

**THE THIRTIETH MEETING OF THE FINANCE COMMITTEE
OF THE CITY OF GREATER SUDBURY**

**Council Chamber
Tom Davies Square**

**Monday, January 12, 2009
Commencement: 4:32 p.m.**

Chair

COUNCILLOR TED CALLAGHAN, IN THE CHAIR

Present

Councillors Cimino; Barbeau; Berthiaume; Dutrisac; Dupuis; Rivest; Thompson; Craig; Caldarelli (A4:35pm); Gasparini, Landry-Altman; Mayor Rodriguez (A4:35pm)

City Officials

D. Nadorozny, Acting Chief Administrative Officer; N. Mihelchic, Acting General Manager of Infrastructure Services; C. Matheson, General Manager of Community Development; B. Lautenbach, Acting General Manager of Growth & Development/Planning Director; T. Beadman, Chief of Emergency Services; M. Leduc, Fire Chief; C. Hallsworth, Executive Director, Administrative Services; L. Hayes, Chief Financial Officer/Treasurer; P. Thomson, Director of Human Resources & Organizational Development; R. Sauve, Director of Transit Services; K. Shaw, Director of Engineering Services; L. Valle, Director of Social Services, Ontario Works; E. Stankiewicz, Manager of Financial Planning & Policy; D. Dumontelle, Manager of Financial Support and Budgeting; K. Moxam, Manager of Parks Services; L. Webster, Manager of Finance & Facility Administration; E. Bennett, Manager of Communications & French Language Services; C. Mathieu, Manager of Environmental Services; S. Turner, Manager of Financial & Support; D. Shelsted, Roads Engineer; B. Johns, Water/Wastewater Engineer; R. Blackwell, Co-ordinator of Quality Assurance & Performance Measurement; J. Canapini, Co-ordinator of Strategic Initiatives and Policies; J. Brunette, AMCTO Municipal Intern; L. Larose, Senior Budget Analyst; I. Wood, Special Advisor to the Mayor; A. Haché, City Clerk; P. Pelletier, Audio Video Operator; F. Bortolussi, Council Secretary

News Media

Le Voyageur; MCTV; Northern Life; Persona 10 News; Sudbury Star

Declarations of
Pecuniary Interest

Councillor Gasparini declared an interest in the option for funding to the Social Planning Council of Sudbury as the Social Planning Council is her employer.

Councillor Rivest declared an interest in the option for Habitat for Humanity Sudbury District as he is on the Habitat for Humanity Sudbury District Board.

MANAGERS' REPORTS

Rules of Procedure

The Finance Committee, by a two-thirds majority, agreed to dispense with the Rules of Procedure, to alter the order of the Agenda and deal with 2009 Budget at this time.

2009 Budget

Report dated January 7, 2009 was received from the Chief Financial Officer/Treasurer regarding 2009 Budget.

The Chief Financial Officer/Treasurer outlined the four decisions in the report for the Committee's consideration.

Decision #1: Approval of funding sources for one-time budget enhancement options (as outlined in Appendix A - 2009 Operating Budget Enhancement Options).

The Committee approved funding all one-time options as outlined in Appendix A.

Decision #2: Review of Appendix A (2009 Operating Budget Enhancement Options) to determine if any budget options can be reduced, eliminated or converted to one-time.

Scenario 1: Tax levy increase 4.5% reduced to 4.2%

Scenario 2: Tax levy increase 4.5% reduced to 3.9%

➤ \$1 million – Northern Ontario School of Architecture

The Finance Committee, by consensus, did not support funding \$1 million (0.6% of the tax levy increase) for the Northern Ontario School of Architecture, however, agreed that \$500,000 would be contributed in 2009 with the understanding that next year's contribution would be \$1 million and \$500,000 will carry over to the eleventh year. This will result in a tax levy impact of 0.3% rather than 0.6%.

With the consensus of the Finance Committee, changes will be made to the 2009 Operating Budget Enhancement Options (Appendix A) as per Scenario 2.

The Finance Committee recessed in order that the 2009 Operating Budget Enhancement Options (Appendix A) be updated to reflect the above changes.

Recess

At 5:28 p.m., the Committee recessed.

Reconvene

At 5:41 p.m., the Committee reconvened.

MANAGERS' REPORTS (continued)

2009 Budget (continued)

The Chief Financial Officer/Treasurer summarized the changes made to the 2009 Operating Budget Enhancement Options (Appendix A) resulting in a reduction of the tax levy increase from 4.5% to 3.6% (without the capital levy) as follows:

- Convert \$750,000 Summer Roads Maintenance from permanent to one-time funding
- Convert \$200,000 Geese Management from permanent to one-time funding
- Fund Barrydowne Environmental Assessment at \$100,000 per year from the 2010 to 2014 Roads Capital Envelope

The Finance Committee, by consensus, agreed to a request by Councillor Caldarelli that the \$200,000 Geese Management one-time funding option be changed to \$75,000 permanent funding and \$125,000 one-time funding as it would not affect the tax levy increase of 3.6%.

The Finance Committee, by consensus, agreed to a request by Councillor Rivest that the annual \$100,000 Barrydowne Environmental Assessment funding, for five years from 2010 to 2014, be increased to \$125,000 per year for four years from 2010 to 2013.

Revised Appendix A - 2009 Operating Budget Enhancement Options outlining the above changes is attached.

Decision #3: Capital Levy

The Finance Committee, by consensus, agreed to a request by Mayor Rodriguez that the decision on the Capital Levy be deferred until the January 27, 2009 Federal Budget is released.

Decision #4: Approval of Roads Resurfacing Program and the provincial one-time grant of \$15 million

With the consensus of the Finance Committee, Mayor Rodriguez requested that the decision on the Roads Resurfacing Program be deferred until the January 27, 2009 Federal Budget is revealed.

2009 Water/Wastewater Rates

Report dated January 8, 2009 was received from the Chief Financial Officer/Treasurer regarding 2009 Water/Wastewater Rates.

MANAGERS' REPORTS (continued)

2009 Water/Wastewater Rates (continued)

The following recommendation was presented:

2009-01 Berthiaume-Rivest: THAT the Finance Committee approve the 5.2% increase in Water/Wastewater User Fees;

AND THAT the necessary by-law be prepared.

CARRIED

REPORTS REQUESTED

Hydro & Water/Wastewater

With the consensus of the Finance Committee, Mayor Rodriguez requested a report with respect to the creation of one utility for hydro and water/wastewater as a cost saving measure. He stated this matter was studied at the time of amalgamation and asked that that report be updated and a study paper presented to Council.

Maley Drive Extension

With the consensus of the Finance Committee, Mayor Rodriguez requested a report on the Maley Drive extension specifically outlining the costs of the different phases of the project, i.e. Barrydowne Road to Notre Dame Avenue (Highway 69 North), Barrydowne Road to Elm Street, etc.

The Roads Engineer indicated the report would be presented at the January 28, 2009 City Council meeting.

CORRESPONDENCE FOR INFORMATION ONLY

Transit Funding and Commitments

Report dated January 8, 2009 was received from the Acting General Manager of Growth & Development/Planning Director Chief Financial Officer/Treasurer regarding Transit Funding and Commitments for information only.

Next Meeting

The Finance Committee agreed to cancel their meetings scheduled for January 14, 2009, January 19, 2009 and January 26, 2009. The next meeting of the Finance Committee was scheduled for Thursday, February 19, 2009 at 4:30 p.m.

Adjournment

2009-02 Rivest-Berthiaume: THAT this meeting does now adjourn. Time: 6:30 p.m.

CARRIED

Councillor Ted Callaghan, Chair

Angie Haché, City Clerk

**CITY OF GREATER SUDBURY
2009 OPERATING BUDGET ENHANCEMENT OPTIONS
APPENDIX A**

| Vote | Accepted Budget Options | Funding Source | Net Levy | % Incr. | Total Revenues | Total Expenditures | Option Pg Num | Funding Source Reserves | Funding Source Transit Grants | Grant Total Funding |
|------------|---|----------------|-------------|---------|----------------|--------------------|---------------|-------------------------|-------------------------------|---------------------|
| | | | 185,274,063 | 2.9 | 316,740,970 | 502,015,033 | | | | |
| 116 | Provide one time funding to St. Joseph's Health Centre | (2,000,000) | 185,274,063 | 2.9 | 2,000,000 | 2,000,000 | 62 | 2,000,000 | Tax Rate 2008 Surplus | 2,000,000 |
| 114 | Provide one time funding for emergency shelter services | (690,000) | 185,274,063 | 2.9 | 690,000 | 690,000 | 91 | 690,000 | Tax Rate Stabilization | 690,000 |
| 108 | Provide one time funding for the Strategic Recruitment and Retention Program | (340,000) | 185,274,063 | 2.9 | 340,000 | 340,000 | 32 | 340,000 | Tax Rate Stabilization | 340,000 |
| 112 | Hire 2 permanent staff and provide funding to add double and express busses to relieve pressure on New Sudbury routes | (331,560) | 185,274,063 | 2.9 | 331,560 | 331,560 | 46 | | 331,560 | 331,560 |
| 90 | Provide one time funding for the Northern Water Sports Centre | (250,000) | 185,274,063 | 2.9 | 250,000 | 250,000 | 96 | 250,000 | Cap Fin - General | 250,000 |
| 113 | Provide one time funding for the Phase II Laurentian Track upgrades | (200,000) | 185,274,063 | 2.9 | 200,000 | 200,000 | 102 | 200,000 | Cap Fin - Leisure | 200,000 |
| 121 | Provide funding for the 2011 Canadian Francophone Games (\$125,000 for 2009 and \$125,000 for 2010) | (125,000) | 185,274,063 | 2.9 | 125,000 | 125,000 | 31 | 125,000 | Tax Rate Stabilization | 125,000 |
| 113 (MRT5) | Provide funding to install traffic signals at Main Street and Main Street | (130,000) | 185,279,063 | 2.9 | 125,000 | 130,000 | 135 | 125,000 | Cap Fin - Roads | 125,000 |
| 107 | Provide funding for the Cedar Park Pathway Railings and winter maintenance | (85,000) | 185,294,063 | 2.9 | 70,000 | 85,000 | 74 | 70,000 | Cap Fin - General | 70,000 |
| 111 | Provide funding for Lorne Street re-greening and beautification project | (75,000) | 185,302,063 | 2.9 | 77,000 | 85,000 | 75 | 67,000 | Cap Fin - General | 67,000 |
| 79 | Provide one time funding to repair and upgrade tennis courts at Lively Elton Park | (60,000) | 185,302,063 | 2.9 | 90,000 | 90,000 | 79a | 60,000 | Cap Fin - General | 60,000 |
| 116 | Provide permanent funding to add another Lively route 701 around 10:30am to reduce a 4 hour service gap | (55,000) | 185,302,063 | 2.9 | 55,000 | 55,000 | 44 | | 55,000 | 55,000 |
| 76 | Provide funding to enhance litter collection - Option 2 - purchase one litter collection unit and operate 7 months per year | (85,500) | 185,335,063 | 3.0 | 52,500 | 85,500 | 137 | 52,500 | Cap Fin - Solid Waste | 52,500 |
| 125 | Provide one time funding for the Azilda Library and Rayside Balfour Museum | (50,000) | 185,335,063 | 3.0 | 50,000 | 50,000 | 68 | 50,000 | Library Reserve | 50,000 |
| 83 | Provide one time funding for the Junction Creek Safety Committee - implementation strategy | (49,500) | 185,335,063 | 3.0 | 110,000 | 110,000 | 8 | 49,500 | Cap Fin - General | 49,500 |
| 84 | Provide one time funding to develop a passive park in Chelmsford | (40,000) | 185,335,063 | 3.0 | 45,000 | 45,000 | 73 | 40,000 | Cap Fin - General | 40,000 |
| 81 | Provide one time funding for the upgrades to the Pine Heights park in Lively | (40,000) | 185,335,063 | 3.0 | 50,000 | 50,000 | 79 | 40,000 | Cap Fin - General | 40,000 |

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| 112 | Provide funding to upgrade the water lines at the Lively Ski Hill | (37,500) | 185,347,063 | 3.0 | 37,500 | 49,500 | 83 | Cap Fin - Leisure | 37,500 |
| 93 | Provide one time funding for Ridgcrest playground accessibility equipment | (30,000) | 185,347,063 | 3.0 | 30,000 | 30,000 | 4 | Cap Fin - General | 30,000 |
| 86 | Provide permanent funding for the Youth Summer Transit Pass #1 - provide 2,000 transit 5 ride cards for distribution to youth 12-22 | (25,000) | 185,347,063 | 3.0 | 0 | 0 | 41 | | 25,000 |
| 124 | Provide permanent funding to increase transit service from Garson to downtown in the mornings | (23,500) | 185,347,063 | 3.0 | 23,500 | 23,500 | 47 | | 23,500 |
| 96 | Provide funding for Phase 2 of the Laurentian playground in Val Caron | (20,000) | 185,347,063 | 3.0 | 20,000 | 20,000 | 76 | Cap Fin - General | 20,000 |
| 72 | Provide funding to offer Transcab service to RR#15 between Cheimstford (Slots & mail) and the Val Caron boundary | (15,000) | 185,347,063 | 3.0 | 15,000 | 15,000 | 43 | | 15,000 |
| 103 | Provide one time funding for the replacement of the play structure at the Victory playground | (10,000) | 185,347,063 | 3.0 | 20,000 | 20,000 | 80 | Cap Fin - General | 10,000 |
| 115 | Provide funding to the Northern Ontario School of Architecture (\$1,000,000 annually for 10 years); 500,000 to be included in 2010 Budget | 500,000 | 185,847,063 | 3.2 | 0 | 500,000 | 28 | | |
| 96 | Provide one time funding for increased levels of services for summer roads maintenance | (750,000) | 185,847,063 | 3.2 | 750,000 | 750,000 | 121 | 50 50 Cap Fin - General & Tax Rate Stabilization | 50,000 |
| 83 | Provide permanent funding to increase work week from 35 hours to 40 hours for Roads Engineering section | 190,000 | 186,037,063 | 3.4 | 0 | 190,000 | 141 | | |
| 103 | Provide permanent funding for the Geese management program to continue program and expand to other sites | 75,000 | 186,112,063 | 3.4 | 0 | 75,000 | 66 | | |
| 83 | Provide funding to establish a Barrydowne Road North Extension Reserve Fund for an environmental assessment - to be funded \$125,000 from 2010 to 2013 roads capital envelope | | 186,112,063 | 3.4 | 0 | 0 | 132 | | |
| 73 | Provide one time funding for the Geese management program to continue program and expand to other sites | (125,000) | 186,112,063 | 3.4 | 125,000 | 125,000 | 66 | 50/50 Cap Fin - General & Tax Rate Stabilization | 125,000 |
| 93 | Provide permanent funding for waste collection at residential units in multi-type building - properties | 98,000 | 186,210,063 | 3.4 | 0 | 98,000 | 129 | | |
| 91 | Provide additional permanent funding to the Arts & Culture Grant program | 85,000 | 186,295,063 | 3.5 | 0 | 85,000 | 50 | | |
| 72 | Provide one time funding for Rockhaven - Beyond the Rock to reduce annual operating budget | (60,000) | 186,295,063 | 3.5 | 60,000 | 60,000 | 92 | Tax Rate Stabilization | 60,000 |
| 92 | Provide funding for the Rainbow Routes Trail Development Projects for development and operating costs | (20,000) | 186,325,063 | 3.5 | 20,000 | 50,000 | 98 | Capital Fin - General | 20,000 |

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|------|---|----------------|-------------|---------|----------------|--------------------|---------------|----------------|------------------------|---------------------|
| 87 | Provide permanent funding for the maintenance of communication towers | 50,000 | 186,375,063 | 3.5 | 0 | 50,000 | 142 | | | |
| 82 | Provide permanent funding to the Social Planning Council | 50,000 | 186,425,063 | 3.6 | 0 | 50,000 | 93 | | | |
| 77 | Provide permanent funding for the Sudbury Action Centre for Youth to hire an additional youth centre councillor | 49,120 | 186,474,183 | 3.6 | 0 | 49,120 | 99 | | | |
| 112 | Provide funding to promote the use of the Seniors' Information Line | 25,000 | 186,499,183 | 3.6 | 0 | 25,000 | 67 | | | |
| 87 | Provide one time funding for Beaver Lake Community Centre to construct a wheelchair ramp and fix accessibility issues | 20,000 | 186,499,183 | 3.6 | 20,000 | 20,000 | 71 | 20,000 | Capital Fin - General | 20,000 |
| 80 | Provide one time funding to the Municipal Heritage Advisory Panel for operational needs | 20,000 | 186,499,183 | 3.6 | 20,000 | 20,000 | 34 | 20,000 | Tax Rate Stabilization | 20,000 |
| 88 | Provide permanent funding for annual operational grant for Kukagami Campers' Association | 14,000 | 186,513,183 | 3.6 | 0 | 14,000 | 70 | | | |
| 85 | Hire 1 permanent staff - Sign Installer Helper - convert part time hours | 13,600 | 186,526,783 | 3.6 | 0 | 13,600 | 138 | | | |
| 118 | Provide permanent funding to the Club 50 - Chelmsford, required to obtain Mohl TC funding | 12,000 | 186,538,783 | 3.6 | 0 | 12,000 | 69 | | | |
| 91 | Provide one time funding to the Naughton Cross Country Trails Association for trail upgrades | 10,000 | 186,538,783 | 3.6 | 10,000 | 10,000 | 77 | 10,000 | Capital Fin - General | 10,000 |
| 90 | Provide one time funding to the Sudbury Bicycle Advisory Panel for operating costs | 10,000 | 186,538,783 | 3.6 | 10,000 | 10,000 | 100 | 10,000 | Tax Rate Stabilization | 10,000 |
| 90 | Provide one time funding for the Volunteer Sudbury Organization to promote volunteerism | 5,700 | 186,538,783 | 3.6 | 5,700 | 5,700 | 101 | 5,700 | Tax Rate Stabilization | 5,700 |
| 98 | Hire 1 permanent staff - convert part time hours at Howard Armstrong Recreation Centre | 1,255 | 186,540,038 | 3.6 | 0 | 1,255 | 85 | | | |
| 126 | Hire 5 permanent staff - nursing positions at Pioneer Manor funded through the Local Health Integration | - | 186,540,038 | 3.6 | 437,000 | 437,000 | 103 | | | |
| 94 | Hire 2 temporary students to provide seasonal relief - Building Services | - | 186,540,038 | 3.6 | 0 | 0 | 56 | | | |
| 89 | Hire 2 permanent staff - Training Officers for Emergency Medical Services | - | 186,540,038 | 3.6 | 0 | 0 | 146 | | | |
| 83 | Hire 2 temporary permit services clerks - Building Services | - | 186,540,038 | 3.6 | 0 | 0 | 55 | | | |
| 82 | Hire 2 permanent staff - Finance - Capital Assets, conversion of part time positions | - | 186,540,038 | 3.6 | 0 | 0 | 62a | | | |

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| 81 | Provide one time funding to support the Outdoor Pond Hockey Tournament | | 186,540,038 | 3.6 | 15,000 | 15,000 | 97 | | | |
| 77 | Hire 1 permanent staff - Deputy Chief Building Official position - Building Services | | 186,540,038 | 3.6 | 0 | 0 | 57 | | | |
| | ACCEPTED COUNCIL PRIORITIES | 6,953,235 | note 1 | | 323,020,730 | 509,560,768 | | 5,277,200 | 150,060 | 5,777,260 |

186,540,038 net levy check

185,274,063
1,265,975
186,540,038

note 2

2,688,200 Tax Rate Stabilization
237,500 Cap Fin - Leisure
125,000 Cap Fin - Roads
1,124,000 Cap Fin - General
52,500 Cap Fin - Solid Waste
1,000,000 2008 Surplus
90,000 Library Reserve
5,277,200

1 2009 Base Tax Levy
Add: Above noted permanent budget enhancements

2 The following contributions from reserve funds are recommended as funding sources for the one-time budget options: