

**THE TWENTY-NINTH MEETING OF THE FINANCE COMMITTEE
OF THE CITY OF GREATER SUDBURY**

**Council Chamber
Tom Davies Square**

**Tuesday, December 13, 2005
Commencement: 5:45 p.m.**

Chair

COUNCILLOR ELDON GAINER, IN THE CHAIR

Present

Councillors Berthiaume; Bradley; Caldarelli; Callaghan; Craig; Dupuis; Gasparini; Kett; Rivest; Thompson; Mayor Courtemanche

City Officials

M. Mieto, Chief Administrative Officer; C. Matheson, General Manager of Community Development; D. Nadorozny, General Manager of Growth & Development; A. Stephen, General Manager of Infrastructure & Emergency Services; P. Thomson, Director of Human Resources & Organization Development; C. Hallsworth, Executive Director of Administrative Services; G. Clausen, City Engineer; L. Hayes, CFO/Treasurer; E. Stankiewicz, Co-ordinator of Current Budget; B. Falcioni, Director of Roads & Transportation; K. Moxam, Manager of Parks Services; R. Carré, Director of Leisure, Community & Volunteer Services; R. Henderson, Director of Citizen Services; H. Duff, Director of Social Services; R. Sauve, Director of Transit Services; C. Mahaffy, Manager of Financial Planning & Policy; J. Cameron, Senior Budget Analyst; B. Frescura, Budget Accountant; L. Valle, Manager of Quality, Financial & Administrative Services; E. Wabegijig, Manager of Finance & Administration; D. Canniff, Risk Management / Insurance Officer; C. Leblanc, Budget Analyst; M. Gibbons, Director of Strategic Support Services; B. Mangiardi, Chief Information Officer; R. St. Onge, Manager of Software & Business Applications; P. Giroux, Web Administrator/Developer; G. Lamothe, Manager of Communications & French Language Service; A. Haché, City Clerk; M. Laalo, Licensing & Assessment Clerk; CJ Caporale, Council Secretary

C.U.P.E. Local 4705

W. MacKinnon, President

News Media

MCTV; Northern Life; Channel 10; CBC Radio-Canada; Sudbury Star

Declarations of
Pecuniary Interest

None declared.

CORRESPONDENCE - INFORMATION ONLY

Item 2
Reserves & Reserve
Funds

Report from the CFO/Treasurer regarding 2006 Projections for Reserves and Reserve Funds was tabled for information only.

2006 CURRENT BUDGET REVIEW

Item 3
Review of Reduction &
Enhancement Options

The Chair of the Finance Committee reviewed the following Reduction Options:

2006 Current Budget Proposed Reduction Options (Pages 1-2)

Reductions:

Reduction - Cemetery Services - Increasing cemetery user fees (Page 3)

Reduction - Alternative Service Delivery - Strategic Support Services - Adding a second shift at Chelmsford garage to support in-house vehicle repairs (Page 4)

Reduction - Alternative Service Delivery - Taxation Levy - Converting the contract Tax Assessment Agent to a permanent position (Page 5)

Enhancements:

The Chair of the Finance Committee reviewed the following Enhancement Options:

2006 Current Budget Proposed Enhancement Options (Pages 1-2)

Enhancement - Council Priority - Economic Development - Increase Arts & Culture Grant program to \$250,000 as one-time funding (Page 3)

Councillor Bradley did not receive the consensus of the Committee to fund the Arts & Culture Grant from the projected surplus.

Councillor Berthiaume did not receive the consensus of the Committee to decrease the Arts & Culture Grant to \$150,000.

Councillor Rivest did not receive the consensus of the Committee to decrease the Arts & Culture Grant to \$83,000.

The Committee agreed that funding for the Arts & Culture Grant will come from the levy.

Enhancement - Council Referral - Fire Services - Composite Costs - Fund ten additional firefighters in the Composite area (Page 4)

Enhancement - Council Referral - Winter Maintenance - Provide additional funding for winter maintenance to enable plowing and sanding at 5 cm as opposed to 8 cm (Page 5)

Electronic Presentation

Councillor Rivest provided an electronic presentation containing various winter road conditions and outlined how the proposed winter maintenance program may affect service standards in rural areas.

Report Requested

Councillor Callaghan requested that the General Manager of Infrastructure & Emergency Services submit a report to Council, on a monthly basis, providing an update on the winter maintenance program.

The General Manager of Infrastructure & Emergency Services indicated that he would provide an update to Council every month.

Item 3
Review of Reduction & Enhancement Options
(continued)

Enhancement - Council Referral - Fire Services - Base Costs - Implement the expansion of current programs as identified in the Master Fire Plan as one-time funding (Pages 6-7)

With the consensus of the Committee, the Master Fire Plan would be funded from the projected surplus.

Enhancements:
(continued)

Enhancement - Council Referral - Parks & Playgrounds - Funding to hire a security firm to patrol City Parks (Page 8)

Enhancement - Council Referral - Shelters & Homelessness - Provide one-time funding for the first six months of 2006 for five prioritized services (Pages 9-10)

With the consensus of the Committee, Councillor Gasparini requested that this one-time funding come from the projected surplus.

Enhancement - Council Referral - Shelters & Homelessness - Provide funding for the 20% share towards a potential increase in per diem rates (Page 11)

Enhancement - Council Referral - Parks & Playgrounds - Provide funding to control the geese problem (Page 12)

Enhancement - Council Referral - Summer Maintenance - Provide funding of \$100,000 to perform necessary roadside ditching and brushing along rural roads (Page 13)

Enhancement - Council Referral - Summer Maintenance - Provide funding of \$50,000 to perform necessary roadside ditching and brushing along rural roads (Page 14)

With the consensus of the Committee, Councillor Bradley requested that the foregoing enhancement be deleted.

Recess

At 7:48 p.m. the Committee recessed.

Reconvene

At 7:56 p.m. the Committee reconvened.

Item 3
Review of Reduction &
Enhancement Options
(continued)

Enhancement - Council Referral - Greater Sudbury Transit Services
- Eliminate the \$2.00 fee for Transcab users (Page 15)

Enhancement - Council Referral - Waterfront/Pools Program -
Provide one-time funding towards the purchase of fitness equipment
and expansion of the fitness room at the Howard Armstrong
Recreation Centre (Pages 16-23)

Enhancements:
(continued)

**With the consensus of the Committee, Councillor Rivest
requested that the \$61,440 be taken from the projected surplus.**

**Councillor Gasparini did not receive consensus of the
Committee to eliminate eleven ward projects and increase CIP
funds to \$30,000 per ward as one-time funding from the
projected surplus.**

**The Committee did not approve a request by Councillor Rivest
for an allocation on a per ward basis for additional CIP funds.**

**Councillor Caldarelli did not receive consensus of the
Committee to decrease the funding to half, implement Phase 1
and complete Phase 2 at a later date.**

Enhancement - Council Referral - Ski Hill Operations - Provide
one-time funding in support of the Lively ski hill upgrades (Page 24)

**With the consensus of the Committee, Councillor Kett
requested that the \$25,000 be taken from the projected surplus.**

Enhancement - Council Referral - Leisure Programs/Grants/Events -
Provide additional funding to the Community Improvement Projects
(CIP) capital allocation (Page 25)

Enhancement - Council Referral - Leisure Programs/Grants/Events -
Provide a grant to assist in funding the Canada Day fireworks
display (Page 26)

Enhancement - Council Referral - Leisure Services Administration -
Provide additional funding to offset insurance costs attributed to
higher risk events (Page 27)

Enhancement - Council Referral - Fire Services - Emergency
Management - Provide an additional \$10,000 to increase the
Canadian Red Cross Personal Disaster Assistance Grant (Page 28)

Item 3
Review of Reduction &
Enhancement Options
(continued)

Enhancements:
(continued)

Enhancement - Council Referral - Leisure Programs/Grants/Events - Provide an annual operating grant of \$10,000 to the Volunteer Centre/Bénévolat Sudbury (Page 29)

Enhancement - Council Referral - Crossing Guards - Provide funding for an additional school crossing guard (Page 30)

Enhancement - Council Referral - Leisure Services Administration - Provide additional funding to offset insurance costs attributed to liquor related activities (Page 31)

Enhancement - Council Referral - Community Halls Operations - Provide funding to the Valley East Youth Centre (Page 32)

Enhancement - Solutions Team - Community Halls Operations - Provide funding for a booking clerk, facility renewals and harmonize rental fees at Community Halls (Page 33)

Enhancement - Public Input - Children Services - Provide funding for Child & Family Centre to deliver summer experience programs (Page 34)

With the consensus of the Committee, Councillor Caldarelli requested that the foregoing option be reduced to \$100,000 from \$300,000.

Enhancement - Public Input - Leisure Programs/Grants/Events - Provide a one-time grant for Rainbow Routes (Pages 35-36)

The Committee agreed that this be funded from the projected surplus.

Enhancement - Public Input - Community Halls/ Pools/Arenas - Provide one-time funding for the building repairs and maintenance expenses for Leisure Facilities (Page 37)

The consensus of the Committee was not received to remove the foregoing option from the projected surplus.

Enhancement - Public Input - Community Arenas/Centres - Provide one-time funding to renovate the Barrydowne Arena into a multi-purpose youth recreation centre (Page 38)

The consensus of the Committee was not received to remove the foregoing option from the projected surplus.

Enhancement - Public Input - Parks & Playgrounds - Provide one-time funding to upgrade the St-Onge Playground (Page 39)

Item 3
Review of Reduction &
Enhancement Options
(continued)

Enhancements:
(continued)

The consensus of the Committee was not received to remove the foregoing option from the projected surplus.

Enhancement - Public Input - Parks & Playgrounds - Provide one-time funding for a basketball court at Coniston Arena Park (Page 40)

With the consensus of the Committee, the foregoing option is to be removed from the projected surplus.

Enhancement - Public Input - Leisure Programs/Grants/Events - Provide an annual operating grant to the Rayside-Balfour Youth Centre (Page 41)

Report Requested

With the consensus of the Committee, the General Manager of Community Development is to prepare a report regarding the harmonization of youth centres within the City of Greater Sudbury and to determine the level of funding.

Item 3
Review of Reduction &
Enhancement Options
(continued)

Enhancements:
(continued)

With the consensus of the Committee, the foregoing option is to be removed from the projected surplus as one-time funding.

Enhancement - Public Input - Planning & Development - Provide additional funding for the Lake Water Quality Program (Page 42)

Enhancement - Public Input - Economic Development - Provide funding for the establishment of the Northern Ontario School of Medicine Bursary (Page 43)

Enhancement - Public Input - Planning & Development - Provide additional funding for urban beautification (Page 44)

Enhancement - Public Input - Community Halls Operations - Provide one-time funding for multi-functional fitness equipment at the Millennium Centre (Page 45)

The consensus of the Committee was not received to remove the foregoing option from the projected surplus.

Enhancement - Public Input - Community Halls Operations - Provide one-time funding for site plan improvement to the Minnow Lake Place (Page 46)

With the consensus of the Committee, the foregoing option is to be removed from the projected surplus.

Enhancement - Public Input - Parks & Playgrounds - Provide funding to maintain bocce courts (Page 47)

Item 3
Review of Reduction &
Enhancement Options
(continued)

Enhancement - Public Input - Leisure Programs/Grants/Events - Provide a one-time grant to the Nickel Centre Community Association to assist in a Wellness Initiative by contributing to purchase a play structure (Page 48)

Enhancements:
(continued)

With the consensus of the Committee, the foregoing option is to be funded from the projected surplus.

Enhancement - Public Input - Economic Development - Provide funding to establish a bursary as requested by the Foundation du Collège Boréal (Page 49)

Enhancement - Public Input - Fires Services - Volunteer Costs - Provide an increased grant to the Kukagami Campers Association for fire services (Page 50)

Enhancement - Other - N.D.C.A. - Provide a one-time grant to the N.D.C.A. to continue its capital program (Page 51)

With the consensus of the Committee, the foregoing option is to be funded from the projected surplus.

**Parking Lot #1
Water Rates -
Enhancement Option**

Councillor Berthiaume did not receive the consensus of the Committee to add \$747,000 to the levy and subtract an equal amount from the water rates.

Recess

At 9:40 p.m. the Committee recessed.

Reconvene

At 9:58 p.m. the Committee reconvened.

Proceed Past
10:00 p.m.

2005-14 Caldarelli-Bradley: THAT we proceed past the hour of 10:00 p.m.

CARRIED

Item 4
Demonstration of the
Voting Process

Ron St. Onge, Manager of Software & Business Applications provided the Committee with an electronic demonstration of the voting process.

Item 5
Voting - Reduction
Options

At 10:15 p.m. the Committee recessed to electronically vote on reduction options.

At 10:25 p.m. the Committee reconvened.

Item 6
Review Results &
Determine Tentative
Funding Line of
Reduction Options

The results of the voting on the reduction options were reviewed by Members of the Committee. Consensus of the Committee was received to draw the funding line after all three reduction options.

(VOTING RESULTS ON BUDGET REDUCTION OPTIONS - SEE ATTACHED)

Item 7
Voting - Enhancement
Options

At 10:35 p.m. the Committee recessed to electronically vote on enhancement options.

At 10:50 p.m. the Committee reconvened.

Item 8
Review Results &
Determine Tentative
Funding Line of
Enhancement Options

The results of the voting on the enhancement options were reviewed by the Members of the Committee.

**(VOTING RESULTS ON BUDGET ENHANCEMENT OPTIONS -
SEE ATTACHED)**

Announcement

Councillor Gainer, Chair of the Finance Committee announced that in accordance with Section 291 of the Municipal Act, 2001, public notice was published in local newspapers and on the City's internet website that Council may adopt its 2006 Budget at the Finance Meeting of Tuesday, December 13, 2005. As Council did not adopt the 2006 Budget at this meeting, the Chair announced that Council intends to adopt the budget at its December 14, 2005 meeting at 5:30 p.m. in Council Chamber, Tom Davies Square.

Adjournment

In accordance with the Procedural By-law, the meeting automatically adjourned at 11:00 p.m. as unanimous consent of all members present was not received.

Councillor Eldon Gainer, Chair

Corrie-Jo Caporale, Council Secretary

Budget06

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Greater Sudbury Online Budget Voting System

Budget Documents Online

List 2006 Budget Options

Vote on Budget Enhancements

Vote on Budget Reductions

Budget Reduction Options

Revised Base Budget >>

- reduce vehicle maintenance costs by adding a second shift at the Chelmsford Garage.
- Convert the contract tax assessment agent to a permanent position.
- Move the program support costs from the levy to the clients by increasing cemetery user fees.

	Adjustment	Cumulative Adj.	Net Levy	% Tax Incr	Capital Levy	Net Op. % Inc.
1 2 3			157,241,671	5.0	2.3%	2.7%
8 10 10	(105,000)	(105,000)	157,136,671	4.9		2.6
8 8 9 1 6 6 10 10 10 A 10 10 8 96	(25,000)	(130,000)	157,111,671	4.9		2.6
3 1 8 1 2 8 10 10 10 A 8 8 8 77	(116,067)	(246,067)	156,995,604	4.8		2.5

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Budget 06

LEGISLATIVE ASSEMBLY OF THE PROVINCE OF ONTARIO

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Enhancement Options													Net Op. %inc.						
1	2	3	4	5	6	7	8	9	10	11	12	13	Vote	Adjustment	Cumulative Adj.	Net Levy	% Tax Incr.	Capital Levy	2.5
Modified Current Budget >>													156,995,604	4.8	2.3%	2.5			
5	8	8	6	8	10	10	10	10	A	10	5	7	97	0	0	156,995,604	4.8		2.5
Provide funding to support upgrades at the Lively Ski Hill funded from the 2005 projected surplus. (One time-\$25,000)																			
8	10	10	1	10	8	10	10	10	A	10	2	8	97	5,400	5,400	157,001,004	4.8		2.5
Provide funding for an additional School Crossing Guard location at Algonquin Public School																			
10	10	6	7	10	8	8	10	6	A	10	5	7	97	0	5,400	157,001,004	4.8		2.5
Provide an annual operating grant to the Rayside-Balfour Youth Centre funded from the 2005 projected surplus. (One time-\$38,000)																			
8	8	7	8	8	10	8	10	10	A	5	4	8	94	0	5,400	157,001,004	4.8		2.5
Provide funding for the five prioritized services identified for the homeless initiatives funded from the 2005 projected surplus. (One time-\$160,536)																			
6	8	8	1	10	6	8	10	10	A	6	8	10	91	250,000	255,400	157,251,004	5.0		2.7
Provide an additional \$250,000 to increase the Arts and Cultural Grant program. (One time-\$250,000)																			
8	10	7	8	8	5	8	10	10	A	5	4	8	91	64,687	320,087	157,315,691	5.0		2.7
Provide funding for the 20% share towards a potential increase in per diem rates.																			
5	8	7	1	8	10	10	10	10	A	6	8	8	91	0	320,087	157,315,691	5.0		2.7
Provide a grant for Rainbow Routes funded from the 2005 projected surplus. (One time-\$289,000)																			
6	10	10	1	8	10	10	8	10	A	1	10	7	91	0	320,087	157,315,691	5.0		2.7
Provide a grant to the N.D.C.A to continue their capital program funded from the 2005 projected surplus. (One time-\$250,000)																			
8	10	6	8	10	3	10	7	10	A	8	2	7	89	4,000	324,087	157,319,691	5.0		2.7
Provide additional funding to offset insurance costs attributable to liquor related community events as listed.																			
8	10	10	7	8	3	1	10	8	A	10	5	7	87	2,400	326,487	157,322,091	5.0		2.7
Provide funding for an operational grant to the Valley East Youth Centre to assist with																			

7	10	10	1	10	10	6	1	10	A	10	4	7	86	insurance and telephone costs	100,000	426,487	157,422,091	5.1	2.8
6	8	8	10	10	8	1	8	6	A	7	5	9	86	Provide funding to perform necessary roadside ditching and brushing along rural roads	30,000	456,487	157,452,091	5.1	2.8
8	8	5	10	1	6	10	9	8	A	3	7	8	83	Provide funding for the establishment of the Northern Ontario School of Medicine Bursary.	66,000	522,487	157,518,091	5.1	2.8
6	10	8	6	10	10	1	9	5	A	1	7	8	81	Provide funding for a booking clerk, facility renewals and harmonize rental rates and fees at Community Halls.	0	522,487	157,518,091	5.1	2.8
8	9	3	10	7	8	8	8	5	A	1	10	4	81	Implement the expansion of current programs as identified in the Fire Master Plan funded from the 2005 projected surplus. (One time-\$245,000)	4,000	526,487	157,522,091	5.2	2.9
8	8	6	1	10	3	10	7	10	A	7	2	8	80	Provide an increased grant to the Kukagami Campers Association for Fire Control.	12,500	538,987	157,534,591	5.2	2.9
3	6	10	1	8	8	4	10	10	A	10	2	7	79	Provide additional funding to offset insurance costs attributable to higher risk community events as listed.	0	538,987	157,534,591	5.2	2.9
3	8	10	10	9	3	4	9	10	A	1	7	3	77	Provide funding for site plan improvement to the Minnow Lake Place funded from the 2005 projected surplus. (One time-\$25,000)	200,000	738,987	157,734,591	5.3	3.0
6	5	7	1	10	5	10	10	10	A	1	5	7	77	Provide funding to hire security firms to patrol City parks.	35,000	773,987	157,769,591	5.3	3.0
5	8	10	6	8	10	3	8	1	A	5	2	8	74	Provide additional funding for the Lake Water Quality Program.	10,000	783,987	157,779,591	5.3	3.0
3	6	10	7	10	1	5	8	10	A	1	5	7	73	Provide an annual operating grant to Volunteer Centre/Benevolat Sudbury	115,000	898,987	157,894,591	5.4	3.1
5	6	8	1	10	8	6	8	10	A	1	3	7	73	Provide the necessary funding to control the geese problem.	30,000	928,987	157,924,591	5.4	3.1
7	8	7	7	8	3	5	5	10	A	1	2	9	72	Provide additional funding for the urban beautification program.	10,000	938,987	157,934,591	5.4	3.1
10	10	10	1	8	8	4	8	3	A	1	4	3	70	Provide an additional \$10,000 to increase the Red Cross Personal Disaster Assistance Fund to \$20,000.	200,000	1,138,987	158,134,591	5.6	3.3
10	5	5	6	8	10	1	1	1	A	10	5	7	69	Provide funding for the building repairs and maintenance expenses at leisure facilities.	0	1,138,987	158,134,591	5.6	3.3
9	10	3	1	10	5	1	1	10	A	10	1	3	64	Provide funding to purchase fitness equipment and renovate the fitness room at Howard Armstrong Centre funded from the 2005 projected surplus. (One time-\$61,440)	24,000	1,162,987	158,158,591	5.6	3.3

5	1	8	10	8	4	1	2	4	A	8	10	3	64	Improvement Projects capital allocations.	30,000	1,192,987	158,188,591	5.6	3.3
5	5	8	1	8	3	1	1	7	A	1	10	7	57	Provide funding for multi-functional fitness equipment at the Millenium Centre. (One time-\$30,000)	0	1,192,987	158,188,591	5.6	3.3
6	8	8	1	5	2	6	7	1	A	1	1	8	54	Provide grant to Nickel Cent Comm. Assoc. to assist in Wellness Initiative to purchase play structure funded from the 2005 projected surplus. (One time-\$10,000)	15,000	1,207,987	158,203,591	5.6	3.3
10	10	7	1	5	4	1	1	1	A	5	2	3	50	Provide funding to update the St-Onge Playground Facilities. (One time-\$65,000)	65,000	1,272,987	158,268,591	5.6	3.3
2	1	10	1	10	4	1	1	1	A	10	5	3	49	Provide funding for a basketball court at the Coniston Arena Park funded from the 2005 projected surplus. (One time-\$60,000)	0	1,272,987	158,268,591	5.6	3.3
5	8	10	1	8	4	1	5	1	A	1	1	2	47	Provide funding for Child and Family Centre to deliver summer experience programs.	100,000	1,372,987	158,368,591	5.7	3.4
10	10	1	1	10	1	1	1	1	A	7	1	2	46	Eliminate the \$2.00 fee for Transcab users	75,000	1,447,987	158,443,591	5.8	3.5
10	8	3	1	5	5	1	1	1	A	1	2	7	45	Provide funding to establish a bursary as requested by the Foundation du College Boreal.	5,000	1,452,987	158,448,591	5.8	3.5
5	1	3	1	7	5	1	1	5	A	3	2	5	39	Provide the necessary funding for maintenance of the Bocce Courts throughout the city.	20,000	1,472,987	158,468,591	5.8	3.5
6	1	1	1	1	1	1	1	10	A	10	1	2	36	Provide additional funding for Winter Maintenance to enable plowing & sanding at 5cms as opposed to 8 cms.	580,000	2,052,987	159,048,591	6.2	3.9
1	3	1	1	1	1	1	1	1	A	2	1	1	15	Provide funding to renovate the Barrydowne Arena for a multi-purpose youth recreation centre. (One time-\$200,000)	200,000	2,252,987	159,248,591	6.3	4.0
1	1	1	1	1	1	1	1	1	A	1	1	3	14	Fund ten (10) additional full time fire fighters in the Composite Area (Valley East).	1,000,000	3,252,987	160,248,591	7.0	4.7
													0	Provide funding to Walden and Shooting Star non-profit day care centres funded from 2005 surplus. (One time-\$158,000)	0	3,252,987	160,248,591	7.0	4.7

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