

**THE THIRTY-FIRST MEETING OF THE FINANCE COMMITTEE  
OF THE CITY OF GREATER SUDBURY**

**Council Chamber  
Tom Davies Square**

**Monday, January 16, 2006  
Commencement: 5:45 p.m.**

Chair

**COUNCILLOR ELDON GAINER, IN THE CHAIR**

Present

Councillors Berthiaume; Bradley; Caldarelli; Callaghan (A7:10pm); Craig (A5:58pm); Dupuis; Gasparini; Kett (A5:53pm); Reynolds; Rivest; Thompson; Mayor Courtemanche (D10:24pm)

City Officials

M. Mieto, Chief Administrative Officer; C. Matheson, General Manager of Community Development; D. Nadorozny, General Manager of Growth & Development; A. Stephen, General Manager of Infrastructure & Emergency Services; C. Hallsworth, Executive Director of Administrative Services; G. Clausen, City Engineer; L. Hayes, CFO/Treasurer; E. Stankiewicz, Co-ordinator of Current Budget; K. Moxam, Manager of Parks Services; R. Carré, Director of Leisure, Community & Volunteer Services; R. Henderson, Director of Citizen Services; R. Sauve, Director of Transit Services; C. Mahaffy, Manager of Financial Planning & Policy; B. Frescura, Budget Accountant; L. Valle, Manager of Quality, Financial & Administrative Services; D. Dumontelle, Acting Co-ordinator of Capital Budgets & Risk Management; R. Hotta, Director of Pioneer Manor; Don Donaldson, Fire Chief; D. Braney, Manager of Assets; T. Beadman, Director of Emergency Planning; B. Falcioni, Director of Roads & Transportation; J. Nicholls, Chief of Emergency Medical Services; M. Gibbons, Director of Strategic Support Services; M. Leduc, Deputy Fire Chief; N. Benkovich, Director of Water/Wastewater Services; R. St. Onge, Manager of Software & Business Applications; P. Giroux, Web Administrator/Developer; G. Lamothe, Manager of Communications & French Language Service; A. Haché, City Clerk; F. Bortolussi, Planning Committee Secretary; CJ Caporale, Council Secretary

News Media

Northern Life; Channel 10; Sudbury Star

Declarations of  
Pecuniary Interest

None declared.

Item 3  
Review & Voting  
Process

Councillor Gainer provided the Committee with a brief explanation of the 2006 Capital Budget and voting process. He also advised that staff used the Capital Priorities Framework and the ranking criteria approved by Council on October 26, 2006 in preparing the 2006 Capital Budget.

**PRESENTATIONS/DELEGATIONS**

Item 2  
2006 Capital Budget

Mark Mieto, Chief Administrative Officer and Lorella Hayes, CFO/Treasurer gave an electronic presentation providing the Committee with an overview of the 2006 Capital Budget.

Mr. Mieto outlined the process and timeline staff used in preparing the 2006 Capital Budget. He stated that with the development of a Short Term Action Plan chart in July 2005, Corporate priorities were established such as developing healthy community strategy, developing an arts and culture policy, developing a comprehensive capital plan, etc.

He advised that departments outlined the forecasted Capital Gap for 2006 to 2015 by considering the current state of infrastructure, future remedial work, vehicle and building renewal needs, new capital facilities and growth related projects.

Mr. Mieto stated that the cumulative needs forecasted for the next ten years amounted to just over \$1 billion (\$911 million for infrastructure renewal and \$136 million for growth initiatives). He indicated that the financing available for the same ten year period is \$630 million, leaving a capital gap over the next ten years of approximately \$417 million, excluding Federal Gas Tax revenues.

He advised that Council, in October 2006, discussed three options regarding the financing of the 2006 capital projects and had decided on a hybrid model which retains the envelope system that has traditionally been used to address the year's capital projects and creates a new envelope which can be used to fund high priority and strategic projects as selected by Council.

Mr. Mieto outlined the twenty criteria used by staff to rank Capital projects with a maximum score equaling sixty. He provided graphs detailing the five year Capital Budget history, history of roads and water/wastewater budgets, and the transit budget.

Ms. Hayes provided the Committee with 2006 Capital Budget highlights and indicated that for 2006, the gross capital expenditures are estimated to be approximately \$61 million, which is 20% more than the 2005 capital budget.

Item 2  
2006 Capital Budget  
(continued)

She outlined the funding sources for 2006 such as the capital envelope program (\$44.5 million), funded by the municipality through contributions from the operating fund, contributions from the reserves and reserve funds (\$6.5 million), Federal and Provincial Gas Tax funds (\$5.3 million), and approximately \$0.5 million from miscellaneous grants and recoveries.

Ms. Hayes provided a chart of how the 2006 Capital Envelopes are distributed between the various service areas of the corporation. She advised that the City will be receiving in excess of \$25 million between 2006 and 2010 of Federal Gas Tax from the Federal government. She indicated that for the 2006 budget, \$3 million of new capital dollars must be spent on environmentally sustainable infrastructure.

She outlined how the Federal Gas Tax funding was allocated to certain capital programs, in accordance with the program criteria and advised the Committee that the Senior Management Team reviewed all of the unfunded needs and developed a list of high priority or strategic projects that might be considered for funding through the strategic envelope. She indicated that the process used during the operating budget for the voting on enhancement options will be used to select projects to be funded from the new strategic project envelope.

**2006 CAPITAL BUDGET REVIEW**

Item 4  
Review of the Capital  
Budget

Report dated 2006-01-09 from the CFO/Treasurer regarding 2006 Capital Budget was received.

The 2006 Capital Budget was submitted under separate cover.

The Chair of the Finance Committee reviewed the Capital Budget document commencing on Page 8:

Capital Priorities Framework (Pages 8-13)

2006 Capital Budget Summary (Page 14)

Growth & Development 2006 Capital Projects (Page 15)

**With the concurrence of the Committee, Councillor Gasparini requested that staff bring the Parking Reserve back to Council for a review.**

Administrative Services 2006 Capital Projects (Pages 16-18)

Item 4  
Review of the Capital  
Budget  
(continued)

Community Development 2006 Capital Projects (Pages 19-21)

Infrastructure & Emergency Services 2006 Capital Projects  
(Pages 22-26)

Roads 2006 Capital Projects (Pages 27-32)

A chart entitled “2006 Roads Capital Budget - Ward Breakdown”  
was tabled at the meeting.

Water 2006 Capital Projects (Pages 33-34)

Wastewater 2006 Capital Projects (Page 35)

Public Safety 2006 Capital Projects (Page 36)

Police Services 2006 Capital Projects (Pages 37-41)

Recess

At 7:35 p.m. the Committee recessed.

Reconvene

At 7:45 p.m. the Committee reconvened.

Item 5  
Review of the Capital  
Budget Options

The Chair of the Finance Committee reviewed the Capital Budget  
Options commencing on Page 42:

2006 Capital Budget Options for High Priority/Strategic Projects  
(Page 42)

Creation of a Strategic Initiatives Reserve Fund (\$1,000,000) which  
will provide seed funding for a number of strategic community  
initiatives (Page 43)

**With the consensus of the Committee, Councillor Callaghan  
requested that the above option be divided into two \$500,000  
options.**

Growth and Development E-Portal (MySudbury.ca) \$150,000 to  
provide for the on-going operations of the mysudbury.ca community  
portal (Page 44)

Growth and Development Community Image Project (\$250,000) will  
provide the core funding for the campaign and will be used to  
demonstrate the city's firm support of the project (Page 45)

Growth and Development GIS and Mapping Infrastructure  
(\$400,000) to fund ortho-imagery (digital aerial photographic  
mapping underlain with digital contours) over a three year period  
(Page 46)

**Councillor Callaghan did not receive consensus of the Committee to divide the above option into two \$200,000 options.**

Administrative Services Provincial Offences Courthouse (\$250,000) will create a provision from capital that will enable the City to begin setting aside funds for the POA courthouse (Page 47)

Community Development Civic Memorial Mausoleum Phase III (\$550,000) will enable an increase in the supply of crypts for the general public (Page 48)

Community Development Playgrounds, Parks - Parks, Open Space & Leisure Master Plan (\$1,250,000) seeks to move toward the intended outcome of enhancing parks, playgrounds, open space designated areas (\$750,000 parks/playgrounds upgrades; \$500,000 Bell Park Upgrades) (Page 49)

**With the consensus of the Committee, Councillor Dupuis requested that the above option of \$1,250,000 be voted upon separately in the amounts of \$750,000 and \$500,000.**

Community Development 2<sup>nd</sup> Ice Pad - Parks, Open Space & Leisure Master Plan (\$1,000,000) to increase supply by one ice pad to support the demand for ice dedicated to hockey, ringette and figure skating (Page 50)

Community Development Laurentian Track - Parks, Open Space & Leisure Master Plan (\$250,000) to invest in the Laurentian Track originally built in 1976 (Page 51)

Community Development Ski Hills - Parks, Open Space & Leisure/Adanac Master Plan (\$500,000) to provide capital funding towards the upgrading of municipal ski hills (Page 52)

**With the consensus of the Committee, Councillor Kett requested that the above option be reduced to \$250,000 and revisited in the next year.**

Infrastructure and Emergency Services Emergency Management - Comprehensive Level (\$160,000) - each community must have, as a minimum, an emergency management program at the essential level as per the Emergency Management Act (Page 53)

Infrastructure and Emergency Services Establish Public Emergency Evacuation Centres (\$540,000) - the establishment of Red Cross approved Public Emergency Evacuation Centres strategically located throughout the City of Greater Sudbury (Page 54)

Item 5  
Review of the Capital  
Budget Options  
(continued)

Infrastructure and Emergency Services Crisis Information System (\$200,000) - a web based Emergency Information Management System (Software), working in conjunction with existing community resources, can provide an all encompassing system, meeting every need of the emergency management team (Page 55)

Infrastructure and Emergency Services Fire Fleet Replacement - Pumpers (\$760,000) - two pumpers for aging units in the downtown core (Page 56)

Infrastructure and Emergency Services Fire Fleet Replacement - 4-Wheel Drive Pumpers (\$380,000) - to be used in the Skead area (Page 57)

Infrastructure and Emergency Services Fire Fleet Replacement - Bush Trucks (\$115,000) - replace existing van being used at Station #25 with a 4-wheel drive capable wild land (bush) truck (Page 58)

Infrastructure and Emergency Services Fire Fleet Replacement - Bush Trucks (\$185,000) - replace one of the two tanker units that does not meet current Highway and Safety standards at #21 Station in Falconbridge (Page 59)

**Councillor Caldarelli did not receive the consensus of the Committee to eliminate all Fire Fleet Replacement Options (Pages 56-59) for a total of \$1,440,000 and replace them with one option at \$300,000.**

Infrastructure and Emergency Services Fire Equipment Replacement (\$246,120) - portable pumps, generators, fans, jaws of life, personal protective equipment, hoses, upgrade of equipment for Hazardous Materials response (Page 60)

**Councillor Bradley did not receive the consensus of the Committee to reduce the above options (totaling \$1.6 million) to \$1,000,000.**

**With the consensus of the Committee, Councillor Kett requested that all Fire Fleet Replacement and Fire Equipment Replacement Options (Pages 56-60) be combined and reduced to a total of \$300,000.**

Infrastructure and Emergency Services Tom Davies Square Barrier Free Upgrades (\$31,290) (Page 61)

Infrastructure and Emergency Services Howard Armstrong Recreation Centre De-Humidification (\$125,000) (Page 62)

Item 5  
Review of the Capital  
Budget Options  
(continued)

Infrastructure and Emergency Services McClelland Arena Roof Replacement (\$145,000) (Page 63)

Infrastructure and Emergency Services Onaping Community Centre/Pool Roof (\$60,000) (Page 64)

Infrastructure and Emergency Services Dow Pool Roof Repair (\$95,000) (Page 65)

Public Safety Communication Infrastructure Provision (\$1,071,429) for the future replacement of communication infrastructure for the Police, Fire, Emergency Medical Services, Public Transit and Public Works departments (Page 66)

Public Safety Mobile Data Provision (\$1,180,260) for the acquisition of a mobile data solution for the Police, Fire, Emergency Medical Services, Public Transit and Public Works departments (Page 67)

**With the consensus of the Committee, Councillor Gasparini requested that the options for the Communication Infrastructure and Mobile Data Provisions (Pages 66-67) be combined and reduced to \$500,000.**

Additional Capital  
Budget Options

**Councillor Rivest did not receive the consensus of the Committee for an additional option of \$25,000 for upgrades to the Howard Armstrong Complex.**

**Councillor Berthiaume did not receive the consensus of the Committee for an additional option of \$55,000 for exterior shell improvements to the Chelmsford Arena.**

**With the consensus of the Committee, Councillor Craig requested that Infrastructure and Emergency Services - Fire Services Capital be increased from \$300,000 to \$525,000.**

**Councillor Caldarelli did not receive the consensus of the Committee to divide the above option into two separate options at \$300,000 and \$225,000.**

Recess

At 9:35 p.m. the Committee recessed.

Reconvene

At 9:40 p.m. the Committee reconvened.

Item 6  
Voting on Capital  
Budget Options

The Chair advised the Committee that the funding line would be drawn at \$3,000,000.

At 9:50 p.m. the Committee recessed to electronically vote on the Capital Budget options.

Proceed Past  
10:00 p.m.

2006-18 Rivest-Bradley: THAT we proceed past the hour of  
10:00 p.m.

**CARRIED**

At 10:10 p.m. the Committee reconvened.

Item 6  
Voting on Capital  
Budget Options  
(continued)

The results of the voting on the Capital Budget options were reviewed by Members of the Committee.

**With the consensus of the Committee, Councillor Craig requested that Growth and Development E-Portal (\$150,000) be moved above the funding line and Community Development - Bell Park Upgrades be reduced to \$68,710 and also moved above the funding line.**

**(VOTING RESULTS ON CAPITAL BUDGET OPTIONS - SEE ATTACHED)**

Item 7  
Finalization of the  
Capital Budget

The following recommendation was presented:

2006-19 Rivest-Bradley: THAT Council approve the 2006 Capital Budget, as summarized on the following schedule, including acceptance of the 2006 Police Services Capital Budget, as presented;

THAT the following capital options for the Strategic Envelope be approved:

Infrastructure & Emergency Services	
Tom Davies Square Barrier Upgrades . . . . .	\$31,290.00
Community Development	
Parks/Playgrounds Upgrade . . . . .	\$750,000.00
Infrastructure & Emergency Services	
Fire Services Capital . . . . .	\$525,000.00
Infrastructure & Emergency Services	
Onaping Community Centre	
Pool Roof Replacement . . . . .	\$60,000.00
Infrastructure & Emergency Services	
Howard Armstrong Recreation Centre	
De-humidification . . . . .	\$125,000.00
Community Development	
Civic Memorial Mausoleum III . . . . .	\$550,000.00
Infrastructure & Emergency Services	
McClelland Arena Roof Repairs . . . . .	\$145,000.00
Infrastructure & Emergency Services	
Repairs to Dow Pool Roof . . . . .	\$95,000.00
Growth & Development	
Community Image Project . . . . .	\$250,000.00

Item 7  
Finalization of the  
Capital Budget  
(continued)

Community Development	
Redevelopment of Laurentian Track . . . . .	\$250,000.00
Growth & Development	
E Portal (MySudbury.ca) . . . . .	\$150,000.00
Community Development	
Bell Park Upgrades . . . . .	<u>\$68,710.00</u>
<b>TOTAL . . . . .</b>	<b>\$3,000,000.00</b>

and;

THAT the corresponding funding be approved.

Schedule - Summary  
of 2006 Capital  
Programs

**2006 Capital Program**

<b>Category</b>	<b>Capital Budget</b>	
		<b>\$</b>
<b><i>Expenditures</i></b>		
Growth and Development	4,532,670	
Administrative Services	1,590,000	
Community Development	2,198,350	
Infrastructure and Emergency Services	6,557,462	
Roads	25,138,380	
Water	8,105,239	
Wastewater	7,866,133	
Public Safety	340,000	
Police Services	1,666,800	
High Priority/Strategic Envelope	<u>3,000,000</u>	
<b>TOTAL</b>	<b><u>60,995,034</u></b>	
<b><i>Funding</i></b>		
2006 Approved Contribution from Current Budget		
Growth and Development	234,770	
Community Development	700,130	
- Leisure	704,220	
- Community Improvement	200,000	
- Neighbourhood Participation	150,000	
Administration Services	314,240	
- Information Technology	102,900	
- Community Projects Support	1,545,900	
Infrastructure and Emergency		
- Roads	20,940,380	
- Water	8,105,239	
- Wastewater	7,866,133	
- Solid Waste	1,029,370	
- Assets	1,958,710	
- Fire	187,090	
Police Service	<u>492,800</u>	44,531,882

Item 7  
Finalization of the  
Capital Budget  
(continued)

Schedule - Summary  
of 2006 Capital  
Programs  
(continued)

Reserves and Reserve Funds	
- Transit Equipment Replacement	218,994
- Parking	577,000
- Capital Financing - Economic Development	350,000
- Capital Financing - Information Technology	172,860
- Parks Equipment Replacement	358,000
- Cemeteries	86,000
- Public Works Equipment Replacement	2,507,080
- Fire Equipment Replacement	11,441
- Emergency Services - Ambulance	983,771
- Capital Financing - Police	439,000
- Police Equipment Replacement	<u>775,000</u>
	6,479,146
Grants and Recoveries	
- Provincial Gas Tax (Transit)	2,356,006
- COMRIF (Roads)	4,198,000
- Previously approved Transition capital	
- Police	180,000
- Previously approved Transition capital	
- Signage	<u>250,000</u>
	6,984,006
Federal Gas Tax Grant	<u>3,000,000</u>
<b>TOTAL</b>	<b><u>60,995,034</u></b>

**CARRIED**

Adjournment

2006-20 Rivest-Bradley: THAT this meeting does now adjourn.  
Time: 10:25 p.m.

**CARRIED**

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Councillor Eldon Gainer, Chair

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Corrie-Jo Caporale, Council Secretary