## APPENDIX 'H' FACILITY REVIEW CHECKLIST

(following 9 pages)

Facility Review Checklist	dist for:	at:	•
		(name of customer) (address of facility)	(
Critical Equipment #. Equipment Name or ID	Location	Comments Date OK	Corrected (initial)
Critical Power Supply / Service Eq	vice Equipment		and the state of t
1. Main service			
2. Sub-service A			
3.			
4.	:		
ù		and the state of t	
9			
Critical Emergency Power Supply	Supply Equipment		
1. Generator			
2. Transfer			
3.			
4.			
5.			
9			
Critical Heating Ventilating and A	and Air Conditioning (HVAC) Equipment	/AC) Equipment	
1. Chiller			
2. Cooling tower			
3. Boiler			
4.			
2.			
9.			
			_

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Facility Review Checklist	klist for:	at:		
		(name of customer)	(address of facility)	()
Critical Equipment #. Equipment Name or ID	Location	Comments	Date	Date Corrected OK (initial)
Critical Uninterruptible Power Supply (UPS) Equipment	wer Supply (UPS) Equipm	ient		
1.				
2.				
3.	:			
4.				
5.				
9				

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al Ro																
ctrica	XOC	SS				wiring				:						
Service / Main Electrical Room	1. Main fuse / switch box	Subservice switches		vices	Ground connection	Exterior overhead wiring	ice	Ţij,								
/ Mai	s / esn	rvice s		Switching devices	d conr	or over	ng ser	Service conduit								
rvice	Main f	Subse	Fusing	Switch		Exterio	Existing service	Servic					Notes:			
Se	<u>-</u>	2.	رى ج	4	5.	9.	7.	ω	<u>ი</u>	19.	7.	12.	ž			

at:	(address of facility)	
tor:	(name of customer)	
Checklist		

LACIIILY NEVIEW CITECRIES	- - - - -				
	1)	(name of customer)	(address of facility)	facility)	
Critical Equipment #. Equipment Name or ID	Location		Comments	Date OK	Corrected (initial)
Distribution					
1. Distribution panels					
2. Motor control centres					
3. Transfer switches					
4. Uninterruptible power system (UPS)					
5. Power conditioners					
6. Capacitors					
7.					
8.					
Ö					
10.					
11.					
12.					
Notes:					

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Corrected (initial) Date OK at: (address of facility) Comments (name of customer) Location for: Provide / maintain min. 1 metre (3 3. Install knockout fillers in all unused Replace panel with approved dead Install proper overcurrent protection **Facility Review Checklist** 2. Index the panel circuit directory openings of boxes and panels for all lighting / branch circuits foot) clear access for panels Equipment Name or ID 1. Re-install panel covers **Critical Equipment** front panel Panels Notes: 10

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ω. <u>ග</u> Continuous Safety Services Visual inspection conducted (date):

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Corrected (initial) Date OK at: (address of facility) Comments (name of customer) Location for: approved box and disconnect unused in an **Facility Review Checklist** 4. terminate exposed wiring Equipment Name or ID **Critical Equipment** 3. conductor sizing circuits in panel **Branch Wiring** 1. junction boxes 2. switches Notes: 7. 12

S. 6 10.

œ <u>ი</u> Continuous Safety Services

Visual inspection conducted (date):

at: (address of facility)	
for: (name of customer)	
Facility Review Checklist	

1	(nar	(name of customer)		(address of facility)	llity)	
Critical Equipment # Familiament Name or ID	Location	ပိ	Comments		Date OK	Corrected (initial)
1						
Fixtures						
1. improperly secured or loose fixtures						
2. outdoor wiring fixtures not approved for exterior use						
3. unapproved fixtures used in hazardous locations						
4. repair or replace and install in an approved manner the fixtures located:						
5.						
9.						
7.						
8.						
9.						
10.						
Notes:						

Continuous Safety Services

Visual inspection conducted (date):

Corrected (initial) Date OK at: (address of facility) Comments (name of customer) Location for: 1. receptacles and switches must be eliminate 5. recommend protecting washroom install 4. replace defective switches / install relocate floor receptacles or install **Facility Review Checklist** 3. replace defective receptacles receptacles with receptacles securely fastened to outlet boxes approved recept. cover plates ground fault circuit interrupter approved switch cover plates **₽** approved floor recept. Equipment Name or ID permanent wiring 2. install additional **Critical Equipment** extension cords and outdoor Outlets Notes:

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Continuous Safety Services

Visual inspection conducted (date):



For Your Safety

Thursday, November 01, 2001

Greg Clausen City of Greater Sudbury Box 5000, 200 rue Brady Street Sudbury, Ontario P3A5P3 Canada

Dear Greg:

Further to our phone conversation of October 31st please find attached our revised **draft** Inspection Agreement for your review. Please find below the existing site locations where the ESA is providing a base Inspection Service program:

			<b>Existing Price</b>	New CSS
Sudbury Arena	240 Elgin St Sudbury	\$	550.00	\$499.00
Public Works Facility	Frobisher St	\$	800.00	\$652.00
Water Treatment	Wahnapitae	\$	2,400.00	\$1,467.00
Sewage Lift Stations	Sudbury	\$	2,400.00	See note
Sewage Treatment Plants	Chelmsford	\$	1,600.00	\$1,224.00
Sewage Treatment 1173 Kelly	Sudbury	\$	1,600.00	\$1,224.00
Lake Rd				
Sewage Treatment Plants	Valley East	\$	1,600.00	\$1,224.00
Tom Davies Square	Sudbury	\$	1,600.00	\$1,300.00
Wells	Garson	\$	800.00	See note
Pioneer Manor	960 Notre Dame Avenue	\$	1,283.16	\$975.00
Sudbury Airport	2621 Skead Rd Unit 2	\$	2,322.50	\$1,100.00
		di	11	

\$ 16,955.66

Note: Insufficient existing site location and quantity information to make an accurate price comparison.

I am confident the above will be useful to you while drawing comparisons from our existing services to that provided for under the new Continuous Safety Services Agreement. If you require additional information please do not hesitate to contact me.

Sincerely,

Nelson Lawrence Electrical Safety Authority Account Executive



					Туре	of	Decision					
Meeting Date	July 9, 20	02					Report Date	Jun	e 24, 200	)2		
Decision Reque	sted	Х	Yes		No		Priority		High	Х	Low	
		Dire	ction Or	ıly		7	Type of Meeting	х	Open		Closed	

#### **Report Title**

Assumption of Waste Collection Contracts

#### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Working within current program allocations.

#### Recommendation

That Canadian Waste Services provide waste collection services for the communities of Capreol, Skead, Coniston, Falconbridge, Garson, Wahnapitae and the Kukagami Waste Drop-off Depot on a month by month basis for up to 18 months, under the terms and conditions previously provided by Sudbury Disposal Services

X Background Attached

Recommendation Continued

Recommended by the General Manager

D. Bélisle,

General Manager of Public Works

Recommended by the C.A.O.

M. Mieto,
Acting Chief Administrative Officer



Recommendation continued	Х	Background
Please indicate if the information below is a	contir	nuation of the Recommendation or Background
Report Prepared By		Division Review
C. Mathieu, Manager of Waste Management		

Sudbury Disposal Services was providing garbage collection services in the communities of Capreol, Skead, Coniston, Falconbridge, Garson, Wahnapitae and at the Kukagami Waste Dropoff Depot.

On Friday, May 31<sup>st</sup>, staff received a phone call from Canadian Waste Services that they were purchasing the assets and contracts of Sudbury Disposal Services. This was confirmed in writing on Saturday, June 1, 2002.

In order to ensure municipal waste collection services in the area, staff authorized an emergency purchase of service until such a time that a legal review could be undertaken.

A meeting was held on Monday, June 3, 2002 with representatives from Canadian Waste. Staff discussed the terms and the requirements of the contract. The appropriate insurance was filed with the City and collection services were uninterrupted during the transition period.

On June 19, 2002, staff from the legal department recommended that a report to Council be prepared to formalize the process.

Staff is recommending that the contracts be extended on a month by month basis for up to 18 months (no later than December 31, 2003), under the existing terms and conditions provided by Sudbury Disposal Services. This will provide staff with the necessary time to review the collection routes, amalgamate collection with other service areas and to review alternate collection options for the Kukagami Waste Drop-off Depot.



					Туре	of	Decision				
Meeting Date	July 9, 20	02					Report Date	June	e 25, 2002		
Decision Requ	ested	1	Yes		No		Priority	1	High	Low	
		Dir	ection Or	nly			Type of		Open	Closed	1

#### **Report Title**

#### Agreement - 11th Annual Canadian Powerboat Races

#### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Council has previously approved the City of Greater Sudbury's budget for the 2002 Annual Canadian Powerboat Races under cost centre L.R.10.25.00.00 in the amount of \$30,000.

#### Recommendation

That By-Law 2002-188A be passed authorizing the Mayor and Clerk to execute an Agreement between the City of Greater Sudbury and Power Events International Inc. for the 11<sup>th</sup> Annual Canadian Powerboat Races held at Whitewater Lake Park in Azilda on Saturday, August 17<sup>th</sup> and Sunday, August 18<sup>th</sup>, 2002.

✓ Background Attached

Recommendation Continued

Recommended by the General Manager

Caroline Hallsworth

General Manager Citizen & Leisure Services

Recommended by the C.A.O.

Mark Mieto

Acting Chief Administrative Officer

Date: June 25, 2002

**Report Prepared By** 

Ted Durbacz

Manager, Events, Aquatics and Ski Hills

**Division Review** 

Réal Carré

Director of Leisure, Community & Volunteer Services

In 1991 the Town Council of the former Town of Rayside-Balfour entered into an Agreement with Power Events International in hosting the 1<sup>st</sup> Annual Powerboat Races, which was held at Whitewater Lake Park in Azilda. The Council formed a Powerboat Committee which was made up of town staff, Municipal Council and community volunteers in order to work in co-operation with the event promoter in the implementation of this annual event. The past agreements were officially signed by the Promoter, the Mayor and the C.A.O. of the former Town of Rayside-Balfour. Therefore, under the City of Greater Sudbury it is appropriate that Council approve By-Law 2002-188A contained in this Council Agenda, authorizing the Mayor and Clerk to execute an Agreement between the City of Greater Sudbury and Power Events International Inc. for the 11<sup>th</sup> Annual Canadian Powerboat races scheduled on Saturday, August 17<sup>th</sup> and Sunday, August 18<sup>th</sup>, 2002 at Whitewater Lake Park in Azilda.

The City of Greater Sudbury is a major sponsor of this event and organizers are working hard to ensure that it is a success again this year. The Legal Department has reviewed the past Agreements between the former Town of Rayside-Balfour as well as the Agreement made last year between the City of Greater Sudbury and the Promoter and have prepared an Agreement along with a By-Law for Council's approval.



				Ту	pe of	Decision				
Meeting Date	July 9, 20	02				Report Date	July	3, 2002		
Decision Requ	ested	Х	Yes	No		Priority	х	High	Low	- 30
100		Dir	ection On	ıly		Type of		Open	Closed	

#### **Report Title**

AFMO Conference 2003

#### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

Hosting this event is consistent with the city's desire to attract conferences and meetings to Sudbury.

There are minor costs this year to promote the 2003 conference at the 2002 conference in Timmins in September. These costs will come from the current tourism marketing budget.

The budget for the event in 2003 will be developed to break even. Any minor cost overruns will be covered by the event support fund budget.

Recommendation

That Council approve the by-law authorizing the General Manager of Economic Development and Planning Services to enter into an agreement with l'Association française des municipalités de l'Ontario for the purposes of hosting the AFMO Conference, September 24-26, 2003.

**Background Attached** X

Recommendation Continued

**Recommended by the General Manager** 

Doug Nadorozny, General Manager of/Economic

**Development and Planning Services** 

Recommended by the C.A.O.

Mark Mieto, C.A.O.

67

#### Report Prepared By

Ian Wood, Coordinator, Convention and Visitor Services

#### **Division Review**

Rob Skelly, Manager, Tourism Programs and Partnerships

CGS Council Resolution 2001-459, passed on August 14, 2001 states:

That the City of Greater Sudbury hosts the 14<sup>th</sup> Annual Meeting of the AFMO/FAMO (L'Association française des municipalités de l'Ontario/the Francophone Association of Municipalities of Ontario) to be held during 2003.

And that provision be made in the 2002 and 2003 Current Budgets;

And further that staff from the Economic Development and Planning Services Department contact AFMO/FAMO to co-ordinate this event.

In order to host this conference, a memorandum of understanding between the City of Greater Sudbury and AFMO must be signed. A proposed memorandum has been developed and is attached for Council's information. A by-law to authorize the General Manager of Economic Development and Planning Services to sign this memorandum has also been drafted for Council's consideration.

The memorandum requires that the City of Greater Sudbury assume any financial shortfall of the conference. These are the same terms accepted by the Town of Welland in 2000 and the City of Timmins, this year's host. AFMO reports that the conference has never incurred a deficit.

Financial control for the conference will rest with the CGS and organizing group that is currently in place. This group consists of Councillors Portelance, Dupuis, Lalonde, and Bradley, along with staff members Rob Skelly, Dorothy Chasse, Joanne Lindquist, and Nicole Charette.



# Association française des municipalités de l'Ontario

#### MEMORANDUM OF UNDERSTANDING

**BETWEEN:** 

Francophone Association of Municipalities of Ontario

AND:

Corporation of The City of Greater Sudbury

RE:

**Annual Meeting of Association in 2003** 

L'Association française des municipalités de l'Ontario/ Francophone Association of Municipalities of Ontario by resolution of its Board of Directors, grants to the city of Greater Sudbury the 2003 annual conference. The conference will be held from September 24 to September 26, 2003.

#### Roles, Responsibilities and Accountabilities

L'Association française des municipalités de l'Ontario/ Francophone Association of Municipalities of Ontario

The Association will perform the following tasks or functions:

- 1. Annual general meeting:
- a) The Association will develop the preliminary and official programmes for the annual meeting of the Association as specified in its bylaws, including all official reports to be distributed at the said annual meeting;
- b) The Board of Directors of the Association will select the theme of the conference, the topics of the workshops, the various keynote speakers and evaluation of the conference.. The Association expects the City of Greater Sudbury to participate actively in the discussions to develop the preliminary and official programmes.
- c) The Association will convene key ministers and guest speakers to the conference, in consultation with the city of Greater Sudbury.
- d) The Association will provide in a timely fashion all official reports for the delegate's kit according to the timeframes prescribed in the bylaws of the association.

- e) The Association is responsible for the coordination of funding requests or grants made to all levels of government and will work closely with the joint committee responsible for the planning of the conference and inform members of the status of the requests.
- f) The Association will also provide the corporation of the City of Greater Sudbury with all relevant information on elected officials and staff of municipal corporations, associate members of the Association and representatives of the francophone community who should be invited to participate to the conference.
- g) The president and the executive director of the Association will be available to meet and discuss with representatives of the City of Greater Sudbury to ensure the efficient organization of the annual conference.
- h) The Board of Directors of the Association must approve all costs related to the guest speaker selected by the municipality with costs not exceeding \$ 4,000. If the costs exceed the said amount, the Board of Directors must approve the expenditure prior to a commitment being made.

#### City of Greater Sudbury

The City of Greater Sudbury is responsible for the following tasks and/or activities:

## a) Transportation

Provide delegates with information on travel, including road and air transportation;

Provide information on major tourist attractions in the region;

## b) Accomodation

Ensure adequate number of rooms are reserved at local hotels and motels (a minimum of 120 rooms);

Ensure adequate arrangements for workshops and conference rooms and for official luncheons and banquet;

Ensure availability of technological tools to support the conference.

#### c) Meals

Determine the number of meals to be provided at the conference and their costs;

Negotiate local arrangements for the provision of above meals and banquets including all coffee breaks during the conference.

#### d) Financial management of the conference

The City of Greater Sudbury will provide controllership over the funding of the conference; promote the conference, including local and regional marketing of the conference to local businesses;

A financial report will be tabled with the Treasurer of the Association prior to November 30th, 2003.

The corporation agrees not to invoice work performed by its employees or bill the Association for meeting rooms required by the Board of Directors and for the room required by the President of AFMO/FAMO during the annual meeting.

## e) Preliminary and Official Programs of the Conference

The corporation will provide logistical support and coordination of the preliminary and official programs of the conference;

The corporation will prepare and ensure the printing of the official program in the delegate's kit.

## f) Registration of members, associate members and non-members

The corporation will coordinate the registration of members, associate members and non-members including the pre-registration process and the registration of delegates at the conference and their official welcome to the site of the conference.

## g) Social Program

The corporation will coordinate and ensure the adequacy of the social program during the conference with the exception of the opening ceremonies which are shared between the host municipality for the 2004 conference, the Association and the City of Greater Sudbury, host of the 2003 conference.

The corporation will develop a program for spouses and children accompanying delegates to the conference.

All activities supporting special guests are the responsibility of the host city and of the Association.

#### h) Communications

The corporation is responsible for the mailing of the preliminary and official programs to all municipalities, organizations and associations and invited guests.

The corporation of the city of Cornwall will host the 2004 conference and will be responsible to provide the official welcome to delegates attending the conference hosted by the City of Greater Sudbury on September 24th 2003. (We are currently negotiating with the City of Cornwall)

## Surplus and deficit for the 2003 conference

- 1. Any shortfall resulting from the 2003 conference hosted by the corporation of the City of Greater Sudbury will be assumed by the municipal corporation.
- Any surplus resulting from the 2003 conference will be shared between the Francophone Association of Municipalities of Ontario (75%) and the municipal corporation of the City of Greater Sudbury (25%).

#### Co-Chairs of the Conference

Mr. Jim Gordon, mayor of the City of Greater Sudbury and Mr. Gaston Patenaude, mayor of Russell and president of FAMO-AFMO will be the co-chairpersons of the conference. The Executive Director of the Association will work closely with the committee of the City of Greater Sudbury and with councillors Lionel Lalonde and Louise Portelance, in ensuring the successful planning, coordination and delivery of the 2003 conference.

This memorandum of understanding signed on ......will be implemented in 2002 and 2003.

For the Corporation of the City of Greater Sudbury

Doug Nadorozny, General Manager Economic Development and Planning Services For FAMO/AFMO L. Patenauls

Gaston Patenaude President



# Association française des municipalités de l'Ontario

#### LETTRE D'ENTENTE

**ENTRE:** 

L'Association française des municipalités de l'Ontario

ET:

La ville du Grand Sudbury

**OBJET:** 

L'organisation de l'assemblée annuelle de L'Association

de l'an 2003

L'Association française des municipalités de l'Ontario, par résolution de son conseil d'administration datée du 26 septembre 2001, affecte par la présente lettre d'entente à la ville du Grand Sudbury, l'organisation de l'assemblée annuelle de 2003.

#### Rôles, responsabilités et redevabilités

#### L'Association française des municipalités des l'Ontario (AFMO)

Les responsabilités de l'Association sont les suivantes:

- 1. L'Assemblée générale annuelle:
- a) L'AFMO est responsable d'élaborer le programme officiel de l'assemblée générale annuelle et des activités prévues par les statuts et règlements et notamment les rapports du président, du trésorier, des vérificateurs comptables etc...
- b) Le conseil d'administration est responsable de choisir le thème, de développer le programme officiel de l'assemblée annuelle, incluant les ateliers et plénières et de son évaluation. La participation de la ville du Grand Sudbury à ces discussions est indispensable pour assurer une continuité au niveau du programme et de sa logistique.

- c) L'association est responsable des invitations aux ministres et des invités spéciaux à l'assemblée annuelle.
- d) L'Association doit remettre à la ville du Grand Sudbury tous les rapports pertinents qui doivent être incorporés dans la trousse des délégué(e)s, participantes et participants à l'Assemblée annuelle, selon les échéanciers négociés et prévus par les statuts et règlements de l'AFMO et la gestion de l'assemblée annuelle.
- e) L'Association est responsable pour les demandes d'aide financière auprès des gouvernements de l'Ontario et du Canada, de leurs ministères, agences et commissions et avisera la ville du Grand Sudbury du statut de ses demandes d'appui financier.
- f) L'Association doit aussi fournir à la corporation toute autre information pertinente à la membriété (élu(e)s, cadres, membres associés et autres membres d'organismes francophones).
- g) Le président sortant et le directeur général de l'Association seront disponibles pour répondre à toute question de la corporation municipale pour assurer l'efficacité et l'efficience de l'assemblée annuelle du 24, 25 et 26 septembre 2003.
- h) Le conseil d'administration de l'Association doit être avisé si les coûts reliés au choix du conférencier dépasseront les 4 000 \$ avant qu'un engagement formel soit pris par la corporation de la ville du Grand Sudbury.

## La corporation municipale de la ville du Grand Sudbury

Les responsabilités de la corporation municipale de la ville du Grand Sudbury sont les suivantes:

## a) Transport et déplacements

fournir une carte de la ville aux participantes et participants;

fournir les renseignements touristiques des environs;

fournir des informations sur les modes de transports.

#### b) Hébergement

effectuer les réservations d'hôtels et de motels;

effectuer réservations des salles pour les ateliers, l'assemblée générale et le banquet;

assurer la disponibilité d'outils technologiques pour faciliter la bonne marche de la conférence.

#### c) Repas

fixer le nombre de repas et leurs coûts;

choisir le traiteur et les menus;

déterminer le moment de la pause santé le matin et l'après-midi.

#### d) Gestion financière

assurer le contrôle des dépenses et des revenus;

effectuer les commandites au palier local et régional et l'obtention de donations;

préparer un rapport financier et le soumettre au trésorier de l'Association avant le 30 novembre 2003;

la corporation municipale accepte dans ses déboursés ne ne pas inclure les salaires des employés et de location de salles requises pour le conseil d'administration de même que les chambres et pièces réservées au président de l'Association durant l'assemblée.

#### e) Programme

la corporation municipale accepte de coordonner le programme officiel au niveau de la logistique;

effectuer la rédaction et l'impression du programme officiel;

recherche de commanditaires.

#### f) Inscription des membres et non-membres

la ville hôtesse coordonne les pré-inscriptions et les incriptions des membres et nonmembres sur les lieux de la conférence de même que l'accueil officiel des participantes et participants.

#### g) Activités sociales

toutes les activités des participantes et participants durant l'assemblée générale annuelle sont la responsabilité de la ville hôtesse à l'exception de la soirée d'acceuil;

toutes les activités reliées au programme des conjointes et conjoints pour la durée de l'assemblée générale annuelle sont la responsabilité de la ville hôtesse;

toutes les activités reliées aux invités spéciaux sont la responsabilité de la ville hôtesse et de l'Association.

#### h) Communications

la ville hôtesse coordonne l'invitation officielle à toutes les municipalités pour le congrès de même que l'envoi du programme préliminaire et du programme officiel.

La corporation de la ville de Cornwall, ville hôtesse de l'assemblée annuelle de 2004, sera responsable de la soirée d'accueil du 24 septembre 2003 et sera responsable de la coordination de cette soirée. Nous négocions présentement avec la ville de Cornwall.

#### Surplus et déficit

- 1. Tout déficit résultant de l'assemblée générale annuelle sera assumé par la corporation municipale de la ville du Grand Sudbury.
- 2. Tout surplus résultant de l'assemblée générale annuelle de l'AFMO sera partagé entre l'Association (75%) et la corporation de la ville du Grand Sudbury (25%).

Le maire de la ville du Grand Sudbury et le président de l'Association co-présideront le comité organisateur de cette 14e assemblée générale annuelle. Le directeur général de l'Association travaillera en étroite collaboration avec le comité organisateur, le cabinet du maire et avec les conseillers Lionel Lalonde et Louise Portelance.

Ce protocole d'entente fut signé le ...... 2002

Pour la corporation de la cité du Grand Sudbury

Pour l'AFMO

Doug Nadorozny

Directeur général, Services de développement

éonomique et de planification

Gaston Patenaude Président

& Daterand



				Туре	of	Decision				
Meeting Date	July 9, 20	02				Report Date	July	3, 3002		
Decision Requ	ested	Х	Yes	No		Priority	Х	High	Low	
	#25-15 #25-15	Dir	ection Only			Type of	х	Open	Closed	

#### **Report Title**

Agreement between Myths and Mirrors Community Arts and the City of Greater Sudbury for the Creation of a Mural on the Elgin Street Pedestrian Walkway

Policy Implication + Budge	t Impact	Recommendation
This report and recommendation(s) had Finance Division and the funding sour	ive been reviewed by the	That the City of Greater Sudbury enacts By-Law 2002-197A and enters into an agreement with the Myths and Mirrors Community Arts Group allowing the group to paint a mural in the municipally owned Elgin Street Pedestrian Walkway.
Background Attached		Recommendation Continued

Recommended by the General Manager

Caroline Hallsworth
General Manager, Citizen and Leisure Services

Recommended by the C.A.O.

Mark Mieto
Acting Chief Administrative Officer

Title: Agreement between Myths and Mirrors Community Arts and the City of Greater Sudbury for the Creation of a Mural on

the Elgin Street Pedestrian Walkway Date: July 9, 2002

Report Prepared By

Cindy Dent Community Development Officer **Division Review** 

Page 2

Director of Leisure. Community and Volunteer Services

In conjunction with the Junction Creek Stewardship Committee, Myths and Mirrors Community Group are proposing to paint a mural in the Elgin Street Pedestrian Walkway. A legal agreement and By-Law have been prepared for Council's approval.

Myths and Mirrors Community Group is a non-profit organization whose mandate is to involve community members in creative expression. This group is presently conducting community wide consultations on the theme of water and Junction Creek, to generate ideas and images, and to establish a core group of young people between the ages of 16 and 25. Working with a professional artist, this core group will design and create a mural that represents the theme "water".

With the Junction Creek Stewardship Committee, this group has identified the pedestrian underpass between Elgin Street and Riverside Drive as the ideal place for the mural: this walkway follows a buried section of Junction Creek, creating an aesthetic and symbolic link to the creek. The underpass is a dark and uninviting area and the introduction of a colourful mural would certainly help to make the site more appealing. Myths and Mirrors Community Group will consult with the City of Greater Sudbury, and the businesses and residents on the concept and design of the mural. This process was followed previously and proved to be an exciting cooperative effort with wonderful results.

In the summer of 2001, the City of Greater Sudbury and the Myths and Mirrors Community Group collaborated on the Respect mural behind the YMCA and feel that this project has left the community with an appreciation for their professional approach to community expression and public art. It is also worth noting that, to date, we are unaware of any vandalism at this site, which was a concern at the YMCA site initially. This group assures a high quality process and will strive to ensure that the mural is thought-provoking, colourful and distinctive.

Myths and Mirrors Community Group plan to finish consultations by July 20, 2002 and would anticipate that the core group will design and create the mural by August 20, 2002.



					Ту	pe of	Decision				
Meeting Date	July 9, 20	02					Report Date				
Decision Requeste	∋d	х	Yes		No		Priority	х	High	Low	
		Dire	ction O	nly			Type of	х	Open	Closed	

Report Title	
Traffic Control Various Intersections	

	Policy Implication + Budget Impact
	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
х	Background Attached

That a yield sign be installed facing northbound traffic on Ramsey Road at McNaughton Street; and  That the existing yield sign facing eastbound traffic on Birch Drive at Horseshoe Lake Road be changed to a stop sign; and  That the existing yield sign facing southbound
traffic on CKSO Road at Leedale Avenue be changed to a stop sign; and  That By-law 2002-205T be passed to amend the City of Greater Sudbury's Traffic and Parking By-law 2001-1 to implement the recommended changes.
Recommendation Continued

Recommendation

# Recommended by the General Manager Don Belisle General Manager of Public Works



Recommendation continued

x Background

Please indicate if the information below is a continuation of the Recommendation or Background

Dave Kivi
Acting Co-ordinator of Traffic & Transportation

Division Review

R. G. (Greg) Clausen, P.Eng. Director of Engineering Services

The Traffic and Transportation Section regularly receives requests for various traffic related matters. As well, the Traffic and Transportation Section as part of normal operations, proposes alterations to the Traffic and Parking By-law 2001-1 to address various traffic related concerns.

The following outlines the background from three requests received by area residents, and proposed amendments as well as required alterations to Traffic and Parking By-law 2001-1.

Because of the routine nature of these requests, prior discussion with the specific Ward Councillors has not been carried out.

#### **Traffic Control - Intersection of Ramsey Road and McNaughton Street**

The Traffic and Transportation Section received a request from an area resident to install a yield sign facing northbound traffic on Ramsey Road at McNaughton Street. (See Exhibit 'A')

Ramsey Road intersects with McNaughton Street forming a "T" Intersection. A site review revealed that there are no traffic control signs at the subject intersection. Therefore, when two vehicles enter the intersection at approximately the same time, the driver on the left shall yield right-of-way to the vehicle on the right.

In urban areas, uncontrolled intersections are becoming rare. Drivers approaching an intersection without traffic control signs may mistakenly assume they have the right-of-way.

Therefore, it is recommended that a yield sign be installed facing northbound traffic on Ramsey Road at McNaughton Street.

#### Traffic Control - Intersection of Horseshoe Lake Road and Birch Drive

The Traffic and Transportation Section received a request from an area resident to change the yield sign to a stop sign facing eastbound traffic on Birch Drive at Horseshoe Lake Road. Birch Drive intersects with Horseshow Lake Road forming a standard "T" intersection. (See Exhibit 'B')

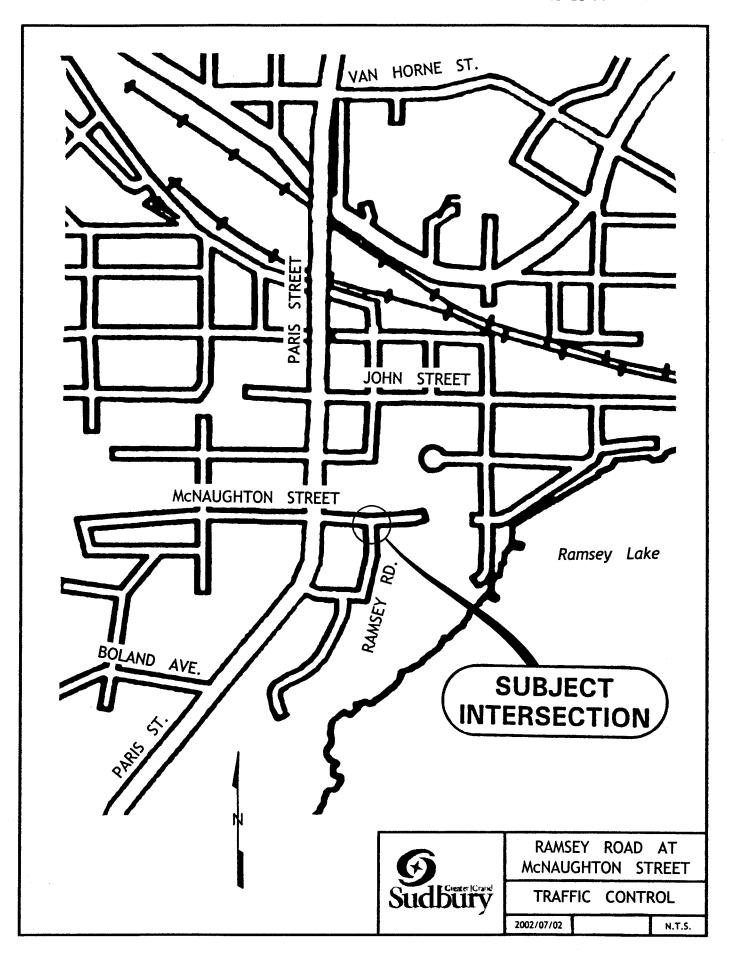
Yield signs can be an effective traffic control device on a minor road approach where visibility to conflicting traffic is good and stopping is not always required.

A review of the subject intersection revealed that sightlines have become restricted in the northwest corner due to the growth of trees and the presence of a Canada Post mailbox. Therefore, we recommend changing the existing yield sign to a stop sign facing eastbound traffic on Birch Drive.

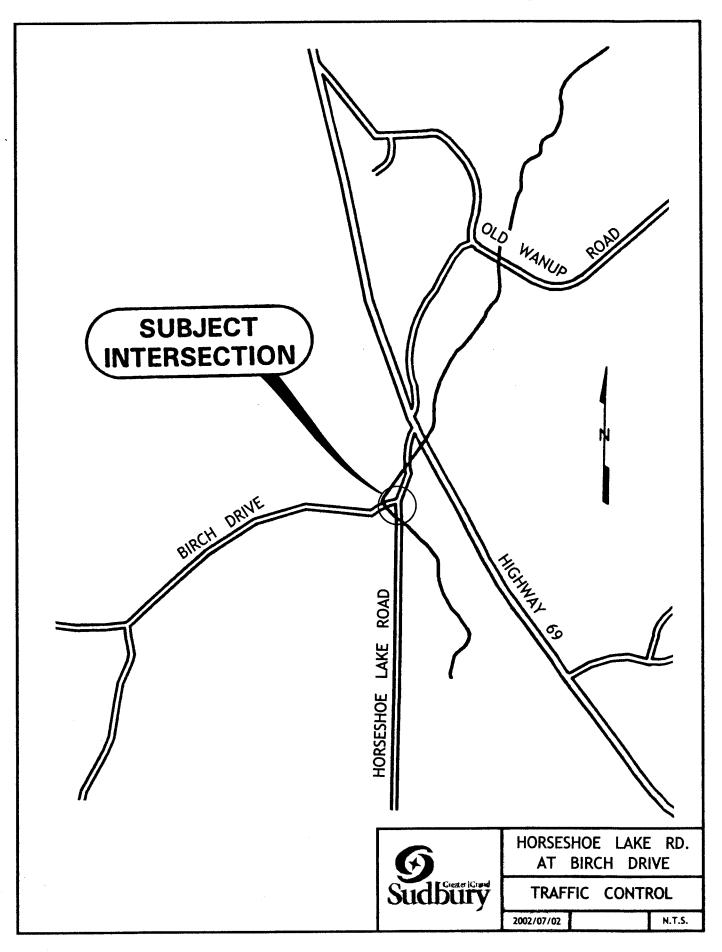


	Recommendation continued	X	Background
	Please indicate if the information below is a c	ontin	uation of the Recommendation or Background
<u>raffi</u>	c Control - Intersection of CKSO Road and	Lee	dale Avenue
ontro		ale A	est from an area resident to review the existing traff exvenue. (See Exhibit 'C') Currently, traffic at this " and traffic on CKSO Road.
onflio Dera	cting traffic without stopping. A site review reve	aled	n the northwest corner which makes it difficult to se that sight lines are restricted to the point where traff yield sign to a stop sign facing southbound traffic o
taci	nments		

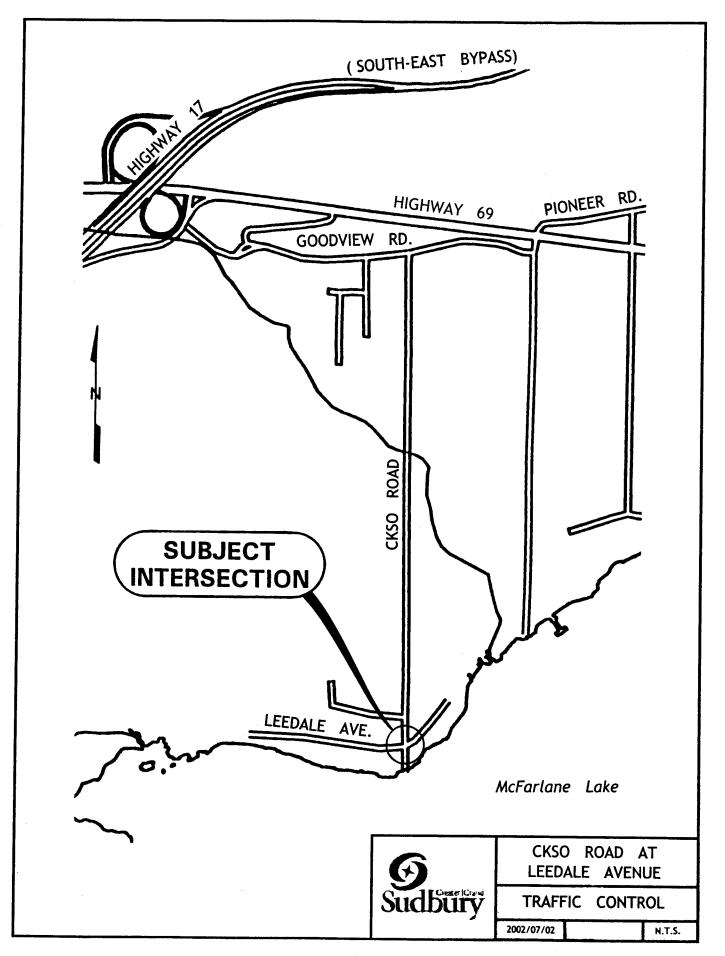
## **EXHIBIT: A**



**EXHIBIT: B** 



## **EXHIBIT: C**





					Туре	of	Decision				
Meeting Date	July 9, 200	)2					Report Date	July	3, 2002		
Decision Reque	ested		Yes	х	No		Priority	х	High	Low	
	V. 126	Dir	ection O	nly		1	Type of	х	Open	Closed	

#### **Report Title**

**Provincial Budget** 

Policy Implication + Budget Impact	Recommendation
This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.	
N/A	N/A
X Background Attached	Recommendation Continued

Recommended by the General Manager

D. Wukshiller
General Manager of Corporate Services and
Acting General Manager of Emergency Services

Recommended by the C.A.O.

M. Mieto Acting Chief Administrative Officer Title: Date: Page #

#### **Report Prepared By**

**Division Review** 

Cheryl Mahaffy

Manager of Financial Planning and Policy / Deputy Treasurer

Senior staff have been endeavouring to get more specific information on how the 2002 Provincial Budget might impact on the City of Greater Sudbury. To date, very little, if any specific details are available. Attached are copies of interoffice memos from Public Works, Citizen and Leisure Services, and Health and Social Services.

As details become available over the next weeks, Council will be kept advised.

### **Interoffice Correspondence**

June 27, 2002

TO:

C. Mahaffy

FROM:

D. Bélisle

RE:

Provincial Budget Announcement

Aside from the material you provided on the recent Budget announcement, I have been unable to obtain further information on program/grant criteria for any of the infrastructure assistance announcements.

D. Bélisle

General Manager of Public Works

DB/jp



JUL - 3 2002

### CORRESPONDENCE FINANCE DIVISION INTEROFFICE

TO: **Cheryl Mahaffy** 

**Supervisor of Accounting Services** 

**Caroline Hallsworth** FROM:

General Manager, Citizen and Leisure Services

July 3, 2002 DATE:

RE: **Provincial Budget** 

As requested, some comments on the Provincial Budget.

While we are pleased that the Provincial Budget renews the commitment to the Transit Investment Partnership and Transit Renewal Programs, we are concerned that these programs fund only one-third of the purchase price or rebuild costs of the transit fleet and that in order to access this funding, the municipality must provide 66% of the funding for these initiatives. Furthermore, it should be noted that this funding is limited to the purchase of Transit equipment that meets the requirements of the Ontarians with Disabilities Act and related legislation. The Transit Renewal Program funding can not be used to expand the fleet, but rather must be applied to the purchase price of one transit vehicle for each transit vehicle replaced.

We note that the Sports, Culture, Recreation and Tourism facilities SuperBuild program continues to be funded in 2002-2003 and anticipate making applications to this fund once criteria for Phase 2 applications are received. The Province has also dedicated \$135 million to improve and modernize cultural tourism facilities under the Sports Culture and Tourism Partnership program. The funding may be of benefit to our museums.

Please call me if you require anything further.

IM Kallsy /



#### INTEROFFICE CORRESPONDENCE

June 28, 2002

To:

Cheryl Mahaffy, Manager

Financial Planning & Policy/Deputy Treasurer

From:

Catherine Sandblom, Acting General Manager

Health and Social Services

The 2002 Provincial Budget has created and expanded several initiatives that will positively assist the Health and Social Services Department fulfill its mission to "foster a healthy community through a practical and proactive approach to delivery, planning and funding of Health and Social Services in the City of Greater Sudbury".

Specifically, within Health Sector the following efforts are highlights from the 2002 Provincial Budget allocations:

- The government will provide \$342 million for health capital, an increase of almost 70% over last year.
- The Ministry of Health and Long-Term Care is moving forward with initiatives to address physician and nursing shortages in Northern Ontario and assist in the recruitment and retention of physicians and nurses in underserviced areas, now and in the future.
- The number of nurse practitioners will be doubled.
- Two medical school campuses are being established in Thunder Bay and Sudbury.
- The government will commission a Health Capital Planning Review. It will advise the finance minister and the health minister jointly on how to improve the governments capital planning process. Representatives from the health care community and the private sector will be consulted as part of the review.
- Planned investments in infrastructure include: increased capital investment in hospitals and other health initiatives by almost 70% in 2002-03 to a total of \$342 million. This will enable hospitals and other health care providers to continue to modernize, upgrade and expand their infrastructure and services across the province.
- Reform and Innovation in Health Care: Funding telemedicine initiatives in 140 hospital sites across Ontario.
- Operating support for hospitals will increase by 7.7 per cent to \$9.4 billion, enabling hospitals to expand priority programs such as cardiac services, dialysis and MRI scans. An additional \$40 million will be allocated to new treatments for individuals with cancer. Increased funding of \$50 million will be provided over 3 years to enhance the Ontario Cancer Research Network, doubling the number of patients who can benefit from this research. And \$30 million will be provided to modernize and upgrade cancer radiation equipment.

Through increased spending in health care, the provincial government will be contributing to the well-being of citizens. The provincial government's commitment to focus on physician

shortages in the North and the development of the Northern Medical School will assist to ease the stress experienced by our community members who are currently without a physician. Further, new physicians will spur the need for support positions and bring with them rural research opportunities. The government's dedication to health care should aid the goals of the Health and Social Services Department, those being: implementing a Memory Assessment Network for seniors with dementia, and developing physician offices in Valley East, Rayside Balfour, and Nickel Centre.

The 2002 Provincial Budget also outlines initiatives that will or already have benefited the Ontario Works Division and the Employment Support Services Section of the Health and Social Services Department, including the following noted highlights:

- Despite the economic slowdown, 70,000 new jobs have been created in the last 8 months alone, and as economic growth improves, the pace of job growth is expected to pick-up.
- Ontario employment is projected to increase by between 1.5 and 2% in 2002.
- New job opportunities will open up as firms continue to expand business operations in response to Ontario's competitive tax environment.
- Ontario is the number one place in North America to do business.
- To ensure future prosperity through post secondary education, the 2002 Ontario Budget announced further investment in apprenticeship, rising to \$25 million annually by 2005-2006. This will expand and modernize apprenticeship and provide training for 6,000 to 8,000 additional individuals.

Not only is economic development important for the province as a whole, but also specifically for the City of Greater Sudbury. Ontario Works and Employment Support Services strive to assist social assistance recipients to secure employment. The province's charge to increase educational opportunities for citizens will lead to decreased dependency on social assistance and the chance for many clients to access training.

Lastly, the additional funds allocated to innovation investments and biotechnology will weal opportunities for health and economic development. Medical, health and technological research add to the delivery of service by the Department. The specific initiatives proposed by the Ontario Government include:

- The Research and Development Challenge Fund will be expanded by \$250 million. Created in 1997, the Fund will call for a new round of research proposals by business-community partnerships this fall.
- The Ontario Innovation Trust will be enhanced by \$300 million. The Trust will help Ontario's universities, community colleges, hospitals and research institutions to develop the infrastructure needed for scientific research and technology development.
- An additional \$2 million per year will be allocated for the 40 million annual Ontario Research Performance Fund. Announced in the 2000 Budget, the Fund is the only ongoing program in Canada solely dedicated to covering the overhead costs of research.

- An investment of \$161 million will renew the Ontario Centres of Excellence Program for five years. The Program connects entrepreneurs with the expertise to commercialize the inventions produced by publicly-funded institutions.
- An additional \$5 million per year for three years to support the Perimeter Institute's important work, starting in 2004-2005. This brings Ontario's total commitment to the Institute to over \$25 million.
- Funding of \$20 million for the Medical and Related Sciences (MARS) Discovery District, to further develop Ontario's strengths in biotechnology.
- A \$30 million Biotechnology Cluster Innovation Program to provide grants to develop regional innovation plans and support the development of commercialization centres, research parks and innovation networks across Ontario.



				Ту	pe of	Decision					
Meeting Date	July 9 <sup>th</sup> , 2	002				Report Date	July	2 <sup>nd</sup> , 200	2		
Decision Reques	ted	х	Yes	No		Priority	х	High		Low	
		Dire	ction Only			Type of	x	Open		Closed	

Municipal Road 80 Culverts "Replacement"

### Report Title

	Policy Implication + Budget Impact
	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.
x	Background Attached

Recommendation
For Information
 Recommendation Continued

Recommended by the General Manager

Don Bélisle
General Manager of Public Works

Recommended by the C.A.O.

Acting Chief Administrative Officer



Recommendation continued		x	Background
· · · · · · · · · · · · · · · · · · ·	Please indicate if the information below is a	formation below is a continuation of the Recommendation or Background  Division Review  ng.	
	Report Prepared By		Division Review
	Angelo Dagostino, P. Eng. Roads & Drainage Engineer		

At the Council meeting of June 27<sup>th</sup>, 2002 Council dealt with twin culvert replacement under Highway 69 North (Municipal Road 80) at Fleming Street and with the replacement of the collapsed storm sewer at building #2924 Municipal Road 80. The following resolutions were passed:

#### 1. Resolution 2002-400

That Council authorize staff to proceed with the replacement of twin road culverts under Highway 69 North (Municipal Road 80) at Fleming Street, at a cost estimate of \$300,000;

And that the concrete box culvert be order directly from the lowest supplier meeting all specifications;

And that prices for the installation of required work be tendered by invitation;

And that required funds be provided from the Capital Financing Reserve Fund for Roads.

#### 2. Resolution 2002-398

That Council authorize staff to proceed with the replacement of the collapsed storm sewer system at building #2924 Municipal Road 80, at a cost of \$250,000;

And that the quotation method be used to secure a firm price for the required work;

And that required funds be provided from the Capital Financing Reserve Fund for Roads;

And that work commerce subject to an appropriate easement being granted from the property owner.

#### Supplier of Material

At the June 27<sup>th</sup>, 2002 Council meeting, approval was received to order required concrete box culvert from Boucher Precast Concrete Limited, who provided the lowest price meeting all specifications.



Recommendation continued Background

Please indicate if the information below is a continuation of the Recommendation or Background

#### Installation of Pipe

Tenders for Contract 2002-22, Highway 69 North Drainage Improvements, for both locations, were opened at the Special Tender Opening Committee at 11:30 a.m., local time, on 2002-06-28.

The following is a summary of the tenders received.

R.M. Belanger Limited
Lacroix Construction Co. Ltd
Garson Pipe Contractors Ltd
Pioneer Construction Inc
Interpaving Ltd
Nor Eng Construction & Engineering Inc
TerraNorth Construction & Engineering Ltd
Engineer's Estimate

The lowest tender for Contract 2002-22 meeting all specifications was received by R.M. Belanger Limited in the amount of \$161,924.59.

The engineer's estimate for this tender is \$280,000.00, which includes installation of pipes at both locations.

At the June 27<sup>th</sup>, 2002 meeting, Council authorized the required funds for the required work to be obtained from the Capital Financing Reserve Funds for Roads.

#### **Approved Budget**

- 1) \$250,000.00 for collapsed storm sewer system #2924 at Municipal Road 80, and
- 2) \$300,000.00 for twin culvert replacement Municipal Road 80 at Fleming Street

Since this work is of emergency in nature, staff has authorized work to commence on Contract 2002-22.

/bb



				Type	of	Decision				
Meeting Date			July 9 <sup>th</sup> , 200	2		Report Date		June 25t	h, 2002	
Decision Requested		х	Yes	No		Priority	х	High	Low	
		Dir	ection Only			Type of	х	Open	Closed	

#### **Report Title**

**Downtown Parking Program** 

#### Policy Implication + Budget Impact

X

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

The City's overall parking revenues will decrease by \$16,200 (from \$328,427 to \$312,227) in 2002. The parking reserve fund has a current balance of \$733,000 and can easily absorb the costs related to the proposed cost sharing amendment.

**Background Attached** 

#### Recommendation

WHEREAS the Metro Centre and the City deem it desirable to continue the downtown parking program under an amended arrangement;

NOW THEREFORE BE IT RESOLVED AS FOLLOWS:

- 1. THAT the Council of the City of Greater Sudbury continue to support the Downtown Parking Program;
- 2. AND THAT the cost-sharing arrangement between Metro Centre and the City of Greater Sudbury be amended so that all revenue losses incurred as a result of the Downtown Parking Program initiative be absorbed by the City, estimated to be an additional \$16,000 cost in 2002;

x Recommendation Continued

Recommended by the General Manager

Caroline Hellsworth

General Manager, Citizen and Leisure Services

Recommended by the C.A.O.

Mark Mieto
Acting Chief Administrative Officer

Title: Downtown Parking Program

Date: June 25th, 2002

Report Prepared By

Robert Johnston
Director of Transportation Services

**Division Review** 

Robert Johnston

Director of Transportation Services

#### Recommendation (continued)

3. AND FURTHER THAT Metro's Centre's contribution to the cost of the program be reduced to include only those costs related to the annual parking advertising campaign, estimated to be \$21,700 in 2002.

#### **BACKGROUND**

Recommendations emanating from various municipal parking studies undertaken over the last ten years, performed in conjunction with Metro Centre and the Parking Advisory Committee (now the Parking Advisory Panel), have assisted Council in developing parking policy. Several creative and unique parking initiatives have been implemented in response to the public desire to expand the provision of affordable and accessible parking in the downtown core.

In partnership with the Metro Centre Management Board, parking initiatives such as the Free Evening and Weekend parking program, as well as the Two-Hour Free parking program at selective lots in the downtown, were widely successful and they garnered strong support by both the public and downtown businesses. The number of vehicles utilizing the Market Square (Farmers' Market on Elgin Street) and our Beech Street parking lots, for instance, have increased substantially since the program's inception, and they are virtually at 100% capacity Monday through Friday. Conservatively, we estimate that the downtown receives an additional 50,000 one-two hour parking visits annually in the downtown core as a result of the program. Albeit, some of the demand for the two-hour free program may be related to employees taking advantage of the program or people moving their vehicles closer to the downtown from periphery areas.

#### Cost Sharing Review - Advisory Panel Recommendation

City Council at its meeting November 4,1997, authorized the implementation of the Downtown Free Parking Program which essentially included three parking initiatives;

- i) free evening and weekend parking lots & meters
- ii) two hours free parking Beech, Elgin (CPR) and Durham Streets
- iii) implement \$0.50 per half-hour at all street meters & lots.

In partnership with Metro Centre, the costs of the program were to be shared 1/3 Metro Centre and 2/3 City. The total program costs were defined to be: advertising costs incurred promoting the parking initiative plus the estimated "revenue loss" determined by reviewing revenues both

Title: Downtown Parking Program

Date: June 25<sup>th</sup>, 2002

before and after the program implementation. In 2001, Metro Centre was billed \$45,000 for their share of the program.

Recent developments in the downtown core have reduced the number of participating parking lots in the program from three to two; the Durham Street lot was eliminated when the Centre for Life building was constructed between 1999 and 2000 and the transformation of the Elgin Street lot into the Market Square lot has changed the parking configuration at this location.

The changes to the participating lots has prompted a review of the program sharing commitment between Metro Centre and the City. Based on a review of the revenue data for the lots currently involved in the program we estimate that the total 2002 program cost will be \$113,700, which includes approximately \$21,700 for advertising and \$92,000 related to decreased revenues. Under the current sharing arrangement Metro Centre is responsible for reimbursing the City 1/3 of the cost or \$37,900.

Metro Centre has always argued that the since the benefits derived from the parking initiative were community-based and that it was an important element of the downtown revitalization effort, the City should assume a greater share of the program costs. This argument has been put forth with more vigor in recent years as a result of the additional financial pressures placed on their organization from assessment reductions in the downtown business district.

The value of the program and the cost sharing arrangement with Metro Centre was discussed at length at the Parking Advisory Panel meeting on March 1, 2002. Two options were put forth by staff for the Panel's consideration:

- 1) That the City of Greater Sudbury and Metro Centre continue to share the costs of the parking initiatives 2/3 and 1/3 respectively. Based on the most recent and up-to-date estimates, the annual program cost is approximately \$113,700, which would be shared \$37,900 by Metro Centre and \$75,800 by the City.
- 2) That the partnership between Metro Centre and the City of Greater Sudbury be amended so that all revenue losses of the current programs estimated to be \$92,000 be absorbed by the City. In turn, the full cost of the annual parking advertising campaign, in the amount of \$21,700 will be assumed by the Metro Centre.

The Panel recognizes the benefits of this very important program and unanimously supported continuing the program under the amended cost sharing arrangement put forth under recommendation #2. If Council approves this recommendation, the City's overall parking profit will decrease by \$16,200 from \$328,427 to \$312,227 in 2002. In turn, Metro Centre will receive a corresponding reduction in their costs to support the program.

Council should be aware that the parking section profit was budgeted to be \$241,400 in 2001. The substantial increase in operating profit projected in 2002 is the result of more vehicular activity in the downtown, but also due to the concerted efforts of staff to reduce costs and improve revenues. The parking reserve fund is healthy and can easily absorb the costs related to the proposed cost sharing amendment.

Title: Downtown Parking Program Date: June 25 <sup>th</sup> , 2002  Attached is a resolution from the Metro Centre Management Board also supporting the amendment.			
attached is a resolution from the Metro Centre Management Board also supporting the			



Our first neighbourhood Sudbury Metro Centre

### RECEIVED

JUN 2 4 2002

DIRECTOR'S OFFICE TRANSPORTATION SERVICES

Sudbury's Downtown Welcomes You

June 21, 2002

City of Greater Sudbury

Bag 5000, Stn A Sudbury, Ontario

P3A 5P3

Mike Petryna (Chair)

**Directors** 

City Council Representative

ATTENTION: Bob Johnston, Director

Transportation Services

Gary Robicheau (Vice-Chair) Teak Furniture

John Rutherford (Secretary-Treasurer) Black Cat News

Dr R Baigne (Director) Medical Centre

Dr R de la Riva (Director) Lorne Properties

Ray Hirani (Director) City Centre Mall

Janice Jackson (Director) This Ain't The Only Café

John Fiorino (Director) Fiorino's At The Port

J. Austin Davey (Director) City Council Representative RE:

Dear Bob:

#### DOWNTOWN PARKING PROGRAM

Further to discussions by the Parking Advisory Panel at their March meeting related to the Free Parking Program, the Board of Directors of Sudbury Metro Centre have supported the following resolution:

THAT the Board of Directors of Sudbury Metro Centre supports the recommendation of the Parking Advisory Panel that the partnership between Metro Centre and the City of Greater Sudbury be amended so that all revenue losses of the current parking programs be absorbed by the City;

AND FURTHER THAT the full cost of the annual parking advertising campaign, in the amount of \$21,700 be assumed by Metro Centre. CARRIED

Should you require anything additional, please do not hesitate to contact me.

Yours truly,

Maureen M. Luoma **Executive Director** 



				Туре с	of Decision				
Meeting Date	July 9 <sup>th</sup> , 2	002			Report Date	July	5 <sup>th</sup> , 2002		
Decision Requ	ested	х	Yes	No	Priority	х	High	Low	
		Dir	ection Only		Type of	х	Open	Closed	

#### Report Title

Draft Short-Term Financial Plan

	Policy Implication + Budget Impact	Recommendation	
X	This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.		
		That Council approve in principle the Draft Starm Financial Plan as outlined in the Report the General Manager of Corporate Services a Acting General Manager of Emergency Servidated July 5 <sup>th</sup> , 2002.	t fron and
 X	Background Attached	Recommendation Continued	<del>-</del>

Recommended by the General Manager

Doug Wuksing
General Manager of Corporate Services, and
Acting General Manager of Emergency Services

Recommended by the C.A.O.

Mark Mieto
Acting Chief Administrative Officer

Page 2

Title: Draft Short-term Financial Plan

Date: July 5<sup>th</sup>, 2002

Doug Wuksinic
General Manager of Corporate Services, and
Acting General Manager of Emergency Services

Division Review

#### **Background**

The 2002 Budget Process was a difficult one; difficult because Council was faced with amalgamation adjustments in addition to Base Budget increases relating to inflation, contractually obligated issues, those issues related to Provincially mandated services, the costs of the outside Boards, and increases to those services that had been downloaded; namely, Social Housing and Land Ambulance.

To deal with 2002, Council chose "a sustainable community model that would allow our community to not only survive but thrive." In doing so, Council adopted a new budgeting process, one that would allow the City to deal with issues in the current budget year utilizing a unique short-term solution; and more importantly, one that would see a new approach to financial management which shifts the emphasis from bottom line financial concerns to service delivery within a longer term financial planning horizon.

This model was further refined into two identifiable tasks; namely:

- The development of a Short-term Financial Plan for 2002 only, and
- The development of a Long-term Financial Plan for the City which would be presented to Council in October of 2002.

Council adopted this Plan as it recognized that the challenges being faced in 2002 were large and here to stay, and that there was a need for change if the community was not only to survive but thrive. Council recognized that with challenges, opportunities are presented ... opportunities to demonstrate leadership; to move forward; and to plan for the future.

Council recognized that a Long-Term Financial Plan would provide the public with an opportunity to participate and provide input into Council decisions; that it would foster confidence in both the public and business community by demonstrating leadership and planning, while at the same time continuing to keep open the political options of approaching the Federal and Provincial Governments with the same urgency that existed in the Spring of this year.

As you are aware, the Long-Term Financial Planning Process has begun with the Public Input Sessions held on July 4<sup>th</sup>, 2002, and with the presentation to Council on July 9<sup>th</sup>, 2002 by Hemson Consulting Ltd. on Phase One - Issue Identification.

The conclusion of the 2002 Budget Process resulted in the use of \$2 million of contributions to Capital, and \$1.8 million from Reserves to offset operating needs in 2002. As identified early in the Process, this was a unique solution to 2002 and is not sustainable in the longer term. As a consequence, the following Draft Short-Term Financial Plan, subject to final approval of Council once the numbers have been confirmed, is recommended for adoption commencing January 1<sup>st</sup>, 2003.