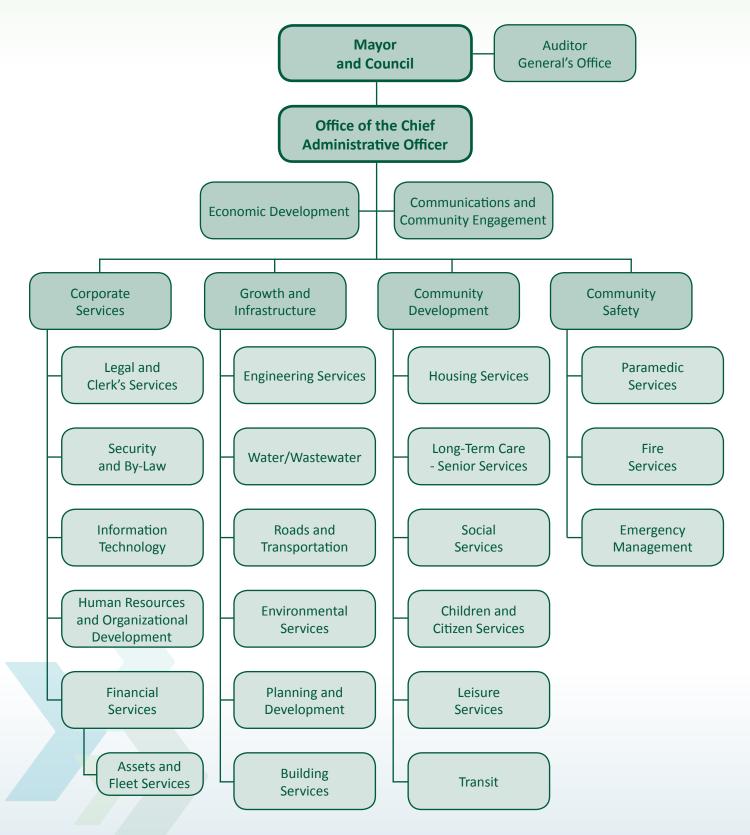
2018 Budget **Summary**



Budget Summary

City of Greater Sudbury Organizational Structure



2018 Operating Budget Summary

Actuals Actuals Budget Budget Budget Ollar Change Change Resenues 11.008,5259 (11,237,492) (9,893,908) (10,452,493) (10,254,893) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,254,993) (10,210) (11,017,410) (5,1657,736) (11,21,288,900) (41,017,240) (12,218,973) (12,218,973) (12,218,973) (12,218,973) (28,127,927) (11,228,980) (28,129) (28,129) (28,129) (28,129) (28,129) (28,129) (28,128)		Actuals		Budg	Budget		Budget Change	
Revenues Livies (13,085,525) (11,237,492) (9,893,908) (10,452,931) (10,254,883) 196,048 -1 Provincial Grants & Subsidies (123,496,492) (124,766,323) (124,617,227) (125,057,736) (131,967,457) (6,909,721) 53 Federal Grants & Subsidies (101,502,196) (108,245,750) (112,356,723) (114,412,140) (120,108,774) (5,696,654) 53 Liver ress (100,202,196) (108,245,750) (112,356,723) (114,412,140) (120,108,774) (5,696,654) 53 Livertime Earnings (13,041,599) (10,131,031) (10,489,423) (9,453,323) (8,277,827) 1,175,496 12 Contr from Reserve and Capital (12,88,419) (12,537,289) (101,248,039) (29,1513,455) (302,542,216) (131,028,761) 34 Express 128,686,0199 (29,1513,455) (302,542,216) (11,028,775) 30 Salaries & Benefits 22,7,321,851 234,214,964 238,860,199 239,975,382 246,288,969 6,313,587 24 <td< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th>Dollar Change</th><th>Percen Change</th></td<>							Dollar Change	Percen Change
Provincial Grants & Subsidies (123,496,492) (124,766,323) (134,617,227) (125,057,736) (131,967,457) (6,909,721) 5.3 Federal Grants & Subsidies (101,547) (102,502,196) (108,21,807) (128,067) (112,017,748) (65,149) 456,289 -41. User Fees (102,502,196) (106,31,570) (11,256,07,23) (114,412,140) (120,008,774) (5,606,634) 5.40 Licensing & Lasae Revenues (4,907,390) (5,407,146) (5,266,634) (10,393,223) (8,277,827) 1,175,496 -12. Contr for Reserve and Capital (10,288,348) (12,751,089) (10,494,23) (9,453,323) (82,778,277) (11,288,960) (43,150,28) (44,512,081) 438,204 -2.2 Total Operating Revenues (18,368,419) (15,373,289) (16,601,798) (14,950,285) (14,512,081) 438,204 -2.2 Total Operating Expenses 48,940,966 51,140,213 52,046,386 (90,297,7356) 11,192,187 2.4 Materials - Operating Expenses - -78,696 97,238 88,2024 90,951 87,373 92 Purchase/Contratus Servic	Revenues				U	5	Ū	
Provincial Grants & Subsidies (123,496,492) (124,766,323) (134,617,227) (125,057,736) (131,967,457) (6,909,721) 5.3 Exclered Grants & Subsidies (1,015,447) (912,807) (1,280,600) (110,77,48) (65,449) 456,289 41. User Fees (100,200,2196) (106,457,50) (112,360,723) (114,412,140) (120,008,774) (5,666,634) 5.4 Linearding & Laze Revenues (4,907,390) (5,407,146) (5,266,634) (10,407,811) (11,288,960) (41,069) 4.4 Lontr frame Revenues (13,041,509) (10,631,03) (10,492,23) (9,453,323) (8,277,827) 1,175,496 12.2 Contr frame Revenues (18,368,419) (15,537,389) (16,601,798) (14,950,285) (14,512,081) 438,204 -2.2 Total Operating Revenues (28,6768,315) (24,24,964) 238,860,199 (239,573,82) (246,288,969) 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,389 09,077,356 1,189,187 2.2 Purchase/Contract Services 20,273,262 21,061,991 21,921,444								
Federal Grants & Subsidies (1,015,447) (912,807) (1,239,680) (1,107,748) (651,459) 456,289 41.1 User Fees (102,502,196) (108,245,750) (112,236,723) (134,412,140) (120,108,774) (5,606,634) 5.1 Ucensing & Lease Revenues (4,907,379) (5,607,146) (5,266,632) (10,27,98,774) (5,606,634) 5.1 Contr from Reserve and Capital (10,288,348) (10,27,51,089) (10,494,423) (9,453,323) (8,277,827) 1,17,5486 1.2 Cotter from Reserve and Capital (10,288,348) (12,751,089) (10,494,423) (9,453,323) (8,277,827) 1,17,5486 1.2 Staffer & Bennefts 227,321,851 224,214,964 238,660,199 239,975,382 246,288,969 6,513,587 2.4 Staffer & Bennefts 227,321,851 224,214,964 238,660,199 239,975,382 246,288,969 6,513,587 2.4 Staffer & Bennefts 227,321,851 234,214,964 238,660,199 239,975,382 246,288,969 6,513,587 2.4 Staffer & Bennefts 227,321,851 234,214,964 238,650,399 50,71,511								-1.9
User Fees (102,502,196) (108,245,750) (112,536,723) (114,412,140) (120,108,774) (5,696,634) 5.4 Licensing & Lease Revenues (4,907,379) (5,407,146) (5,266,632) (5,271,401) (5,480,775) (20,374) 4.4 Investment Earnings (10,083,103) (10,089,264) (10,087,691) (11,288,600) 448,1069) 4.2 Other Revenues (10,283,413) (10,282,424) (9,433,232) (8,277,827) (11,028,761) 3.4 Other Revenues (18,368,419) (15,373,289) (16,601,798) (14,950,285) (14,512,081) 438,204 -23 Total Operating Revenues (286,708,315) (289,324,999) (301,246,039) (291,513,455) (302,542,216) (11,028,761) 3.4 Expenses 227,321,851 234,214,964 238,860,199 239,975,382 246,288,969 6,313,587 2.1 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,288,169 50,477,356 1,138,187 2.4 Staneras of the ind right repe		,						5.5
Licensing & Lease Revenues (4,907,379) (5,407,146) (5,266,632) (5,271,401) (5,480,775) (209,374) 4.4 Investment Earnings (13,041,509) (10,081,103) (10,892,648) (10,807,891) (11,288,960) (481,069) 4.4 Contr from Reserve and Capital (10,288,348) (12,751,089) (10,149,423) (9,453,323) (8,277,827) 1,175,496 12.2 Total Operating Revenues (286,708,315) (289,324,999) (301,246,039) (291,513,455) (302,542,216) (11,028,761) 3.4 Salaries & Benefits 227,321,851 234,214,964 238,860,199 239,975,382 246,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 370,238 882,024 969,561 87,537 99 Purchased/Contract Services 98,561,811 99,059,020 103,368,839 101,871,188 103,471,47 1,099,199 10,184,147 10,099,494 4.4 Coht Resyment 37,403,366 39,239,377 48,825,162 40,935,828 41,63,303 72,7475 1.1 Grants - Transfer Payments 37,403,366 39,239,377 48								-41.2
Investment Earnings (13,041,509) (10,631,103) (10,0802,648) (10,0807,891) (11,288,960) (481,069) 4.4 Contr from Reserve and Capital (10,288,348) (12,751,089) (10,149,423) (9,453,323) (6,277,827) 1,175,496 -12. Other Revenues (286,708,315) (289,324,999) (301,245,039) (291,513,455) (302,542,216) (11,028,761) 3.3 Expenses	User Fees		(108,245,750)	(112,536,723)	(114,412,140)	(120,108,774)	(5,696,634)	5.0
Contr from Reserve and Capital (10,283,38) (12,751,089) (10,144,423) (9,453,323) (8,277,827) 1,175,496 -12.4 Other Revenues (18,368,419) (15,373,289) (10,144,423) (9,453,323) (8,277,827) 1,175,496 -12.4 Othel Operating Revenues (286,706,315) (289,324,999) (301,246,039) (291,513,455) (302,542,216) (11,028,761) 3.3 Expenses Statries & Benefits 227,321,851 224,214,964 238,860,199 239,975,382 246,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,288,169 50,477,356 1,189,187 2.4 Purchased/Contract Services 298,561,11 99,696,01 21,921,444 20,800,01 21,713,353 999,494 4.9 Purchased/Contract Services 89,561,181 99,696,020 10,33,683 10,171,181 10,81,192 66,213,977 6.9 Debt Repayment 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -04 <td>Licensing & Lease Revenues</td> <td>(4,907,379)</td> <td>(5,407,146)</td> <td>(5,266,632)</td> <td>(5,271,401)</td> <td>(5,480,775)</td> <td>(209,374)</td> <td>4.0</td>	Licensing & Lease Revenues	(4,907,379)	(5,407,146)	(5,266,632)	(5,271,401)	(5,480,775)	(209,374)	4.0
Other Revenues (18,368,419) (15,373,289) (16,601,798) (14,950,285) (14,512,081) 438,204 2.4 Total Operating Revenues (286,706,315) (289,324,999) (301,248,039) (291,513,455) (302,542,216) (11,028,761) 33 Expenses Salaries & Benefits 227,321,851 234,214,964 238,860,199 239,975,382 260,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,288,169 50,477,356 1,189,187 2.4 Reing Cotts 20,273,262 21,061,991 21,921,444 20,900,041 121,713,353 999,944 4. Reing Cotts 37,636,366 39,969,620 103,369,839 101,671,188 108,419,165 6,547,977 6. Debt Repayment 87,50,413 90,029,620 103,369,839 101,671,188 108,419,165 6,547,977 6. Sofits Transfer Payments 37,043,316 30,029,977 48,251,624 304,9571 5,565,455 7. Total Operating Expenses 518,362,	Investment Earnings	(13,041,509)	(10,631,103)	(10,892,648)	(10,807,891)	(11,288,960)	(481,069)	4.5
Total Operating Revenues (286,708,315) (289,324,999) (301,248,039) (291,513,455) (302,542,216) (11,028,761) 3.4 Expenses Salaries & Benefits 227,321,851 234,214,964 238,860,199 239,975,382 246,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 50,477,356 1,189,187 2. Energy Costs 20,273,262 21,061,991 21,921,444 20,804,041 21,713,535 909,449 4.4 Purchased/Contract Services 98,561,811 99,699,620 103,369,839 101,87,1188 108,419,165 6,547,977 6.4 Debt Repayment 8,750,413 10,029,680 10,153,996 101,54,147 10,091,929 (62,218) 0.0 Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.4 Total Operating Expenses (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) 57.4 Net Budget 231,65	Contr from Reserve and Capital	(10,288,348)	(12,751,089)	(10,149,423)	(9,453,323)	(8,277,827)	1,175,496	-12.4
Expenses Salaries & Benefits 227,321,851 234,214,964 238,860,199 239,975,382 246,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,288,169 50,477,356 1,189,187 2.4 Seturials - Operating Expenses 20,273,262 21,061,991 21,921,444 20,804,041 21,713,555 909,494 4.4 Vent and Financial Expenses - 748,696 970,238 882,024 969,551 87,537 9.9 Purchased/Contract Services 98,561,811 99,699,620 103,369,839 101,871,188 108,419,165 6,547,977 6.7 Startis - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.4 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7.3 Internal Recoveries (197,236) (181,788) (324,349) (321,714) (507,181) (185,467) 57.4 Internal Recov	Other Revenues	(18,368,419)	(15,373,289)	(16,601,798)	(14,950,285)	(14,512,081)	438,204	-2.9
Salaries & Benefits 227,321,851 234,214,964 238,860,199 239,975,382 246,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,288,169 50,477,356 1,189,187 2.2 Energy Costs 20,273,262 21,061,991 21,921,444 20,804,041 21,713,355 909,494 4.4 Rent and Financial Expenses - 748,696 970,238 882,024 959,561 87,537 9.3 Vurchased/Contract Services 98,551,811 90,90,620 103,369,839 10,181,147 10,091,929 (62,218) -00 Staffing Complement 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -01 Staffing Complements 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7. Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 <td>Fotal Operating Revenues</td> <td>(286,708,315)</td> <td>(289,324,999)</td> <td>(301,248,039)</td> <td>(291,513,455)</td> <td>(302,542,216)</td> <td>(11,028,761)</td> <td>3.8</td>	Fotal Operating Revenues	(286,708,315)	(289,324,999)	(301,248,039)	(291,513,455)	(302,542,216)	(11,028,761)	3.8
Salaries & Benefits 227,321,851 234,214,964 236,860,199 239,975,382 246,288,969 6,313,587 2.4 Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,288,169 50,477,356 1,189,187 2.2 Energy Costs 20,273,262 21,061,991 21,921,444 20,804,041 21,713,355 909,494 4.4 Rent and Financial Expenses - 748,696 970,238 882,024 959,561 87,537 9.3 Debt Repayment 8,750,413 10,029,680 101,53,996 10,154,147 10,091,929 (62,218) -0.0 Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7. Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.4 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266								
Materials - Operating Expenses 48,940,966 51,140,213 52,046,396 49,289,169 50,477,355 1,181,187 2. Energy Costs 20,273,262 21,061,991 21,921,444 20,804,041 21,713,535 909,494 4.4 Rent and Financial Expenses - 748,696 970,238 882,024 969,561 87,537 9.3 Purchased/Contract Services 98,561,811 99,699,620 103,369,839 101,871,188 108,419,165 6,547,977 6. Debt Repayment 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -0.0 Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,938,282 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,665,455 7.4 Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.4 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266	Expenses							
Energy Costs 20,273,262 21,061,991 21,921,444 20,804,041 21,713,535 999,494 4.4. Rent and Financial Expenses - 748,696 970,238 882,024 969,561 87,537 93. Purchased/Contract Services 98,561,811 99,699,620 103,369,839 101,871,188 108,419,165 6,547,977 6.4 Debt Repayment 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -00 Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7.1 Internal Recoveries (597,266) (181,788) (324,349) (321,714) (507,181) (185,467) -57.4 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.4 Estimated Assessment Growth Estimated Assessment Growth Municipal Property 1,993 1,992 859,209 <td>Salaries & Benefits</td> <td>227,321,851</td> <td>234,214,964</td> <td>238,860,199</td> <td>239,975,382</td> <td>246,288,969</td> <td>6,313,587</td> <td>2.6</td>	Salaries & Benefits	227,321,851	234,214,964	238,860,199	239,975,382	246,288,969	6,313,587	2.6
Append and Financial Expenses - 748,696 970,238 882,024 969,561 87,537 9.9 Purchased/Contract Services 98,561,811 99,699,620 103,369,839 101,871,188 108,419,165 6,547,977 6,6 Debt Repayment 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -0.0 Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7.5 Internal Recoveries (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) 57.4 Recommended Service Level 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.0 Municipal Property Tax Increase Execommended Service Level Changes (See Business Cases) 1,993 1,992 855,580 3.3 Recommended Municipal Property Tax Increase 859,209 855,580 3.4	Materials - Operating Expenses	48,940,966	51,140,213	52,046,396	49,288,169	50,477,356	1,189,187	2.4
Durchased/Contract Services 98,561,811 99,699,620 103,369,839 101,871,188 108,419,165 6,547,977 6,6 Debt Repayment 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -0.4 Srants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.4 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7.3 Internal Recoveries (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) -57.4 Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.3 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.4 Changes (See Business Cases)	Energy Costs	20,273,262	21,061,991	21,921,444	20,804,041	21,713,535	909,494	4.4
Debt Repayment 8,750,413 10,029,680 10,153,996 10,154,147 10,091,929 (62,218) -0.0 Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7.1 Internal Recoveries (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) -57.4 Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.4 Recommended Service Level 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.4 Municipal Property Tax Increase 659,000 0.3 3.3 659,000 0.3 Recommended Municipal Property Tax Increase 2017 Budget 2018 Budget 3.3 Staffing Complement 1,993 1,992 3.3 Full Time Positions 1,993 1,992 855,580 3.4 Crew Hours 28,618 <t< td=""><td>Rent and Financial Expenses</td><td>-</td><td>748,696</td><td>970,238</td><td>882,024</td><td>969,561</td><td>87,537</td><td>9.9</td></t<>	Rent and Financial Expenses	-	748,696	970,238	882,024	969,561	87,537	9.9
Grants - Transfer Payments 37,403,366 39,239,977 48,825,162 40,935,828 41,663,303 727,475 1.1 Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,056,455 7.2 Internal Recoveries (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) -57.4 Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.3 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.4 Estimated Assessment Growth	Purchased/Contract Services	98,561,811	99,699,620	103,369,839	101,871,188	108,419,165	6,547,977	6.4
Contr to Reserve and Capital 77,708,174 74,559,745 77,844,524 77,444,216 83,049,671 5,605,455 7.3 Internal Recoveries (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) -57.4 Internal Recoveries 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.4 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.4 Estimated Assessment Growth Municipal Property Tax Increase 659,000 0.3 Recommended Municipal Property Tax Increase 659,000 0.3 Recommended Municipal Property Tax Increase 1,993 1,992 Staffing Complement 1,993 1,992 Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620	Debt Repayment	8,750,413	10,029,680	10,153,996	10,154,147	10,091,929	(62,218)	-0.6
Contr to Reserve and Capital 77,708,174 74,559,745 77,845,524 77,444,216 83,049,671 5,605,455 7. Internal Recoveries (597,236) (181,788) (324,349) (321,714) (507,181) (185,467) 5.7 Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3. Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4. Estimated Assessment Growth Municipal Property Tax Increase 659,000 0. 3. Recommended Municipal Property Tax Increase 518,962 2017 Budget 2018 Budget 3. Staffing Complement 1,993 1,992 3. 3.992 3. Full Time Positions 1,993 1,992 855,580 3. 3. Part Time Hours 149,762 150,614 3. 3.6,818 26,620 3.5,661	Grants - Transfer Payments	37,403,366	39,239,977	48,825,162	40,935,828	41,663,303	727,475	1.8
Total Operating Expenses 518,362,608 530,513,098 553,668,449 541,033,281 562,166,308 21,133,027 3.4 Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.4 Estimated Assessment Growth Municipal Property Tax Increase Recommended Service Level Changes (See Business Cases) -0.1 -0.1 -0.1 Recommended Municipal Property Tax Increase -0.2 -0.1 -0.1 -0.1 Staffing Complement -0.1 -0.1 -0.1 -0.1 -0.1 Recommended Municipal Property Tax Increase -0.1 -0.1 -0.1 -0.1 -0.1 Staffing Complement -0.1 -		77,708,174	74,559,745	77,845,524	77,444,216	83,049,671	5,605,455	7.2
Net Budget 231,654,293 241,188,099 252,420,410 249,519,826 259,624,092 10,104,266 4.0 Estimated Assessment Growth -0.1 <td< td=""><td>Internal Recoveries</td><td>(597,236)</td><td>(181,788)</td><td>(324,349)</td><td>(321,714)</td><td>(507,181)</td><td>(185,467)</td><td>-57.6</td></td<>	Internal Recoveries	(597,236)	(181,788)	(324,349)	(321,714)	(507,181)	(185,467)	-57.6
Estimated Assessment Growth Municipal Property Tax Increase Recommended Service Level Changes (See Business Cases) Recommended Municipal Property Tax Increase Staffing Complement Full Time Positions 1,993 1,992 Staffing Complement Full Time Hours 1,993 1,992 855,580 Crew Hours 149,762 150,614 Detertion Hours 28,618 26,620	Total Operating Expenses	518,362,608	530,513,098	553,668,449	541,033,281	562,166,308	21,133,027	3.9
Estimated Assessment Growth Municipal Property Tax Increase Recommended Service Level Changes (See Business Cases) Recommended Municipal Property Tax Increase Staffing Complement Full Time Positions 1,993 1,992 Staffing Complement Full Time Hours 1,993 1,992 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620								
Municipal Property Tax Increase 3.1 Recommended Service Level 659,000 0.3 Changes (See Business Cases) 3.1 Recommended Municipal Property 3.1 Tax Increase 3.1 Staffing Complement 3.1 Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,201	Net Budget	231,654,293	241,188,099	252,420,410	249,519,826	259,624,092	10,104,266	4.0
Recommended Service Level Changes (See Business Cases) Recommended Municipal Property Tax Increase Staffing Complement Full Time Positions 1,993 <td>Estimated Assessment Growth</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-0.8</td>	Estimated Assessment Growth							-0.8
changes (See Business Cases) 659,000 0.3 Recommended Municipal Property fax Increase 3.1 Staffing Complement 2017 Budget 2018 Budget Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620	Municipal Property Tax Increase							3.2
Zax Increase 2017 Budget 2018 Budget Staffing Complement 1,993 1,992 Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620							659,000	0.3
Tax Increase 3.3 Staffing Complement 2017 Budget 2018 Budget Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620								
2017 Budget2018 BudgetFull Time Positions1,9931,992Part Time Hours859,209855,580Crew Hours149,762150,614Overtime Hours28,61826,620								3.5
2017 Budget 2018 Budget Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620								
Full Time Positions 1,993 1,992 Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620	Staffing Complement				2017 Rudget	2018 Rudget		
Part Time Hours 859,209 855,580 Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620	Full Time Positions				-	-		
Crew Hours 149,762 150,614 Overtime Hours 28,618 26,620								
Overtime Hours 28,618 26,620								
	Volunteers				350	350		

Analysis of Operating Budget Changes - Revenues (\$000)

2017 Revenue Budget	(291,
Levies	
Decrease in payments in lieu of taxes	
Provincial Grants and Subsidies	(6,
Reduction in OMPF funding \$1.9M	
Increased Children Services funding (\$5.3M)	
Increased Social Services funding (\$2.2M)	
Increased Case Mix Index for Pioneer Manor (\$0.8M)	
Increased funding for Police Services (\$0.5M)	
Increased funding for Emergency Medical Services (\$0.3M)	
Decreased program funding in Economic Development \$0.3M	
Federal Grants and Subsidies	
Reduction in Economic Development program funding \$470K	
Increase in Homelessness Initiative funding (\$30K)	
Decrease in Police Services funding \$15K	
User Fees	(5
Increased Water/Wastewater user fees of 7.4% and general 3% increase on all other user fees,	
except those adjusted by the department	
Licensing and Lease Revenues	
Increase in rent at the Provincial Tower (\$110K)	
Increase in Environmental Services for the sale of landfill gas (\$75K)	
Increase in aggregate resource revenue (\$20K)	
Increase in Parks lease revenue of (\$5K)	
Investment Earnings	
Increase in Investment Income (\$455K)	
Increase in interest revenue from Current Taxes and Accounts Receivable (\$60K)	
Decrease in interest owing on Internal Financing of Own Projects \$35K	
Contribution from Reserve and Capital	:
Remove prior year one time revenues approved through business case \$2.2M	
Increase in Municipal Election costs (\$0.6M)	
Increase in Housing Services RFP (\$0.2M)	
Increase in Recycling Facility Equipment (\$0.1M)	
Increase in Building Services costs (\$0.1M)	
Other Revenues	
Decrease in Blue Box funding \$250K	
Decrease in Economic Development programs \$150K	
Decrease in miscellaneous recoveries \$40K	
2018 Revenue Budget	(302

Analysis of Operating Budget Changes - Expenses (\$000)

2017 Expense Budget	541,033
Salaries and Benefits	6,314
Contractual increases from CBA and employer benefit costs	
Materials - Operating Expenses	1,189
Increase due to 2% inflation \$1M	
Increase in Municipal Election costs \$0.2M	
Energy Costs	909
Utility Increase (Hydro, Water, Fuel)	
Rent and Financial Expenses	88
Increase in vehicle rental fees \$70K	
Increase in POA rent expense \$10K	
Increase in rent expense \$10K	
Purchased/Contract Services	6,54
Increase due to 2% inflation \$2M	
Increase in Children Services (funded) \$3.2M	
Increase in contractual obligations \$1.3M	
Debt Repayment	(62
Decrease due to change in interest charges for internally financed projects	
Grants - Transfer Payments	723
Increase in social services grant \$800K	
Increase in grant for housing programs (funded) \$400K	
Increase in grant to NDCA \$200K	
Increase in grant to SDHU \$100K	
Decrease in grants for Mining Supply Programs (funded) (\$500K)	
Decrease in Children Services grant (funded) (\$300K)	
Contribution to Reserve and Capital	5,60
Increase in capital envelopes \$5.1M	
Increase for Police facility \$500K	
Internal Recoveries	(185
Changes for activity based allocations	
2018 Expense Budget	
Loto Expense bauget	562,166

Staffing Changes

The following table provides a summary of the staff complement reflected in the 2017 and 2018 Operating Budgets.

Staff Complement Department		2017		2018			
		FT Staff	PT Hours	FT Staff	PT Hours	FT Staff Change	PT Hour Change
Corporate Revenues and E	xpenses	2	0	0	0	(2)	0
Mayor and Council		5	3,654	5	3,654	0	0
Auditor General		0	3,654	0	3,654	0	0
CAO and Communications	Office of the CAO	2	0	2	900	0	900
	Communications and Community Engagement	22	4,602	22	3,535	0	(1,067)
	Economic Development	20	8,172	20	4,972	0	(3,200)
Corporate Services	GM's Office	3	0	3	0	0	0
	Legal & Clerks Services	32	3,659	33	3,659	1	0
	Security and By-Law	13	9,711	13	9,711	0	0
	Information Technology	34	0	34	0	0	0
	Human Resources	25	9,135	25	9,135	0	0
	Financial Services	71	3,955	71	6,760	0	2,805
	Asset Fleet Services	63	18,448	63	14,272	0	(4,176)
Community Development	GM's Office	7	0	7	0	0	C
	Housing Services	8	4,284	8	4,284	0	0
	Long Term Care	243	243,650	243	248,031	0	4,381
	Social Services	87	0	87	0	0	0
	Children Citizen Services	69	53,451	69	53,451	0	0
	Leisure Services	87	315,095	87	318,424	0	3,329
	Transit Services	111	73,915	111	74,451	0	536
Growth & Infrastructure	GM's Office	2	0	2	0	0	0
	Engineering	48	21,166	48	15,924	0	(5,242)
	Water / Wastewater	135	35,361	135	35,361	0	0
	Roads	140	51,098	140	50,341	0	(757)
	Environmental Services	22	21,533	22	21,691	0	158
	Planning and Development	42	15,790	42	17,173	0	1,383
	Building Services	31	3,500	31	3,500	0	0
Community Safety	Emergency Services	14	8,365	16	8,365	2	0
	Paramedic Services	120	35,624	119	35,624	(1)	0
	Fire Services	129	6,038	128	4,211	(1)	(1,827)
Outside Boards	Airport	20	5,408	20	5,408	0	0
	Police	386	49,703	386	49,703	0	0
Total		1,993	1,008,971	1,992	1,006,194	(1)	(2,777)

Analysis of Full-Time Equivalent (FTE) Change

Corporate Revenue and Expenses

 The reduction in permanent staff is due to the individuals identified through Project \$6 Million retiring in year.

CAO and Communications

Office of the CAO

• The increase in part-time hours is for Special Projects (Red Light Camera Safety Initiative)

Communications and Community Engagement

• The decrease in part-time hours is a result of the Web Content Editor contract ending in May 2018.

Economic Development

• The reduction in part-time hours is a result of funded contract positions ending in 2017.

Corporate Services

Legal and Clerk's Services

• The increase in permanent staff is due to the addition of a legislated Part III Prosecutor.

Financial Services

• The increase in part-time hours is due to a funded payroll supervisor and internal restructuring.

Asset Fleet Services

• The reduction in part-time hours is a result of two apprenticeship programs ending.

Community Development

Long-Term Care

• The increased part-time hours are funded through the Case Mix Index (CMI) allocation.

Leisure Services

• The increase in part-time hours is required to bring the budget in line with actual hours worked for parks and recreation facilities.

Transit Services

• The increase in part-time hours is based on the number of week days to be worked in 2018.

Growth and Infrastructure

Engineering Services

• The decrease in part-time hours is due to the hiring of three equivalencies rather than four approved in a 2017 business case.

Roads

• The reduction of part-time hours is due to the changes in work programs as well as the addition of funded GIS students.

Environmental Services

• The increase in part-time hours is due to heavier demand for waste collection during the fall months.

Planning and Development

• The increased part-time hours are funded through Children Services (Data Analysis Coordinator).

Community Safety

Emergency Services, Paramedic Services and Fire Services

- Full-time positions have been reallocated to Emergency Services to better align with work requirements.
- The reduction in part-time hours is due to a five year budget option coming to an end.

Consolidated Operating and Capital Budget

The City approves two budgets annually: an operating budget and a capital budget. To determine the City's total annual gross budget, a consolidated operating and capital budget has been prepared for the 2017 approved budgets, and the 2018 proposed budget. In order to consolidate these budgets it is necessary to eliminate the capital expenses financed in the operating budget. This includes capital funded from the tax levy, user fees, and the contributions to reserves from operating in the year. The total consolidated budget for 2018 is \$647.2 million, which represents a decrease of 6.3 % from 2017.

Below is the City's consolidated operating and capital budget.

	2017 Approved Budget		2018 Base Budget		
	Operating	Capital	Operating	Capital	
Tax Levy	249,519,826	37,121,297	259,624,092	38,434,776	
User Fees	114,412,140	28,302,725	120,108,774	32,518,779	
Federal Grants & Subsidies	1,107,748	50,990,680	651,459	25,209,235	
Provincial Grants & Subsidies	125,057,736	38,220,775	131,967,457	9,634,498	
Contribution from Reserves and Capital	9,453,323	32,256,428	8,277,827	15,079,612	
Other Revenues	41,482,508	-	41,536,699	2,514,000	
Internal Future Financing	-	35,709,176	-	-	
External Debt Financing	-	-	-	38,584,239	
Total	541,033,281	222,601,081	562,166,308	161,975,139	
Less: Capital Funding Included in Operating Budget Above					
Capital Envelopes (Tax Levy)		(37,121,297)		(38,434,776)	
Capital Envelopes (User Fees)		(28,302,725)		(32,518,779)	
Contribution from Reserves and Reserve Funds		(7,117,475)		(5,940,251)	
Total	541,033,281	150,059,584	562,166,308	85,081,333	
Total Consolidated Budget	691,092,865		647,247,641		