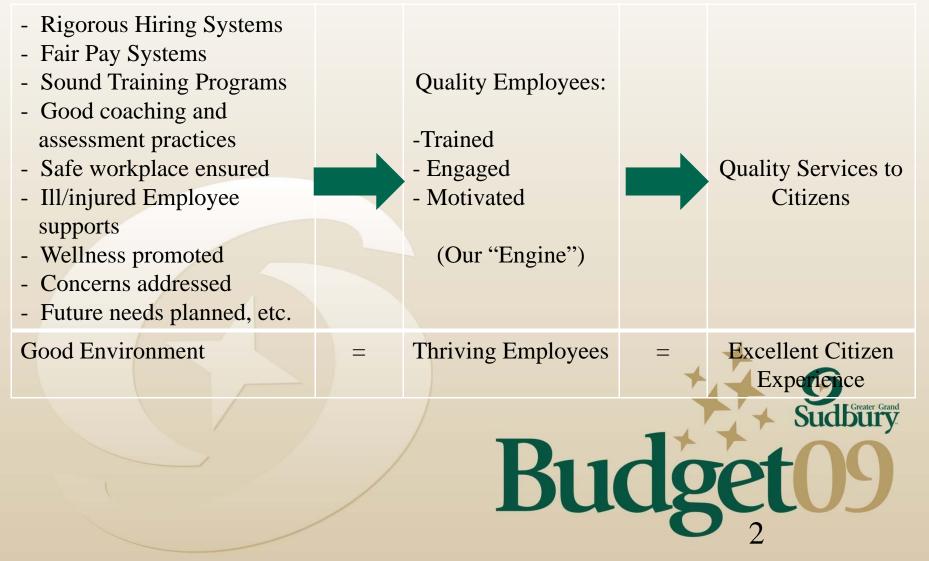


Human Resources and Organizational Development

Presented By: Patrick Thomson

Human Resources & Organizational Development - Overview



2009 Operating Budget Summary							
HUMAN RESOURCES & ORGANIZATIONAL	2009 Draft Budget (000s)			Variance to Budget 2008			
DEVELOPMENT	Exp.	Rev.	Net	Net	% change	% 2008 Levy	
H.R. Administration	-1,688	-216	-1,904	-85	4.7%		
Health & Safety	764	-434	330	-11	-3.2%		
Pensioners	1,574		1,574	89	6.0%		
TOTAL	650	-650		-7		0.00%	

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Human Resources & Organizational Development – Budget Highlights

- Inflationary Budget
- Main Increase is Salaries and Temporary Hours:
 - HR Planner (Succession Planning), approved by Council.
 - Rehabilitation Support Clerk (Temp), approved by Council.

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Human Resources & Organizational Development – Budget Highlights

- Increase in Retiree Benefits (more Retirees). All CGS Retirees in HR Cost Centre.
- Minor increase in Materials/Operating
 Expenses Employee Recognition Program (approved by Council).



Human Resources & Organizational Development – Performance Measures

\$ Cost	Bad	Better
		Spend more on drugs/paramedicals
	Better	Best
		Hire Employees faster
		Spend less on lawyers (first time since amalgamation)
HR cost ¹ / ₂		Spend less on dentists (Wellness driven)
of OMBI		Fewer final stage grievances (Workplace harmony)
Median		Few Employee Assistance Program cases
		1/3 the number of workplace accidents
		1/3 the number of lost time days (WSIB) +
		Better Rehab supports
		Quality Budget09
Lower cost th	nan others	with higher quality outcomes than others = best results

Human Resources & Organizational Development – Accomplishments

- CGS's Succession Plan/HR Plan launched and succeeding.
- CGS's Trial Employee Recognition Program Launched.
- CGS's Disability and Return to Work Systems further enhanced.

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Human Resources & Organizational Development – Accomplishments

- All Dispute Resolution Systems functioning with allocated resources.

- CGS's Wellness Programming continues to evolve: e.g. Bullying/Violence in the Workplace In-Services held, 600 Ergonomic Assessments completed.

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Human Resources & Organizational Development – Opportunities

- 2009 Refining Employment Systems and Supports.
 - Examples:
 - Employee Handbook (Policy) Review:
 Improved Rehabilitation supports to
 vulnerable Employees.

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Human Resources & Organizational Development – Opportunities

- Refinement of Job Evaluation Systems targetting procedural fairness.
- Continued Supervisory and Management Training.
- Report on various Trials: Compressed Work Week, Enhanced Paramedical Coverage, Recognition Program.

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Human Resources and Organizational Development