

**Detailed Budget Summary
2021**

	2020 Budget	2021 Budget	% Change	Base Budget Amendments	Outside Board Amendments	Business Case Amendments	Service Level Reductions	2021 Revised Budget	Revised % Change
Staffing									
Full Time	2,123	2,132	0.4%	9	(1)	5	-	2,145	1.0%
Part Time Hours	1,022,162	914,694	-10.5%	3,220	-	24,076	(461)	941,529	-7.9%
Overtime	33,437	33,473	0.1%	-	-	-	-	33,473	0.1%
Revenues									
Levies	(10,796,571)	(11,215,570)	3.9%	-	-	-	-	(11,215,570)	3.9%
Provincial Grants & Subsidies	(135,034,419)	(139,903,291)	3.6%	(16,908)	-	(1,138,810)	-	(141,059,009)	4.5%
Federal Grants & Subsidies	(1,178,582)	(1,251,091)	6.2%	-	-	(200,000)	-	(1,451,091)	23.1%
User Fees	(128,481,475)	(127,413,441)	-0.8%	(3,700)	-	2,000	(200,000)	(127,615,141)	-0.7%
Licensing & Lease Revenues	(5,587,578)	(5,156,075)	-7.7%	-	-	(115,826)	-	(5,271,901)	-5.6%
Investment Earnings	(11,986,775)	(12,611,169)	5.2%	-	-	-	-	(12,611,169)	5.2%
Contr from Reserve and Capital	(10,383,057)	(12,905,639)	24.3%	(152,518)	-	(1,889,173)	-	(14,947,330)	44.0%
Other Revenues	(19,502,873)	(17,915,937)	-8.1%	-	-	(110,500)	(15,050)	(18,041,487)	-7.5%
Total Revenues	(322,951,330)	(328,372,213)	1.7%	(173,126)	-	(3,452,309)	(215,050)	(332,212,698)	2.9%
Expenses									
Salaries & Benefits	267,790,580	274,268,151	2.4%	1,090,564	(131,792)	1,298,610	(12,748)	276,512,785	3.3%
Materials - Operating Expenses	57,034,693	60,744,717	6.5%	10,807	(12,408)	469,047	(151,915)	61,060,248	7.1%
Energy Costs	23,060,828	22,111,322	-4.1%	-	-	2,050	-	22,113,372	-4.1%
Rents and Financial Expenses	1,228,599	1,313,443	6.9%	-	-	-	-	1,313,443	6.9%
Purchased/Contract Services	112,780,787	114,423,384	1.5%	(2,900)	-	431,278	(283,715)	114,568,047	1.6%
Debt Repayment	15,916,402	18,376,569	15.5%	-	-	-	-	18,376,569	15.5%
Grants - Transfer Payments	46,442,056	48,479,297	4.4%	2,500	-	1,232,808	(95,000)	49,619,605	6.8%
Contr to Reserve and Capital	88,641,668	91,189,034	2.9%	-	-	419,045	-	91,608,079	3.3%
Internal Recoveries	(499,116)	(489,520)	-1.9%	-	-	-	-	(489,520)	-1.9%
Total Expenditures	612,396,497	630,416,397	2.9%	1,100,971	(144,200)	3,852,838	(543,378)	634,682,628	3.6%
Net Operating Budget	289,445,167	302,044,184	4.4%	927,845	(144,200)	400,529	(758,428)	302,469,930	4.5%
Assessment Growth									0.5%
Municipal Property Tax Increase									4.0%