotion Program was launched in our area. Thermometer distribution to area food establishments was provided to participants in the food handler training program who received a

Basic or Advanced certificate. In addition to the temperature probe, a nailbrush and Sudbury & District Health Unit trained foodhandler lapel pin were provided.

- The provision of food handler training to food industry workers and culinary students is a critical prevention oriented component of the Food Safety Program. During 2000, the health unit introduced an Advance Certification program. A total of 29 food handlers from Cambrian College's Culinary Chef Course successfully completed the program. This five-hour course and examination now includes a food allergy module designed to raise the allergy awareness level of those employed in the food industry. There were 31 other food safety sessions provided to 517 food industry workers.
- Staff responded to 81 food complaints related to contamination, insect infestations, mould, sanitation
 of premises and food handler hygiene.
- A legal action was initiated against a local pub and eatery for unsanitary conditions. The health unit was successful in this prosecution.
- In support of the educational program, topical issues of the Food Watch Newsletter were made available to the public or were distributed to food service establishments by inspectors by need or on request.

ii) Rabies Control Program

Responsibilities: The incidence of animal rabies in our area continues to be at nil. The Sudbury & District Health Unit has been rabies free since 1992.

Activities:

Investigation and quarantine activities were undertaken as a result of more than 180 animal bite
exposures. These investigations resulted in the quarantine or confinement of 125 animals in the City
of Greater Sudbury and Sudbury & Manitoulin Districts.

Preventive Strategies:

- In an effort to raise community awareness, a rabies educational campaign was initiated for schools. A school "Rabies Awareness Teaching Kit" was launched for Grade 2 school children. The rabies team of inspectors will endeavor to make presentations to schools and community groups as well as the media to emphasize the importance of animal confinement and vaccinations.
- In preparation for the possible entrance of raccoon rabies into our area, the Sudbury & District Health Unit's rabies planning group hosted raccoon rabies planning sessions. Representatives from a variety of stakeholder groups throughout the district developed a Rabies Contingency Plan to deal with the possible emergence of raccoon rabies in our area. Meetings were again held for Sudbury, Espanola and Noelville.
- Rabies is now a current issue in Ontario with positive raccoon rabies in Grenville, Frontenac and Merrickville. Porcupine Health Unit jurisdiction to the north of Sudbury, reported 36 cases of rabies in red fox (23), skunks (2), dogs (5), wolf (1) and bovine (6).

iii) Control of Infectious Disease

Responsibilities: To provide an effective program to reduce the incidence, morbidity and mortality of communicable disease outbreaks of public health importance.

Activities:

- An institutional Influenza Vaccination Program was launched last fall to increase vaccination levels of
 residents with special emphasis on staff within these facilities. As a result the Wikwemikong,
 Manitoulin and Extendicare Falconbridge Nursing Homes had the highest levels of staff and residents
 immunized respectively.
- Hepatitis B vaccinations are continuing for 2,491 students in grade 7.
- In order to maintain cold chain assurance for vaccines stored by the health unit, December saw the
 completion of the Vaccine Response Protocol and final upgrade to all refrigeration facilities. The
 installation of a remote sensing and alarm system to monitor temperatures at the Sudbury, Espanola,
 Mindemoya and Chapleau sites provides for a 24 hour incident notification, record keeping and an
 archival feature to assess ongoing temperatures and actual incidents of failure to ensure vaccine
 potency. In addition, 83 doctor's offices were inspected for cold chain assurance. Of these, two
 were found to be non-compliant.
- Universal Influenza Campaign 2000/2001: The health unit participated in the first provincial
 universal influenza campaign by distributing approximately 94,700 doses of vaccine to physicians
 and various partner health care agencies and facilities. Vaccination staff also provided clinics with
 more than 14,000 clients being vaccinated this flu season.

3. HEALTH PROMOTION DIVISION

i) Heart Health

Health unit staff continue to facilitate and support four very active coalitions, including Rainbow Heart Health, Manitoulin Heart Health, Chapleau Northwood Heart Health and Sudbury Heart Health. In November, a joint program planning session was held with representatives from all four coalitions in attendance.

Staff also attended workshops offered by the Provincial Heart Health Resource Centre. These workshops provided staff with additional skills required to evaluate heart health projects, ensure comprehensive program planning, sustainability planning and policy development.

Highlights from the coalitions' activities include Espanola tobacco bylaw development, a Quit Smoking 2001 contest, multiple Heart Health Dinners, distribution of the Lungs are for Life resource to teachers, a Brown Ribbon campaign, an Active Living Community Action Project (ALCAP) led Physical Activity workshop, plans to develop a Heart Health mural for Chapleau, sponsoring youth to attend workshops, beginning development of a Sudbury-East Teen Action group, development and distribution of a Heart Wise Women Newsletter, workplace lunch and learn sessions, development of school health profiles, etc. Of particular note is our Health Protection and Health Promotion division work on the development of "Eat Smart – The Ontario Restaurant Program" that is targeted for implementation in 2001.

ii) Chronic Disease Prevention

Extensive activity continues to occur in Sudbury and District as our nutrition and nursing staff promote tobacco-free living, healthy eating, physical activity and sun safety. Examples of activities include a smoking cessation forum, a sustainable volunteer run smokers health centre, a Brown Ribbon campaign, support for the provincial quit and win contest, ongoing lobbying and support for effective legislation/policy initiatives, implementation of the Northern Healthy Eating Project (NHEP), shade policy

development, sun safety train-the-trainer sessions, Put a Little Punch In your Lunch Campaign, workshops/presentations for elementary and secondary level educators and day care providers, Winter Active promotion, distribution of workplace and school newsletters, workplace education events, implementation of work place health programs, formalization of a Food Security network, support for walking clubs, etc. Plans are underway for Summer Active 2001; more details will follow.

iii) Early Detection of Cancer

We are pleased to announce the upcoming \$35,000 multi-media awareness campaign we have developed in conjunction with the Ontario Breast Screening program Timiskaming Health Unit for Cancer Care Ontario – northeast region (CCOR-NE). The campaign is called "It's the Time of your Life" and it will remind women of all ages to go for regular breast and Pap test. Other breast health activities included a campaign called "In Touch – A Festival of Breast Health" that was conducted in the fall.

Respectfully submitted,

Penny Sutcliffe, M.D., M.H.Sc., F.R.C.P.C

Medical Officer of Health

¹ Marrett LD, Theis B, Ashbury FD. Workshop Report: Physical Activity & Cancer Prevention. Chronic diseases in Canada 2001; 21(4)

[&]quot;Ontario Health Survey, 2996/97

SUDBURY & DISTRICT HEALTH UNIT STATEMENT OF REVENUE & EXPENDITURES For the Two month Period ending February 28, 2001						
Dept. Acc't Description	2001 Total Budget	2001 Actual	Available	2001 Budget To Date	2001 Actual	Variance
REVENUE SHARED PROGRAMS	•			 		
Ministry of Health Grant Ministry of Health Grant Unorganized Territory Municipal Levies Municipal Levies - PHRED Sundry Revenue Interest Earned	(4,683,979) (301,393) (457,297) (4,683,979) (301,393) (3,000)	(50,232) (76,216) (780,663) (50,232) (225)	(3,903,316) (251,161) (381,081) (3,903,316) (251,161) (2,775)	(50,232) (76,216) (780,663) (50,232) (500)	(780,663) (50,232) (76,216) (780,663) (50,232) (225)	0
	(50,000)		(35,347)		(14,653)	6,319
Total Revenue	(10,481,042)	(1,752,885)	(8,728,157)	(1,746,840)	(1,752,885)	6,044
EXPENSES SHARED PROGRAMS	-		!			
Administration - Unallocated Espanola Mindemoya	4,044,740 27,415 30,000	617,078 4,659 5,590	3,427,662 22,756	,	617,078 4,659	54,859 (90)
Chapleau	13,704	2,327	24,410 11,377		5,590 2,327	(590) (43)
Risk Reduction	96,426	14,037	82,389	15,987	14,037	1,950
Total Administration	4,212,285	643,691	3,568,594	699,777	643,691	56,086
Health Promotion - General School Workplace Branches Community Family Volunteer Resources	530,409 941,159 348,220 278,294 860,947 510,903 7,125	91,564 114,003 45,535 38,900 93,577 61,515 727	438,845 827,155 302,685 239,394 767,370 449,388 6,398	155,945 57,634 46,051	91,564 114,003 45,535 38,900 93,577 61,515 727	(3,673) 41,941 12,099 7,151 48,913 23,066 461
Total Health Promotion	3,477,056	445,822	3,031,234	575,779	445,822	129,957
Health Protection - General Environmental Clinic services	165,731 1,040,753 982,431	13,907 151,165 138,265	151,824 889,588 844,166	27,622 172,039 162,605	13,907 151,165 138,265	13,715 20,874 24,340
Total Health Protection	2,188,915	303,337	1,885,578	362,266	303,337	58,929
PHRED	602,786	86,048	516,738	100,045	86,048	13,997
Total Expenses	10,481,042	1,478,898	9,002,144	1,737,868	1,478,898	258,969
Net Programs	0	(273,986)	273,987	(8,973)	(273,986)	265,013

	Actual Available To Date	015.299 6.191.239 1.192.237 1.015.299 176.938	197,804 1,104,390 216,912 197,804	36,879 256,974 48,976 36,879	15,156 153,134 28,048 15,156	4,974 142,331 24,551 4,974 19,577 79,74%	6,248 18,952 4,200 6,248 (2,048) 48.76%	1,865 11,235 2,183 1,865 318	920 12,738 43,182 9553 12,738 (3,085) -31,95% Will likely correct to 0% 11,156 11 2000 6,844 (3,844) 128,136 Will likely correct to 0% man cultural correct	11,891 95,659 17,925 11,891 6,034	1,219 17,531 3,125 1,219 1,906	25,175 230,825 42,667 25,175 17,492 41.00%	4,433 24,581 4,836	2,734 1,766 750 2,734 (1,984) -2	28,500 371,500 66,667 28,500	16,671	13,123 80,252 15,563	10,920 59,080 11,667 10,920 747	841 5,209 1,008 841	79,713 389,041 78,126 79,713 (1,587)	,672) (1,770,014) (8,999,658) (1,794,945) (1,770,014) (24,932) -1.39% Should improve; some timing differences.	- The Control of th
														Ė					_	_		
2001				_	,								4,433	_				10,920			-	
					28,048	24,551	4,200	2,183	3,000	17,925	3,125	42,667	4,836	750	299,99	13,880	15,563	11,667	1,008	78,126	1,794,945) (1,7	The second second second
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2001						4,974	6,248	1,865	12,738	11,891	1,219	25,175	4,433		٠.	19,671	13,123	10,920		79,713	770,014) (8,9	
2001	Total Budget	7,206,538 1.			168,290	147,305	25,200	13,100	18,000	107,550	18,750	256,000	29,014	4,500	400,000	83,280	93,375	70,000	6,050	468,754	(10,769,672) (1,	
SUDBURY & DISTRICT HEALTH UNIT STATEMENT OF REVENUE & EXPENDITURES For the Two month Period ending February 28, 2001 \$0% - 50% Programs Sorted by Expense category	Acc't Description		Benefits	Information Technology	Travel	Staff Development	Postage	Courier	Telephone Packa & Subscriptions	Media, Advertising	Translation	Professional Fees	Insurance	Furniture & Equipment	Renovations	Building Maintenance	Rent	Utilities	Memberships	Various	Revenue	

SUDBURY & DISTRICT HEALTH UNIT

Confidential

STATEMENT OF REVENUE & EXPENDITURES
For the Eleven month Period ending February 28, 2001

Description	2000/2 00 1 Total Budget	2000/2001 Actual	Available	2000/2001 Budget To Date	Variance
EXPENSES 100% MINISTRY-FUNDED PROGRAMS		•		=======	=======================================
Heart Healta	88,770	72,588	16,182	81,373	8,784
Healthy Babies	1,040,207	152,606	887,600	172,191	172,191
Genetics	181,235	142,395	38,840	166,132	23,737
Focus	136,100	107,615	28,485	124,758	17,143
Anonymous Testing	49,070	49,711	(641)	44,981	(4,730)
Influenza	0	184,690	N/A	0	N/A
Cervical Screening	130,000	24,524	105,476	43,333	18,810
Early Years	128,830	6,667	122,163	42,943	36,276
Women's Health	212,960	0	212,960	195,213	195,213
Total 100% Programs	1,967,171	740,795	1,411,066	870,924	467,425

Note: The Year-end for Healthy Babies is December 31

Cervical Screening Year-end is December 31

Cervical Screening includes 15 months: October 1, 2000 to December 31, 2001

Early Years Year-end is December 31

Early Years includes 15 months: October 1, 2000 to December 31, 2001

THE SIXTH MEETING OF THE COMMITTEE OF THE WHOLE (BUDGET DELIBERATIONS) OF THE CITY OF GREATER SUDBURY

Council Chambers Tom Davies Square

Wednesday, April 18th, 2001 Commencement: 4:38 p.m.

<u>DEPUTY MAYOR ELDON GAINER (COMMITTEE OF THE WHOLE - BUDGET) IN THE CHAIR</u>

Present

Councillors Bradley, Callaghan, Courtemanche (D. 6:50) (A. 8.25), Craig (D. 6:50), Davey, Dupuis, Kilgour, Lalonde, McIntaggart, Petryna (A. 5:15), Portelance, Mayor Gordon (D. 8:15)

City Officials

J. Rule, Chief Administrative Officer; D. Belisle, General Manager of Public Works; R. Browning, General Manager of Emergency Services; B. Johnston, Director of Transportation Services/Acting General Manager of Citizen & Leisure Services; H. Duff, Director of Social Services/Acting General Manager of Health & Social Services; S. St. Onge, Co-ordinator of Capital Budget/Risk Management; B. Gutjahr, Manager By-law Enforcement Services/Acting Director of Planning Services; D. Wuksinic, General Manager of Corporate Services; S. Jonasson, Director of Finance/City Treasurer;

E. Stankiewicz, Co-ordinator of Current Budget; C. Mahaffy, Manager of Financial Planning/Policy; F. Dokis, Budget Officer; J. Cameron, Senior Analyst; B. Mangiardi, Director of Information Technology; P. Aitken, Government Relations/Policy Analyst; P. Sajatovic, N.D.C.A.; G. Clausen, Director of Engineering Services;

A. Dagostino, Roads and Drainage Engineer; T. Mowry, City Clerk; L. Moulaison, Planning Technician; A. Hache, Deputy City Clerk;

S. Hotti, Recording Secretary

News Media

Sudbury Star, MCTV

Declarations of Pecuniary Interest

None declared.

BUDGET

Unaccounted for Water Losses

Report dated April 17, 2001 from the General Manger of Public Works regarding unaccounted for water losses was circulated to Committee Members at the meeting.

Received for the information of the Committee.

By-law Enforcement Staffing Levels

Report dated April 9, 2001 from the General Manager of Development and Planning Services regarding by-law enforcement staffing levels was circulated to Committee Members at the meeting.

Received for the information of the Committee.

Scholarships Awarded

Report dated April 18, 2001 from the General Manger of Citizen and to High School Students Leisure Services regarding scholarships awarded to high school students was circulated to Committee Members at the meeting.

Received for the information of the Committee.

Provincial Funding

Letter dated April 18, 2001 from the Chief Administrative Officer regarding Provincial funding was circulated to Committee Members at the meeting.

Received for the information of the Committee.

Budget Update and Overview

Deputy Mayor Gainer stated that the Committee will be continuing its review of the budget and will deal with the current and capital budget options, as well as the capital financing policy and 10 year capital plan.

Consumer Price Index and Tax Increases

Report dated April 10, 2001 was received from the General Manager of Corporate Services regarding Consumer Price Index and Tax Increases.

Received for the information of the Committee.

Adjustment to Levy -Sudbury and District Health Unit Renovation Cost

Report dated April 10, 2001 was received from the General Manager of Corporate Services regarding adjustment to levy - Sudbury and District Health Unit Renovation Cost.

Received for the information of the Committee.

Parking Fees Charged for Major Events at the Sudbury Arena

Report dated April 10, 2001 was received from the General Manager of Corporate Services regarding parking fees charged for major events at the Sudbury Arena.

The Committee discussed parking fees charged for major events at the Sudbury Arena and Committee Members requested this be reviewed by the Parking Advisory Committee.

Received for the information of the Committee.

Made During the Public Input Session of March 26, 2001

Review of Presentations Report dated April 10, 2001 was received from the General Manager of Corporate Services regarding staff review of presentations made during the public input session of March 26, 2001.

Received for the information of the Committee.

C.O.W (BUDGET) - 6th 2001-04-18 (2)

Current and Capital Budget Options, Capital Financing Policy and 10 Year Capital Plan Report dated April 10, 2001 was received from the General Manager of Corporate Services regarding current and capital budget options, capital financing policy and 10 year capital plan.

Received for the information of the Committee.

2001 Current Budget Options

Each of the following Budget Options were reviewed by the Committee.

Option 1 - One Time Expenditure - Economic Development & Planning Services, to establish a fund in order to leverage funding for economic development projects from provincial and federal governments.

Option 2 - One Time Expenditure - Economic Development & Planning Services, provide funding to Northern Centre for Advanced Technology Inc. (NORCAT) to allow it to expand its work.

Option 3 - One Time Expenditure - Economic Development & Planning Services, to provide for the creation of a Youth Advisory Panel.

Option 4 - Service Level Increase - Economic Development & Planning Services, to provide for a lake water quality program which would perform quality assessment and monitoring on City lakes.

Option 5 - Service Level Increase - Economic Development & Planning Services, to provide for a better By-law Enforcement Section through the addition of four full time officers.

Recess

The Committee recessed at 6:23 p.m. and reconvened at 6:50 p.m.

2001 Current Budget Options (Cont'd)

Option 6 - Alternative Service Delivery - Health and Social Services, to provide an ongoing evening child care program to assist shift workers.

Option 7 - Service Level Increase - Health and Social Services, to provide funding for education programs and enforcement relating to the smoking by-law.

Option 8 - Service Level Increase - Citizen & Leisure Services, to provide funding for the maintenance of existing leisure and recreational trails.

Option 9 - Service Level Increase - Rainbow Routes, to provide funding for the maintenance of additional trails proposed by Rainbow Routes.

C.O.W (BUDGET) - 6th 2001-04-18 (3)

2001 Options (Cont'd)

Option 10 - Alternate Service Delivery - Citizen and Leisure Services, to provide continuity of existing service by utilizing municipal employees as school crossing guards for 2001.

Option 11 - One Time Expenditure - Public Works, to provide funding of Earthcare Sudbury for the remainder of 2001.

Option 12 - One Time Expenditure - Emergency Services, to provide funding to the Canadian Red Cross, Greater Sudbury branch to replenish the Emergency Relief Fund.

Option 13 - One Time Expenditure - Citizen and Leisure Services, to provide funding to assist the Ontario Boxing Centre.

Option 14 - One Time Expenditure, Citizen and Leisure Services, to provide funding to assist the Youth Action Network.

Option 15 - One Time Expenditure - Citizen and Leisure Services, assist the Rayside-Balfour Trails Association in building a trail.

Option 16 - Service Level Increase - Economic Development & Planning Services, to provide two (2) additional Economic Development Officers.

Recess

The Committee recessed at 7:48 p.m. and reconvened at 8:04 p.m.

2001 Budget Options - Voting Sheets

The voting package for the 2001 Current Budget Options was distributed to Members of the Committee at the meeting. The Committee was asked to vote on the various options and return the package to be tabulated.

The Committee were advised the results of the voting and noted that all options had been accepted.

The following resolutions were presented:

2001 Current Budget

2001-08 Bradley-Dupuis: That the 2001 Current Budget be approved in the gross amount of \$345,752,444 and the net amount of \$107,380,999 subject to the 2000 Provincial reconciliation of Local Services Realignment (LSR) costs and Community Reinvestment Fund (CRF) entitlements; subject to tax policy decisions; and subject to the sewer rate decisions.

CARRIED

Reconsideration

In accordance with the Procedure By-law the Committee agreed to reconsider the above-noted motion.

C.O.W (BUDGET) - 6th 2001-04-18 (4)

2001 Current Budget (Cont'd)

2001-09 Bradley-Dupuis: That the 2001 Current Budget be approved in the gross amount of \$345,752,444 and the net amount of \$107,380,999 subject to the 2000 Provincial reconciliation of Local Services Realignment (LSR) costs and Community Reinvestment Fund (CRF) entitlements; subject to tax policy decisions; and subject to the sewer rate decisions.

DEFEATED

2001-10 Bradley-Callaghan: That the 2001 Current Budget be approved in the net amount of \$107,134,310 subject to the 2000 Provincial reconciliation of Local Services Realignment (LSR) costs and Community Reinvestment Fund (CRF) entitlements; subject to tax policy decisions; and subject to the sewer rate decisions.

RECORDED VOTE:

YEAS

NAYS

Bradley

Callaghan

Courtemanche

Davey

Dupuis

Kilgour

Lalonde

McIntaggart

Petryna

Portelance

Gainer

CARRIED

The Committee noted the levy was adjusted to ensure a 0% increase inclusive of the sewer rate revenue and staff were directed to find a reduction of approximately \$246,000 in order to ensure a levy of \$107,134,310 and provide Council with a report on how this was achieved.

Results of the 2001 Current Budget Voting and adjustment to the levy. (COPY ATTACHED)

CAPITAL BUDGET

Capital Policy

The Director of Financial Services/City Treasurer gave a power point presentation on the Capital Policy and Ten Year Capital Plan. She advised that over the next year, a number of financial policies will be presented to Council for approval. The Capital Policy is the first of many.

Cont'd...

C.O.W (BUDGET) - 6th 2001-04-18 (5)

CAPITAL BUDGET (Cont'd)

Capital Policy (Cont'd)

The presentation included:

- an outline of the Capital Policy goals and objectives
- a brief review of the capital needs of our municipality
- · the recommended use of debt
- a look at the proposed capital envelopes
- recommendations with respect to the 5-Year Capital priority lists and the 2001 Capital Plan
- the general principles contained in the Capital Policy
- a review of new capital funding sources
- a review of transition costs and the funding shortfall; and
- two Ten Year Capital Plan Options

The Committee agreed with Councillor Davey's request to amend slide #20 (Transition Costs/Funding Shortfall) by removing the vacation payouts line thereby showing the shortfall at 10.3 million. (COPY ATTACHED)

Capital Policy

Report dated April 4, 2001 was received from the General Manager of Corporate Services regarding Capital Policy.

The following resolutions were presented:

2001-11 Davey-Dupuis: That Option 1 of the Ten Year Capital Plan be approved.

CARRIED

2001-12 Dupuis-Kilgour: That the Capital Policy as outlined in the report dated April 4, 2001 from the General Manager of Corporate Services, be adopted;

That the necessary by-laws be prepared; and

CARRIED

Proceed Past 10:00 p.m.

2001-13 Bradley-Callaghan: That we proceed past the hour of 10:00 p.m.

CARRIED

C.O.W (BUDGET) - 6th 2001-04-18 (6)

CAPITAL BUDGET (Cont'd)

Capital	Budget
Options	;

The following Capital Budget Options were reviewed by the Committee.

Option 1, to provide funding for the completion of phase 2 of the Downtown Farmers Market capital project.

Option 2, to provide funding for the Junction Creek Water Management project - Stage 1 to commence in 2001.

Option 3, to provide funding for capital upgrades to the on-line Flood Forecasting System.

Option 4, to fund the Community Energy Plan.

Option 5, to provide funding for additional equipment (Bunder Gear) for firefighters.

Option 6, to provide funding for the hospital restructuring project.

Option 7, to provide funding to the Sudbury Theatre Centre for its Operating/Capital Budgets.

The Committee by consensus vote accepted the Capital Budget Options 1 through 7. (COPY ATTACHED)

Ten Year Capital Plan 2001-2010, Approved Option 1 - as amended April 18, 2001. (COPY ATTACHED)

Next Meeting of Committee of the Whole - Budget

It is anticipated that the next Committee of the Whole - Budget meeting will be scheduled during the first week of May. At that time the 2201 Capital Plan, Tax Policy and sewer rates will be discussed.

New Matter

The Committee noted that the following item was contained in the Committee of Whole - Planning Agenda of April 17, 2001, however, due to time limitation the Committee were unable to discuss the matter.

In accordance with the Procedure By-law the Committee agreed to deal with the following matter not listed on the agenda:

Declaration of Surplus Lands South of Marcus Drive, Sudbury Report dated April 9, 2001 was received from the Director of Legal Services/City Solicitor and the General Manager of Corporate Services regarding declaration of surplus lands being Part of Parcel 10180 S.E.S., located south of Marcus Drive, Sudbury.

Cont'd...

New Matter (Cont'd)

Declaration of Surplus Lands South of Marcus Drive, Sudbury (Cont'd) 2001-14 Callaghan-Bradley: That Part of Parcel 10180 S.E.S. being

- 1. the lands located south of Marcus Drive and west of the future road shown on the attached plan measuring approximately 15 acres, and
- 2. the lands east of the Home Depot site, west of the future road allowance shown on the attached plan and south of the Kingsway, containing approximately 7.5 acres, with the exception of those lands required for road purposes,

be declared surplus and sold pursuant to the Municipal Act and the procedures governing the disposal of Real Property as established under By-Law 2001-2.

CARRIED

<u>Adjournment</u>

2001-15 Bradley-Dupuis: That we do now adjourn. Time: 10:23 p.m.

CARRIED

Deputy Mayor	Deputy City Clerk

CITY OF GREATER SUDBURY

2001 CURRENT BUDGET

		2000 Budget Adjustments	Net Levy % Increase	
200	2001 Basic Level as Presented	L	þ	/A 90)
*	Results of Committee Voting on Current Budget Options			
Y Y A A Y Y Y Y Y Y Y Y Y 11 T	To establish a fund to leverage funding for economic development from senior levels of government		106 819 979	(A 8G)
Y Y A A Y Y Y Y Y Y Y Y Y Y 11 T	To provide funding to NORCAT to allow it to expand its work		106 819 979	000
Y Y A A Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y			106 819 979	9 8
Y Y A A Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y Y	To provide for a lake quality program which would perform a quality assessment and monitoring of City lakes	75.000	106 894 979	83,5
Y Y A A Y Y Y Y Y Y Y Y Y 11 T	To provide for a better By-law Enforcement section through the addition of 2 full time officers	305,001	106 995 884	(8.74)
Y Y A A Y Y Y Y Y Y Y Y Y Y T T	To provide an ongoing evening child care program to assist shift workers	0	106 995 884	(8 74)
Y Y A A Y Y Y Y Y Y Y Y Y Y Y T T T T	To provide funding for the maintenance of existing leisure and recreational trails	25.000	107 020 884	(8 72)
Y Y A A A Y Y Y Y Y Y Y Y Y Y 11 T	To provide funding for the maintenance of additional trails proposed by Rainbow Routes	000 02	107 090 884	9
(Y A A Y Y Y Y Y Y 11 T	To provide continuity of existing service by utilizing municipal employees as school crossing guards for 2001	0	107 090 884	(8 66)
7 Y A A Y Y Y Y Y Y Y	To provide funding of Earthcare Sudbury for the remainder of 2001		107 090 884	(8 66)
' Y A A Y Y Y Y Y Y Y	To provide funding to the Canadian Red Cross, Greater Sudbury branch to replenish the Emergency Relief Fund		107 090 884	(8 66)
1 11 X X X X X X X X X X X X X X X X X	To provide funding to assist the Ontario Boxing Centre		107 090 884	(8.66)
T 01		008 89	107 154 684	(8 61)
T 01 X X X X X X X X X	To provide 2 additional Economic Development Officers.	122,810	107 277 494	(8.50)
7 A A Y Y Y Y Y Y Y Y N Y 10 T	To provide 2 additional By-Law Officers	100.905	107.378.399	(8 42)
Y A A Y Y N Y N Y N Y N Y N Y N Y N Y N	To provide funding to assist the Youth Action Network	0	107 378 399	(8 42)
T A A A Y Y N Y N Y N Y N Y N Y N Y N Y N	To provide funding to assist the Rayside-Balfour Trails Association in building a trail	2.600	107.380.999	(8.41)
	Further adjustment to reduce base levy to zero increase	(246,689)	107.134.310	(8 62)
		(20010)		(20.0)

Transition Costs / Funding Shortfall



\$ Millions

Transition Costs Provincial Funding Shortfall

32.7 <u>-22.4</u> 10.3

20

w w	100			
	-			 - White-trans
	total transfer formation		1.00	
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CITY OF GREATER SUDBURY
2001 CAPITAL BUDGET OPTIONS

Total												
Funded as part of 10 vear plan				200,000								
Funded by Reserves	ı		244.000		25 000	75,000	109,000	1.737.392	70,000			
		Options	f the Downtown Farmers Market capital project	he Junction Creek Water Management project - Stage 1 to commence in 2001	ne Flood Forecasting System		r Gear) for firefighters	ject	or its Operating/Capital Budgets			
		Results of Committee Voting on Capital Budget Options	To provide funding for the completion of phase 2 of the Downtown Farmers Market capital project	To provide funding for the Junction Creek Water N	To provide funding for capital upgrades to the on-lir	To fund the Community Energy Plan	To provide funding for additional equipment (Bunke	To provide funding for the hospital restructuring pro	To provide funding to the Sudbury Theatre Centre f			
Vote		Results of Committee Voting on Capital Budget	11 To provide funding for the completion of phase 2 o	11 To provide funding for the Junction Creek Water N	11 To provide funding for capital upgrades to the on-lir	11 To fund the Community Energy Plan	11 To provide funding for additional equipment (Bunke	11 To provide funding for the hospital restructuring pro	To provide funding to the Sudbury Theatre Centre for its Operating/Capital Budgets			
12 13 Vote			A 11	Y A 11 To provide funding for the Junction Creek Water N	Y A 11 To provide funding for capital upgrades to the on-lir	Y A 11 To fund the Community Energy Plan	Y A 11 To provide funding for additional equipment (Bunke	Y A 11 To provide funding for the hospital restructuring pro	Y A 11 To provide funding to the Sudbury Theatre Centre 1			
11 12 13 Vote			Ţ	11 To provide funding for t	11 To provide funding for ca	Ξ	÷	Ξ	=			
9 10 11 12 13 Vote			A 11	11 To provide funding for t	11 To provide funding for ca	Ξ	÷	Ξ	Y A 11			
8 9 10 11 12 13 Vote			Y Y A 11	11 To provide funding for t	Y Y A 11 To provide funding for co	Ξ	Y Y A 11	Ξ	Y Y A 11			
7 8 9			Y Y A 11	11 To provide funding for t	Y Y A 11 To provide funding for co	Ξ	Y Y A 11	Ξ	Y Y A 11			
6 7 8 9			Y Y A 11	Y Y Y Y A 11 To provide funding for t	Y Y A 11 To provide funding for co	Ξ	Y Y A 11	Ξ	Y Y Y Y Y Y A 11			
7 8 9				Y Y Y Y Y Y Y X Y A 11 To provide funding for t	Y Y Y Y Y Y Y Y A 11 To provide funding for c	Y Y Y Y Y Y Y A 11	Y Y Y Y Y Y Y X 11	Y Y Y Y Y Y A 11	Y Y Y Y Y Y A 11			
5 6 7 8 9			A Y Y Y Y Y Y A 41	Y Y Y Y A 11 To provide funding for t	Y Y A 11 To provide funding for co	Ξ	Y Y A 11	Ξ	A Y Y Y Y Y A 11			
4 5 6 7 8 9				Y Y Y Y Y Y Y X Y A 11 To provide funding for t	Y Y Y Y Y Y Y Y A 11 To provide funding for c	Y Y Y Y Y Y Y A 11	Y Y Y Y Y Y X 11	Y Y Y Y Y Y A 11	Y Y Y Y Y Y A 11			

	, ,	Ten Yea		r Capital Plan 2001-2010	n 2001	-2010						5
APPROVED OPTION 1- AS AMENDED APRIL 18, 2001				(o,	Schedule A
	2000/2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Totals 2001-2010	Beyond 2010
Transition Funding/Costs												
Transition Costs Less: Provincial Grant	28,700,000 (22,400,000)	2,300,000	1,100,000	900,009							32,700,000 (22,400,000)	
Shortfall	6,300,000	2,300,000	1,100,000	000'009	0	0	0	0	0	0	10,300,000	0
Additional Canital Recources												
Vacation liability funded from 2000 operating surpluses and/or reserves	(1,400,000)										(1,400,000)	
Soft revenue Interest on loan to Utility	(1,900,000) (2,400,000)	(1,900,000) (2,400,000)	(1,900,000) (2,400,000)	(1,900,000)	(1,900,000)	(1,900,000)	(1,900,000)	(1,900,000)	(1,900,000)	(1,900,000)	(19,000,000)	(1,900,000)
Unvidend paid by Utility to City INCO grant	(450,000)	(300,000)	(250.000)	(250,000)	(375,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(3,125,000)	(200,000)
Falconbridge grant	(150,000)	(100,000)	(83,000)								(333,000)	
	(6,300,000)	(4,700,000)	(4,633,000)	(4,550,000)	(4,675,000)	(4,800,000)	(4,800,000)	(4,800,000)	(4,800,000)	(4,800,000)	(48,858,000)	(4,800,000)
Proposed Allocation of New Funds												
Allocate Inco and Falconbridge Donations back to sewer/water customers	900 000	400 000	333 000									-
ur-laning of Municipal Road 35 to Azilda		150,000	1,550,000	2,100,000	3,150,000	3,050,000					1,333,000	-
Creation of Community Projects Support Envelope Creation of Economic Development Canital Envelope	200,000	800,000	1,000,000	1,000,000	1,275,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	11,775,000	1,500,000
Increase in Roads Capital Envelope		0	O O	000,000	000,065	0	3,050,000	3,050,000	3.050,000	3.050.000	3,250,000	3.050.000
	800,000	1,600,000	3,533,000	3,950,000	4,675,000	4,800,000	4,800,000	4,800,000	4,800,000	4,800,000	38,558,000	4,800,000
Annual (Surplus)/Deficit (for cash flow purposes)	800,000	(800,000)						Y			0	
Cumulative (Surplus)/Deficit (including interest)	800,000	•										
Proposed Capital Envelopes Existing Envelopes hased on historical contributions to capital (see no. 7 of renort)	707 070 80	20 040 407	707 070	207 070 00								
	131,043,42	40,049,421	20,048,427	Zo,049,427	28,048,427	28,049,427	28,049,427	28,049,427	28,049,427	28,049,427	280,494,270	28,049,427
Community Projects Support	200,000	800,000	1,000,000	1,000,000	1,275,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	11,775,000	1,500,000
Roads	0	000,062	000,069	850,000	250,000	250,000	250,000	250,000	250,000	250,000	3,250,000	250,000
Total of Proposed Capital Envelopes	28,249,427	29,099,427	29,699,427	29,899,427	29,574,427	29,799,427	32,849,427	32,849,427	32,849,427	32,849,427	307,719,270	32,849,427
Special Project - Municipal Road 35	•	150,000	1,550,000	2,100,000	3,150,000	3,050,000					10,000,000	•
Total Capital Spending	28,249,427	29,249,427	31,249,427	31,999,427	32,724,427	32,849,427	32,849,427	32,849,427	32,849,427	32,849,427	317,719,270	32,849,427
04/19/2001												