



The Canadian
National
Institute
for the Blind
Ontario Division



L'Institut
national
canadien
pour les aveugles
Division de l'Ontario

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Honorary Patron:
The Honourable Hilary M. Weston
Lieutenant Governor of Ontario

Patron d'honneur:
L'honorable Hilary M. Weston
Lieutenant-gouverneur de l'Ontario

January 9, 2002

Thom Mowry, City Clerk
City of Greater Sudbury
Fax: 671-8118

Re: White Cane Week Presentation to City Council

Dear Mr. Mowry:

This is to confirm that a small delegation from The Canadian National Institute for the Blind will be appearing before City Council on Thursday, January 31.

We will be doing a short presentation that will highlight some of the technology available to folks who are blind, visually impaired and deafblind.

We will require some technical assistance from you for this purpose. My colleagues and I will be meeting on Monday, January 14th to finalize our presentation. I will contact you after that meeting to let you know what we will require.

In the meantime, should you have any questions, please don't hesitate to contact me at 675-2458.

Sincerely,

Marianne Mantyla
Coordinator, District Volunteer Services



January 22, 2002

To: Thom Mowry

From: Marianne Mantyla

This is to provide you with the names of the people who will be speaking during the council presentation on Thursday, January 31, 2002.

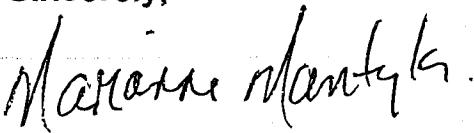
Monique Van Alphen, the Chair of our District Board will provide a very brief explanation of the purpose of White Cane Week, she will then introduce Rob Bender who is our High Technology Consultant. Rob will then do the technical part of the presentation. Rob and Monique will both remain at the podium to take any questions from Council. A small delegation of staff and volunteers may accompany Monique and Rob, simply as support.

For your information, Rob is blind and will be accompanied by his Guide Dog, Fuji. Rob will not need any assistance, as I will be acting as his sighted guide that evening.

Please let me know if you have any questions. I can be reached at 675-2468, ext. 237

I'm looking forward to seeing you on the 31st.

Sincerely,



Marianne Mantyla
Coordinator, District Volunteer Services



January 25, 2002

Members of Council
City of Greater Sudbury

Dear Councillors,

The Mayor and Council's Committee on Seniors' Issues has been working diligently for some months now on many exciting projects which will make Greater Sudbury a more "seniors-friendly" community.

With the guidance and leadership of Councillor Ted Callaghan as Co-Chair of this committee, many initiatives are underway. At our Council Meeting, an Annual Report will be tabled and representatives of the committee will be available to provide a brief update.

Providing this update will be: **Chris Stewart**, Seniors' Consultant to the Mayor and Council's Committee on Seniors Issues, and Committee Chairs – **Darwin Brunne**, Injury Prevention; **Fran Belcher**, Long-Term Care; **Bert Guillet**, Safety & Security; and **Gord White**, Information & Technology.

Please join with me in welcoming this group to our meeting and learning more about the very important work that is being done to further seniors' issues.

Yours sincerely,

A handwritten signature in black ink that reads 'Jim Gordon'.

Jim Gordon
Mayor

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City Agenda Report

Report To: **CITY COUNCIL**

Report Date: January 21, 2002

Meeting Date: January 31, 2002

Subject: Crisis in Child Welfare

Department Review:


Mark Mieto, General Manager
Health and Social Services

Recommended for Agenda:


J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: Kate Barber, Policy/ Community Developer

Recommendation:

WHEREAS a century ago, Child Welfare Services were established in the Province of Ontario to encourage and persuade negligent parents to love, protect and provide for their children; and

WHEREAS the "new" Ontario Risk Assessment Model may not be reliable in actually measuring risk of future harm to a child; and

WHEREAS due to the increased paperwork associated with this assessment tool, less than 30% of front-line staff time is spent in face-to-face contact with children and families; and

WHEREAS the number of children in care across the Province since 1998, has increased from 7,000 to 15,000; and

WHEREAS the 2001 Provincial Child Welfare Services budget reached an all time high of over \$800 Million with a projected deficit of more than \$50 Million; and

WHEREAS the impact of the 1997 Child Welfare Services Reforms has not been adequately evaluated;

BE IT RESOLVED THAT the Council of the City of Greater Sudbury urges the Province to review and ameliorate the funding framework and the Ontario Risk Assessment Model tool for Child Welfare Services; and

THAT IT BE FURTHER RESOLVED that without reducing or adversely affecting current level of services in preventative programs that a greater emphasis be placed on providing adequate family supports that recognize that a key component to a nurturing environment begins with a strong parental bond between parent and child.

Background:

On January 17, 2002 the Executive Director of the Children's Aid Society of Sudbury and District, Mr. David Rivard, made a presentation to Council entitled, "The Crisis in Child Welfare". Council deferred the issue to the Mayor and Council's Children First Roundtable and asked that the Roundtable discuss the issue and develop a recommendation to be brought forward to Council at the January 31st, 2002 meeting. The above recommendation in response to Mr. Rivard's presentation, was developed and endorsed by the Children First Roundtable at their January 23, 2002, meeting.

This recommendation does not involve a financial commitment on behalf of the City.

For more background information please refer to materials presented to Council by Mr. Rivard on January 17th and to the attached document "Appendix 3- The Crisis in Child Welfare".

attachments



The Crisis in Child Welfare

The Children's Aid Society (CAS) of the Districts of Sudbury and Manitoulin, like many other Societies in Ontario, is experiencing funding shortfalls and increased caseloads.

Currently in Ontario, over 80% of the CASs are carrying a combined deficit of approximately \$50M. This figure is likely to increase significantly by March 31, 2002.

The following key areas have been identified as major concerns for our Society:

I. Inadequacies of the Funding Framework

Our Agency has identified ten areas within the current Funding Framework that contribute significantly to our deficit. If some of these areas could be addressed by MCSS, we in fact would end the fiscal year 2001/2002 with a surplus.

II. Shortfalls of the Ontario Risk Assessment Model (ORAM)

In a recent survey of CASs in Ontario, a number of weaknesses and limitations in the current Model were identified. Concrete recommendations have been put forth to ameliorate the Model that has many practitioners questioning its usefulness in actually helping to protect children.

While it is important that standardization has been brought to the field of child welfare, a much narrower scope of practice has definitely been instituted. Many in the field now believe that services to children are less effective.

III. Workloads and Stressors in Child Welfare Practice

Recent work in the area of Stressors in Child Welfare and Workload Measurement clearly indicate that employees of CASs, and in particular social workers, have rates of traumatic stress scores which are considerably higher than those of workers in other emergency service organizations which employ firefighters and ambulance workers.

Furthermore, extensive research undertaken with regard to workload in CASs points to the fact that front-line staff spend less than 30% of their time in face-to-face contact with clients.

III. Workloads and Stressors in Child Welfare Practice

The bulk of their job is unfortunately expended completing required paperwork and this obviously impacts on the ability to undertake sound casework practice and to exercise professional judgment. Unfortunately, many of the staff now employed in CASs have become "Compliance Technicians."

We can't expect our employees "to run any faster". CASs are having an extremely difficult time attracting and retaining staff. Unless this situation is rectified, there may not be enough trained staff to operate the child welfare system.

IV. Increasing Caseloads

On April 1, 2001, we had 399 children in our care. As of the end of September 2001, this figure rose to 432, an increase of 8.27%. During that same time frame, our family service cases increased by 6% to 560.

Similar figures are being reported by other CASs in Ontario as collectively we struggle to deal with increased service demands and, unfortunately, less resources in which to place children and help meet their very complex needs. Since the inception of child welfare reform three years ago, 7,000 more children are in the care of CASs. Since 1996, we have experienced a 138% increase in the number of children in care!

In 1905, J.J. Kelso, one of the founding fathers of child welfare in this Province, said, *"It is hard to remove the impression that CASs exist solely for the purpose of taking children from their parents. The object in forming a Society is not to take children away, but to encourage and persuade negligent parents to love, protect and provide for their children, so that removal would not be necessary."*

V. Conclusion

It is imperative that the Ministry of Community and Social Services look specifically at the full implications of instituting child welfare reform on those individuals most impacted - children and families. The Government needs to answer these three paramount questions: What good are we providing? To which people? At what cost?

It must be recognized that, on top of the many pressure points noted above, CASs are highly regulated organizations. We must adhere to strict standards and requirements in the provision of our services. There is little room for deviation from the prescribed norms.

INADEQUACIES OF THE FUNDING FRAMEWORK

Below is a list of the major inadequacies of the Funding Framework, followed by a brief description of those areas that contribute significantly to the deficit of The Children's Aid Society of the Districts of Sudbury and Manitoulin.

- ✓ No Funding for Investigations on Open Cases
- ✓ No Funding for After Hours Services
- ✓ Inadequate Funding for Adoption Services
- ✓ No Benchmark for Legal Services
- ✓ Inequitable Funding for Building Occupancy
- ✓ Inequitable Funding for Client Costs
- ✓ Inadequate Program Support Benchmark
- ✓ Inadequate Salary Benchmark for Child Care Workers
- ✓ Inadequate Technology Benchmark
- ✓ Inadequate Benchmark for Group Care Per Diem

Those areas that contribute significantly to our deficit include:

- a) **No Funding for Investigations on Open Cases** - Currently, when we complete an investigation on an open family service case or on an open investigation case, we do not get credit for the investigation. If we were to get credit, we would be entitled to approximately \$797,000 in additional funding in 2001/2002.
- b) **No Funding for After Hours Services** - Currently there is no benchmark to address the cost of emergency after hours services that we are required to provide. Our after hours services are forecasted to cost us \$391,553 in salaries and benefits in 2001/2002.
- c) **No Benchmark for Legal Services** - Funding for legal services comes from the benchmark for client personal needs, if external counsel is used. It comes from the program support benchmark, if internal counsel is used. The internal clerical support for legal also comes from the program support benchmark. Both of these benchmarks are inadequate to include the costs of legal services. For 2001/2002 legal costs are estimated to be approximately \$269,778 for internal salaries and benefits and \$700,000 for outside legal counsel.

- d) **Inequitable Funding for Building Occupancy** - The Funding Framework does not give recognition to the fact that some agencies own their own space, some of which has been paid for by the Province. Those agencies that own their own space are at a significant advantage because of lower lease costs. In addition the Funding Framework does not give recognition to the additional costs as a result of having to maintain branch offices. There is also no funding available for one-time start-up costs for desks and chairs when hiring additional staff. Our shortfall in building occupancy is forecasted to be \$190,000 this year.
- e) **Inadequate Salary Benchmark for Child Care Workers** - The Funding Framework has a lower benchmark for child care staff than the one for protection staff. The benchmark for protection staff is \$49,350. The benchmark for child care staff is \$42,488. We have one salary range for all social workers. That range currently is \$34,180 to \$55,370. Our average social worker salary is approximately \$45,000. Our more experienced, and therefore higher paid workers, are in child care. If the benchmark were \$49,350 for all front-line social worker staff, we would be entitled to approximately \$350,000 additional funding in 2001/2002.
- f) **Inadequate Program Support Benchmark** - Program support includes the salaries of the Director and Assistant Directors of Services, their support staff, in-house legal staff, team assistants, and the costs related to these positions. It also includes the building occupancy, and office administration and technology costs related to front-line services. Our deficit in program support is forecasted to be approximately \$1,800,000 this year. This includes the shortfall from in-house legal of about \$269,778 and the shortfall in building occupancy related to program support of approximately \$165,300.
- g) **Inequitable Funding for Client Costs** - In addition to the benchmark for boarding costs, the Funding Framework provides \$7.26 per day of care for all other costs for children in regular foster care. Because of the way the Funding Framework is structured, this amount increases to \$34.84 per day of care for children in group care. Other than boarding rates, the costs related to children in group care are not significantly higher than those in foster care. The actual cost lies somewhere between the two. Agencies with a higher proportion of children in group care have higher amounts available for client costs, program support and central administration. In 2000/2001, group care accounted for 10.8% of paid days of care. This is forecasted to decrease to 9.2% in 2001/2002. As the Agency increases the use of foster care beds the portion of the deficit related to client costs increases.

h) Inadequate Benchmark for Group Care Per Diem - CASs have different group care benchmarks depending on the region they are in. The Northern region's benchmark for group care is \$154.53. In 2000/2001, the actual per diem was \$160.65. Group homes in the Sudbury district have requested per diem increases that would increase the weighted average per diem for group homes within the district from \$157.58 to \$227.75, a 44.5% increase. In-district placements are forecasted to represent approximately 75% of total group care placements. If the requested rate increases were approved, it could contribute as much as \$800,000 to the current deficit on an annualized basis. The Agency has no control over these per diems, as they are subject to review and approval by the Ministry of Community and Social Services.

City Agenda Report

Report To: CITY COUNCIL

Report Date: January 23, 2002

Meeting Date: January 23, 2002

Subject: Ice Related User Fee Recommendations

Department Review:


Caroline Hallsworth
General Manager
Citizen and Leisure Services

Recommended for Agenda:


J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: Caroline Hallsworth

Background:

At the Council meeting on January 17, 2002 the attached report was deferred to this meeting to allow staff the opportunity to make a presentation on the recommendations contained in the report.

Report To: CITY COUNCIL

Report Date: January 8, 2002

Meeting Date: January 17, 2002

Subject: Ice Related User Fee Recommendations

Department Review:


Caroline Hallsworth
General Manager
Citizen and Leisure Services

Recommended for Agenda:

J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: Réal Carré, Director of Leisure,
Community and Volunteer Services

Recommendation:

That the ice related user fees and prime and non-prime hours presented in the report from the General Manager of Citizen and Leisure Services dated January 8, 2002, be adopted and that harmonization of ice related user fees be phased in over a period of _____ years. Furthermore, Council directs staff to present an ice related economic development fund as part of the 2002 budget.

Executive Summary:

The City of Greater Sudbury Leisure Services Department has undertaken a review of ice related user fees as part of the process of harmonizing the programs and services delivered to our citizens by the Leisure Services Department in the new City of Greater Sudbury and brings forward a new ice user fee proposal for Council's consideration.

Parks and Recreation Ontario in its summary report entitled Affordable Access to Parks and Recreation Services a Policy Development Framework suggests that:

... Ontario Municipalities must develop effective policies to ensure affordable access to Parks and Recreation services. An effective policy will balance the municipality's requirements for revenue with the need to provide all residents with affordable access to Parks and Recreation services. It will express Council's position and reflect the community values. It will be funded in defensible principles consistently applied and widely supported by users and the general public. . . The costs and benefits of service provision and the need for user fees to supplement tax based process can be communicated through the policy development process..

Background:

The issue of user fees within the Leisure Services Department is a complex one, as is evidenced by a review of the latest edition of the Leisure Guide. In developing an ice user fee structure for Council's consideration staff endeavoured to reflect the social and economic circumstances of the community and the values of Council as described in "Mapping the Vision". Council has endorsed the Healthy Community movement by working with the community to develop and support policies and programs that offer a supportive environment for people to make healthy lifestyle choices and to define a balance between user fees and tax support for Leisure programs and services.

The process for reviewing ice user fees included conducting a complete inventory of the fee structures approved by the municipalities that now comprise the City of Greater Sudbury and in surveying user fee policies in other jurisdictions. As part of last spring's Ice Allocation meetings, staff discussed with our major user groups the directions and alternatives that should be considered in developing a harmonized fee structure for Council's consideration. Over the course of the fall, a draft proposal was developed and then presented to the public and to ice user groups at four meetings held in November. Out of this consultative process come the proposals submitted for Council's consideration.

The City of Greater Sudbury operates all community arenas along the same principles and has enhanced and improved service to ice user groups through the implementation of one automated facility booking system. Citizens and ice users can, with one inquiry, determine ice availability at any of our municipal arenas. Prior to the creation of the City of Greater Sudbury, a number of area municipalities charged non-residents fees to those teams and ice users who were not residents of that particular community. Now that we are all citizens of one community, there are no longer any non-resident users which represents a substantial saving for teams and individuals who are accessing ice in the City of Greater Sudbury.

The Best Practice Guidelines for User Charging for Government Services developed by the OECD suggest that *"simplicity in the fee structure is important. If substantially the same service is provided to a group of users, it can be appropriate to charge a uniform fee, notwithstanding some variability in the cost of servicing individual users"*. In simplifying booking process and harmonizing ice user fees across the City of Greater Sudbury we can ensure that each team has access to its local arena and that ice is both requested and allocated on the basis of need and geography rather than on the basis of the best or most competitive price in the community.

It is recommended to Council that they continue to differentiate between peak or prime period of demand and off-peak or non-prime periods so as to increase the attractiveness and marketability of very early morning, late night and weekday ice and to spread the demand for ice across the available hours. Furthermore, it is recommended that Council maintain the policy of having lower rates for minor sports and children's activities. In conjunction with the continuation of non-prime rates and to promote ice usage by and fitness for older adults in the community, it is recommended that Council consider adopting an older adult or senior rate that is the same as the minor sports non-prime rate.

The ice user fees that are being recommended for Council's consideration are designed to harmonize ice user fees between municipal arenas over a period of years. In order to recognize the current fee structure and to allow for the phasing in of a new fee structure, community arenas were divided into three tiers, based on the current rates, demand for ice time and the location/status of the different arenas.

Tier I a Sudbury Arena: Sudbury Arena is a unique facility and one which is considered to be the premiere ice surface in the community. As such it is recommended that the practice of having site specific rates at the Sudbury Arena be continued.

Tier I b Tier I b would include the Carmichael, Barrydowne, McClelland, Countryside

and Cambrian Arenas. These facilities are traditionally booked at capacity during prime time hours and as such there is considerable demand for ice at these facilities.

Tier II

The Facilities in Tier II would include T.M. Davies Community Centre, Centennial Arena, Raymond Plourde Arena, Chelmsford Arena, Dr. Edgar Leclair Community Centre, Garson Arena Community Centre and the Coniston Arena. These facilities are traditionally booked at close to capacity during prime time hours and as such there is considerable demand for ice at these facilities. The ice rental rates for these sites have been comparable over the years. Staff are recommending that Council consider standardizing the rates for the upcoming 2002-2003 season at these arenas and phasing these rates to the same rates as the Tier 1b arenas over a three, four or five year period. The proposed standardized 2002-2003 rates are based on the average rate for these arenas.

Tier III

The arenas recommended for consideration as Tier III arenas are the Capreol Community Centre, the Falconbridge Arena and the Jim Coady Arena. It is recommended that Council adjust and harmonize the rates within this tier over a period of time but that these arenas maintain a lower rate than the other arenas in reflection of the fact that these sites are not as well utilized because of geographic location and/or facility status and as such are much more difficult to market to ice user groups.

The Leisure Services Department scheduled four public meetings during the week of November 19, 2001 in order to present proposed changes in user fees, related to ice usage to the general public and users of the facilities. Approximately 80 people attended the public input sessions. The general public input sessions highlighted four specific concerns related to the harmonization of user fees. The following is a summary of comments and concerns expressed:

1. **Tournament Rates:** The former municipalities of Sudbury and Nickel Centre had a tournament/special event surcharge of \$10.00 to offset the cost of scheduling additional arena staff for these events. The community response to this surcharge has been negative and many have expressed a concern that the economic value of tournaments to the community far outweighs additional costs that may be incurred. Staff recommends that Council consider the elimination of the tournament surcharge. The average ice rental rate (GST included) for minor hockey tournaments in Northern Ontario is \$95.95. Ice rental rates in Southern Ontario are generally higher than in Northern Ontario with minor hockey prime rates in larger urban

centres ranging from \$145.00 in a municipally operated arena to \$220.00 at a privately operated arena. By eliminating the tournament surcharge of \$10.00 per hour the City of Greater Sudbury minor hockey tournament rate, including taxes, would be \$94.40 which is similar to the rates charged across the North and which is significantly lower than rates charged in Southern Ontario. Waiving the tournament surcharge will reduce arena revenues by approximately \$12,000.00.

2. **Prime and Non-Prime Rentals:** The users expressed concerns related to the categorization of prime and non-prime rental times. The current policy defines prime times as:

Monday - Friday 4:00 p.m. - 1:00 a.m.
Saturday - Sunday 7:00 a.m. - 1:00 a.m.

And Non-prime times as:

Monday - Friday 9:00 a.m. - 4:00 p.m.

Ice users and community input sessions suggested that Council review these times to define prime times as:

Monday - Friday 5:00 p.m. - 11:00 p.m.
Saturday - Sunday 9:00 a.m. - 11:00 p.m.

And Non-prime times as:

Monday - Friday 9:00 a.m. - 5:00 p.m. / 11:00 p.m. - 12:30 a.m.
Saturday - Sunday 7:00 a.m. - 9:00 a.m. / 11:00 p.m. - 12:30 a.m.

Staff supports the user group requests and recommends to Council that they consider adjusting the prime/non-prime hours as described above.

3. **Special Rates:** The user groups expressed concerns related to the

maintenance of existing policies and specialized rates for established community events which were supported by several of the former municipalities. Staff recommend that Council consider grandfathering the rates charged to the special events listed below (subject to the applicable inflationary rate increases approved by Council):

Rayside-Balfour Minor Hockey Annual Christmas Houseleague Hockey Tournament
Rayside-Balfour Annual Jug Curling Competition
Chelmsford Lions Winter Carnival/Annual Sports Festival
Valley East Annual Winter Carnival
Valley East Annual Jug Curling Competition (Carrefour Rheel Belisle)
Nickel Centre - Sledge Hockey
Walden Annual Winter Carnival
Walden Annual Oldtimers Hockey Tournament

4. **Pensioners, Seniors and Older Adult Ice Rental Rates:** At the public input sessions, pensioners, seniors and older adults requested that a discounted hourly ice rental rate for pensioners and older adults be introduced, especially during the non-prime rental times, in order to promote fitness and recreation in older adults. Staff recommends that the pensioners and older adults non-prime rental rates similar to the youth non-prime rates be adopted as part of this policy. It is also recommended that all arena programs such as shinny hockey and public skating include a reduced rate for pensioners/older adults.

The following are the recommended ice rental rates for the upcoming 2002-2003 season as well as options for harmonizing rates between Tier I and Tier II facilities over a period of three, four or five years at Council's discretion and for harmonizing rates amongst the three Tier III arenas over a similar period of time. It is recommended that the rates become effective September 1, 2002 and apply to the 2002-2003 ice season.

The Department recommends that Council consider an option as part of the 2002 budget process for establishing an Ice User Economic Development Fund. Groups which are hosting major special events/tournaments and those teams which have a direct economic development impact on the City, would be able to apply to the Ice User Economic Development Fund for support. The fund would use specific guidelines and criteria to assess the economic value of the event and/or team and award a support grant as appropriate.

TIER I a) SITE SPECIFIC SUDBURY ARENA

Category			2001 Rates	2.6% Inflationary Rates	2002 - 2003 Rates
Adult	Prime		\$144.63	\$3.76	\$148.39
Adult	Non-Prime		\$ 97.15	\$2.53	\$ 99.68
Minor	Prime		\$ 97.15	\$2.53	\$ 99.68
Youth/Older Adult	Non-Prime	<i>new rate</i>	\$ 59.19	\$1.54	\$ 60.73
Special Per Skater	Non-Prime	1 skater	\$ 17.46	\$.45	\$ 17.91
		2 skaters	\$ 25.81	\$.67	\$ 26.48
		3 skaters	\$ 34.15	\$.89	\$ 35.04
		4 skaters	\$ 42.50	\$1.11	\$ 43.61
		5 skaters	\$ 50.85	\$1.32	\$ 52.17
		6 skaters	\$ 59.19	\$1.54	\$ 60.73
Special Adult Public Skating <i>Monday to Thursday</i> <i>[12:00 p.m. to 2:00 p.m.]</i>			\$ 3.00 / per session OR \$30.00 pass [20 visits]		
Tournament	Youth		\$ 97.15	\$2.53	\$ 99.68
Tournament	Adult		\$144.63	\$3.76	\$148.39

TIER I b) Carmichael, Barrydowne, McClelland, Countryside, Cambrian Arenas

Category			2001 Rates	2.6% Inflationary Rates	2002 - 2003 Rates
Adult	Prime		\$135.51	\$3.52	\$139.03
Adult	Non-Prime		\$ 85.98	\$2.24	\$ 88.22
Minor	Prime		\$ 85.98	\$2.24	\$ 88.22
Youth/Older Adult	Non-Prime	<i>new rate</i>	\$ 59.19	\$1.54	\$ 60.73
Special Per Skater <i>new rate</i> <i>* 48 hours booking policy</i>	Non-Prime	1 skater	\$ 17.46	\$.45	\$ 17.91
		2 skaters	\$ 25.81	\$.67	\$ 26.48
		3 skaters	\$ 34.15	\$.89	\$ 35.04
		4 skaters	\$ 42.50	\$1.11	\$ 43.61
		5 skaters	\$ 50.85	\$1.32	\$ 52.17
		6 skaters	\$ 59.19	\$1.54	\$ 60.73
Tournament	Youth		\$ 85.98	\$2.24	\$ 88.22
Tournament	Adult		\$135.51	\$3.52	\$139.03
Summer Ice	May / August	Minor	\$114.30	\$2.97	\$117.27
Summer Ice	May / August	Adult/Commercial	\$135.51	\$3.52	\$139.03

ALL RATES ARE SUBJECT TO G.S.T. AND ANNUAL INFLATIONARY RATE INCREASES

TIER II

T.M. Davies Community Centre, Centennial Arena, Raymond Plourde Arena, Chelmsford Arena, Dr. Edgar Leclair Community Centre, Garson Community Centre, Coniston Arena

Standardized rates within TIER II

Category			Standardized Rates	2.6% Inflationary Rates	2002 - 2003 Rates
Adult	Prime		\$103.50	\$2.69	\$106.19
Adult	Non-Prime		\$ 74.94	\$1.95	\$ 76.89
Minor	Prime		\$ 75.14	\$1.95	\$ 77.09
Youth/Older Adult	Non-Prime		\$ 59.19	\$1.54	\$ 60.73
Special Per Skater * 48 hours booking policy	Non-Prime	1 skater	\$ 17.46	\$.45	\$ 17.91
		2 skaters	\$ 25.81	\$.67	\$ 26.48
		3 skaters	\$ 34.15	\$.89	\$ 35.04
		4 skaters	\$ 42.50	\$1.11	\$ 43.61
		5 skaters	\$ 50.85	\$1.32	\$ 52.17
		6 skaters	\$ 59.19	\$1.54	\$ 60.73
Tournament	Youth		\$ 75.14	\$1.95	\$ 77.09
Tournament	Adult		\$103.50	\$2.69	\$106.19
Summer Ice	May/August	Minor	\$106.76	\$2.78	\$109.54
Summer Ice	May/August	Adult/Commercial	\$119.22	\$3.10	\$122.32

ALL RATES ARE SUBJECT TO G.S.T. AND ANNUAL INFLATIONARY RATE INCREASES

HARMONIZATION OPTIONS - Tier II rates to Tier I rates in 3, 4, 5 years

TIER II

HARMONIZED TO TIER I b/ IN 3 YEARS

Category			2002-2003 Rates	Rate Increase Per Hour	YEAR 1 2003-2004 Rates	YEAR 2 2004-2005 Rates	YEAR 3 2005-2006 Rates
Adult	Prime		\$106.19	\$10.94	\$117.13	\$128.07	\$139.03
Adult	Non-Prime		\$ 76.89	\$ 3.77	\$ 80.66	\$ 84.43	\$ 88.22
Minor	Prime		\$ 77.09	\$ 3.71	\$ 80.80	\$ 84.51	\$ 88.22
Youth/Older Adult	Non-Prime		\$ 60.73	New rate harmonized			\$ 60.73
Special Per Skater * 48 hours booking policy	Non-Prime	1 skater	\$ 17.91	Rate harmonized			\$ 17.91
		2 skaters	\$ 26.48				\$ 26.48
		3 skaters	\$ 35.04				\$ 35.04
		4 skaters	\$ 43.61				\$ 43.61
		5 skaters	\$ 52.17				\$ 52.17
		6 skaters	\$ 60.73				\$ 60.73
Tournament	Youth		\$ 77.09	\$ 3.71	\$ 80.80	\$ 84.51	\$ 88.22
Tournament	Adult		\$106.19	\$10.94	\$117.13	\$128.07	\$139.03
Summer Ice	May/August	Minor	\$109.54	\$ 2.57	\$112.11	\$114.68	\$117.27
Summer Ice	May/August	Adult/Commercial	\$122.32	\$ 5.57	\$127.89	\$133.46	\$139.03

TIER II

HARMONIZED TO TIER I b/ IN 4 YEARS

Category			2002-2003 Rates	Rate Increase Per Hour	YEAR 1 2003-2004 Rates	YEAR 2 2004-2005 Rates	YEAR 3 2005-2006 Rates	YEAR 4 2006-2007 Rates
Adult	Prime		\$106.19	\$8.21	\$114.40	\$122.61	\$130.82	\$139.03
Adult	Non-Prime		\$ 76.89	\$2.83	\$ 79.73	\$ 82.55	\$ 85.38	\$ 88.22
Minor	Prime		\$ 77.09	\$2.78	\$ 79.87	\$ 82.65	\$ 85.43	\$ 88.22
Youth/Older Adult	Non-Prime		\$ 60.73	New rate harmonized			\$ 60.67	
Special Per Skater * 48 hours booking policy	Non-Prime	1 skater	\$ 17.91	Rate harmonized			\$ 17.91	
		2 skaters	\$ 26.48				\$ 26.48	
		3 skaters	\$ 35.04				\$ 35.04	
		4 skaters	\$ 43.61				\$ 43.61	
		5 skaters	\$ 52.17				\$ 52.17	
		6 skaters	\$ 60.73				\$ 60.73	
Tournament	Youth		\$ 77.09	\$2.78	\$ 79.87	\$ 82.65	\$ 85.43	\$ 88.22
Tournament	Adult		\$106.19	\$8.21	\$114.40	\$122.61	\$130.82	\$139.03
Summer Ice	May/August	Minor	\$109.54	\$1.93	\$111.47	\$113.40	\$115.33	\$117.27
Summer Ice	May/August	Adult/Commercial	\$122.32	\$4.17	\$126.49	\$130.66	\$134.83	\$139.03

TIER II

HARMONIZED TO TIER I b) IN 5 YEARS

Category		2002-2003 Rates	Rate Increase Per Hour	YEAR 1 2003-2004 Rates	YEAR 2 2004-2005 Rates	YEAR 3 2005-2006 Rates	YEAR 4 2006-2007 Rates	YEAR 5 2007-2008 Rates
Adult	Prime	\$106.19	\$6.56	\$112.75	\$119.31	\$125.87	\$132.43	\$139.03
Adult	Non- Prime	\$ 76.89	\$2.26	\$ 79.15	\$ 81.41	\$ 83.67	\$ 85.93	\$ 88.22
Minor	Prime	\$ 77.09	\$2.22	\$ 79.31	\$ 81.53	\$ 83.75	\$ 85.97	\$ 88.22
Youth/Older Adult	Non- Prime	\$ 60.73	<i>New rate harmonized</i>					\$ 60.73
Special Per Skater Non-Prime * 48 hours booking policy	1 skater	\$ 17.91	<i>Rate harmonized</i>					\$ 17.91
	2 skaters	\$ 26.48						\$ 26.48
	3 skaters	\$ 35.04						\$ 35.04
	4 skaters	\$ 43.61						\$ 43.61
	5 skaters	\$ 52.17						\$ 52.17
	6 skaters	\$ 60.73						\$ 60.73
Tournament	Youth	\$ 77.09	\$2.22	\$ 79.31	\$ 81.53	\$ 83.75	\$ 85.97	\$ 88.22
Tournament	Adult	\$106.19	\$6.56	\$112.75	\$119.31	\$125.87	\$132.43	\$139.03
Summer Ice	May/August Minor	\$109.54	\$1.54	\$111.08	\$112.62	\$114.16	\$115.70	\$117.27
Summer Ice	May/August Adult/Commercial	\$122.32	\$3.34	\$125.66	\$129.00	\$132.34	\$135.68	\$139.03

TIER III a] [SITE SPECIFIC]**Capreol and Falconbridge Arenas**

Category			Adjusted Rates	2.6% Inflationary Rates	2002 - 2003 Rates
Adult	Prime		\$87.80	\$2.28	\$90.08
Adult	Non-Prime	<i>new rate</i>	\$60.52	\$1.57	\$62.09
Minor	Prime		\$64.84	\$1.69	\$66.53
Youth/Older Adult	Non-Prime	<i>new rate</i>	\$51.78	\$1.35	\$53.13
Special Per Skater <i>new rate</i> <i>* 48 hours booking policy</i>	Non-Prime	1 skater	\$11.21	\$.29	\$11.50
		2 skaters	\$19.33	\$.50	\$19.83
		3 skaters	\$27.44	\$.71	\$28.15
		4 skaters	\$35.55	\$.92	\$36.47
		5 skaters	\$43.66	\$1.14	\$44.80
		6 skaters	\$51.78	\$1.35	\$53.13
Tournament	Youth		\$64.84	\$1.69	\$66.53
Tournament	Adult		\$87.80	\$2.28	\$90.08
Summer Ice			n/a	n/a	n/a

ALL RATES ARE SUBJECT TO G.S.T. AND ANNUAL INFLATIONARY RATE INCREASES

TIER III b]*Jim Coady Arena*

Category			Adjusted Rates	2.6% Inflationary Rates	2002 - 2003 Rates
Adult	Prime		\$80.00	\$2.08	\$82.08
Adult	Non-Prime	<i>new rate</i>	\$51.96	\$1.35	\$53.31
Minor	Prime	<i>basic rate increased from \$45.00 to \$48.30</i>	\$48.30	\$1.26	\$49.56
Youth/Older Adult	Non-Prime	<i>new rate</i>	\$40.33	\$1.05	\$41.38
Special Per Skater	Non-Prime	1 skater 2 skaters 3 skaters 4 skaters 5 skaters 6 skaters <i>new rate</i> <i>* 48 hours booking policy</i>	\$ 9.35 \$15.54 \$21.74 \$27.93 \$34.13 \$40.33	\$.24 \$.40 \$.57 \$.73 \$.89 \$1.05	\$ 9.59 \$15.94 \$22.31 \$28.66 \$35.02 \$41.38
Tournament	Youth		\$48.30	\$1.26	\$49.56
Tournament	Adult		\$80.00	\$2.08	\$82.08
Summer Ice			n/a	n/a	n/a

HARMONIZATION OPTIONS - Tier III b] rates to Tier III a] rates in 3, 4, 5 years*Harmonized to Tier III a] in 3 years*

Category			2002-2003 Rates	Rate Increase Per Hour	YEAR 1 2003-2004 Rates	YEAR 2 2004-2005 Rates	YEAR 3 2005-2006 Rates
Adult	Prime		\$82.08	\$2.66	\$84.74	\$87.40	\$90.08
Adult	Non-Prime		\$53.31	\$8.78	\$62.09	\$70.87	\$62.09
Minor	Prime		\$49.56	\$5.65	\$55.21	\$60.86	\$66.53
Youth/Older Adult	Non-Prime		\$41.38	\$3.91	\$45.29	\$49.20	\$53.13
Special Per Skater	Non-Prime	1 skater 2 skaters 3 skaters 4 skaters 5 skaters 6 skaters <i>* 48 hours booking policy</i>	\$ 9.59 \$15.94 \$22.31 \$28.66 \$35.02 \$41.38	\$.63 \$1.29 \$1.94 \$2.60 \$3.26 \$3.91	\$10.22 \$17.23 \$24.25 \$31.26 \$38.28 \$45.29	\$10.85 \$18.52 \$26.19 \$33.86 \$41.54 \$49.20	\$11.50 \$19.83 \$28.15 \$36.47 \$44.80 \$53.13
Tournament	Youth		\$49.56	\$5.65	\$55.21	\$60.86	\$66.53
Tournament	Adult		\$82.08	\$2.66	\$84.74	\$87.40	\$90.08
Summer Ice			n/a	n/a	n/a	n/a	n/a

TIER III b]**Harmonized to Tier III a] in 4 years**

Category			Adjusted 2002-2003 Rates	Rate Increase Per Hour	YEAR 1 2003-2004 Rates	YEAR 2 2004-2005 Rates	YEAR 3 2005-2006 Rates	YEAR 4 2006-2007 Rates
Adult	Prime		\$82.08	\$2.00	\$84.08	\$86.08	\$88.08	\$90.08
Adult	Non-Prime		\$53.31	\$2.19	\$55.50	\$57.69	\$59.88	\$62.09
Minor	Prime		\$49.56	\$4.24	\$53.80	\$58.04	\$62.28	\$66.53
Youth/Older Adult	Non-Prime		\$41.38	\$2.93	\$44.31	\$47.24	\$50.17	\$53.13
Special Per Skater * 48 hours booking policy	Non-Prime	1 skater	\$ 9.59	\$.47	\$10.06	\$10.53	\$11.00	
		2 skaters	\$15.94	\$.97	\$16.91	\$17.88	\$18.55	\$11.50
		3 skaters	\$22.31	\$1.46	\$23.77	\$25.23	\$26.69	\$19.83
		4 skaters	\$28.66	\$1.95	\$30.61	\$32.56	\$34.51	\$28.15
		5 skaters	\$35.02	\$2.44	\$37.46	\$39.90	\$42.34	\$36.47
		6 skaters	\$41.38	\$2.93	\$44.31	\$47.24	\$50.17	\$44.80 \$53.13
Tournament	Youth		\$49.56	\$4.24	\$53.80	\$58.04	\$62.28	\$66.53
Tournament	Adult		\$82.08	\$2.00	\$84.08	\$86.08	\$88.08	\$90.08
Summer Ice	May/August	Minor	n/a	n/a	n/a	n/a	n/a	n/a

TIER III b]**Harmonized to Tier III a] in 5 years**

Category			Adjusted 2002-2003 Rates	Rate Increase Per Hour	YEAR 1 2003-2004 Rates	YEAR 2 2004-2005 Rates	YEAR 3 2005-2006 Rates	YEAR 4 2006-2007 Rates	YEAR 5 2007-2008 Rates
Adult	Prime		\$82.08	\$1.60	\$83.68	\$85.28	\$86.88	\$88.48	\$90.08
Adult	Non-Prime		\$53.31	\$1.75	\$55.06	\$56.81	\$58.56	\$60.31	\$62.09
Minor	Prime		\$49.56	\$3.39	\$52.95	\$56.34	\$59.73	\$63.12	\$66.53
Youth/Older Adult	Non-Prime		\$41.38	\$2.35	\$43.73	\$46.08	\$48.43	\$50.78	\$53.13
Special Per Skater Non-Prime * 48 hours booking policy		1 skater	\$ 9.59	\$.38	\$ 9.97	\$10.35	\$10.73	\$11.11	\$11.50
		2 skaters	\$15.94	\$.77	\$16.71	\$17.48	\$18.25	\$19.02	\$19.83
		3 skaters	\$22.31	\$1.16	\$23.47	\$24.63	\$25.78	\$26.95	\$28.15
		4 skaters	\$28.66	\$1.56	\$30.22	\$31.78	\$33.34	\$34.90	\$36.47
		5 skaters	\$35.02	\$1.95	\$36.97	\$38.92	\$40.87	\$42.82	\$44.80
		6 skaters	\$41.38	\$2.35	\$43.73	\$46.08	\$48.43	\$50.78	\$53.13
Tournament	Youth		\$49.56	\$3.39	\$52.95	\$56.34	\$59.73	\$63.12	\$66.53
Tournament	Adult		\$82.08	\$1.60	\$83.68	\$85.28	\$86.88	\$88.48	\$90.08
Summer Ice	May/August Minor		n/a	n/a	n/a	n/a	n/a	n/a	n/a

ALL RATES ARE SUBJECT TO G.S.T. AND ANNUAL INFLATIONARY RATE INCREASES

PUBLIC SKATING RATES PROPOSALS

CURRENT RATES

ARENAS	Children	Adults	Families	Seniors	Students	Season
Sudbury	\$2.00	\$2.50	\$5.00	\$2.00	—	--
Walden	\$2.00	\$2.75	\$5.50	\$2.25	\$2.25	\$30.00/family \$15.00/individual
Rayside-Balfour	\$1.75	\$2.75	—	—	\$2.25	\$65.00/family
Valley East	\$2.00	\$2.25	—	—	—	—
Nickel Centre	\$1.00	\$2.00	—	—	\$1.50	\$30.00/family

PROPOSED HARMONIZED RATES

Fees for Public Skating and Parents & Tots should be harmonized city wide for Tier I and Tier II for the following arenas: Carmichael, McClelland, Countryside, Barrydowne, Cambrian, Raymond Plourde, Centennial, Chelmsford, Dr. Edgar Leclair Community Centre, T.M. Davies Community Centre, Garson and Coniston Arenas.

Children [Seniors / Students]	\$2.00 per participant/per session
Adults	\$2.50 per participant/per session
Families [3 or more members - immediate family only]	\$5.00 per participant/per session
*Parents/Tots - Older Adults flat fee applicable to adult supervisor only/child admitted free [Monday to Friday - daytime ice]	\$2.00 per participant/per session

CURRENT RATES

ARENAS	Children	Adults	Families	Seniors	Students	Season
Nickel Centre	\$1.00	\$2.00	--	--	\$1.50	\$30.00
Capreol	\$1.25	\$1.75	\$4.00	\$1.00	\$1.50	—
Jim Coady	\$.50	\$1.00	—	—	—	—

Proposed Harmonized Rates

HARMONIZATION OPTIONS - Tier III a) and Tier III b) rates city wide in 3, 4, 5 years

A HARMONIZED CITY WIDE IN 3 YEARS

	Adjusted Rates 2002 - 2003	Rate Increase Per Hour	Year 1 2003 - 2004	Year 2 2004 - 2005	Year 3 2005 - 2006
Children [Seniors / Students]	\$1.00	\$.33	\$1.33	\$1.66	\$2.00
Adults	\$1.75	\$.25	\$2.00	\$2.25	\$2.50
Families [3 or more members - immediate family only]	\$2.75	\$.75	\$3.50	\$4.25	\$5.00
Parents/Tots - Older Adults flat fee applicable to adult supervisor only/child admitted free	\$1.25	\$.25	\$1.50	\$1.75	\$2.00

B HARMONIZED CITY WIDE IN 4 YEARS

	Adjusted Rates 2002 - 2003	Rate Increase Per Hour	Year 1 2003 - 2004	Year 2 2004 - 2005	Year 3 2005 - 2006	Year 4 2006 - 2007
Children [Seniors / Students]	\$1.00	\$.25	\$1.25	\$1.50	\$1.75	\$2.00
Adults	\$1.75	\$.18	\$1.93	\$2.11	\$2.29	\$2.50
Families [3 or more members - immediate family only]	\$2.75	\$.56	\$3.31	\$3.87	\$4.43	\$5.00
Parents/Tots - Older Adults flat fee applicable to adult supervisor only/child admitted free	\$1.25	\$.18	\$1.43	\$1.61	\$1.79	\$2.00

C

HARMONIZED CITY WIDE IN 5 YEARS

	Adjusted Rates 2002 - 2003	Rate Increase Per Hour	Year 1 2003 - 2004	Year 2 2004 - 2005	Year 3 2005 - 2006	Year 4 2006 - 2007	Year 4 2006 - 2007
Children [Seniors / Students]	\$1.00	\$.20	\$1.20	\$1.40	\$1.60	\$1.80	\$2.00
Adults	\$1.75	\$.15	\$1.90	\$2.05	\$2.20	\$2.35	\$2.50
Families [3 or more members - immediate family only]	\$2.75	\$.45	\$3.20	\$3.65	\$4.10	\$4.55	\$5.00
Parents/Tots - Older Adults flat fee applicable to adult supervisor only/child admitted free	\$1.25	\$.15	\$1.40	\$1.55	\$1.70	\$1.85	\$2.00

SHINNY HOCKEY RATES PROPOSALS

HARMONIZED CORPORATE WIDE

Daytime **Monday to Friday - 11:30 a.m. to 1:00 p.m.** **Schedule varies per facility**

CURRENT RATES

ADULT SHINNY HOCKEY		
ARENA	DAILY FEE	SEASON RATE
Sudbury	\$5.00	—
Walden	\$3.50	\$35.00
Rayside-Balfour	\$4.25	\$65.00
Valley East	—	—
Nickel Centre	\$2.00	—
Capreol	\$5.00	—
Onaping Falls	—	--

Recommendations

PROPOSED RATES

	Daily Fee	Tickets
Adult Shinny	\$5.00 per participant	\$40.00 /10 tickets
Seniors/Pensioners	\$3.00 per participant	\$20.00 /10 tickets

**Seniors/Pensioners new rate category*

2001 ICE RENTAL RATE COMPARISONS

- APPENDIX 'A' -

Community	Minor Prime	Minor Non-Prime	Adult Prime	Adult Non-Prime	Tournament	Summer Ice Minor	Summer Ice Adult	Summer Ice Commercial
Rayside-Balfour	\$71.73	\$52.34	\$100.47	\$73.57	<i>no rate</i>			
Walden	\$74.77	\$65.42	\$116.82	\$98.13	<i>no rate</i>	\$ 93.46	\$130.84	
Valley East	\$87.00	\$63.00	\$ 97.00	\$72.00	\$ 87.00	\$110.00	\$110.00	
Nickel Centre	\$67.06	\$56.08	\$ 99.67	\$56.08	Adult \$109.64 Minor \$ 77.06	\$116.83	\$116.83	

Tier II Standardized Rates	\$75.14	\$59.21	\$103.49	\$74.94		\$106.76	\$119.22	
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Onaping Falls	\$45.00		\$ 80.00					
Capreol	\$62.62		\$ 86.82	\$86.82				
Sudbury Rinks	\$85.98	—	\$135.51	\$85.98	Adult \$145.51 Minor \$ 95.98	\$114.30	\$135.51	\$135.51
Sudbury Arena	\$97.15	—	\$144.63	\$97.15	Adult \$154.63 Minor \$107.15	—	—	--

G.S.T. NOT INCLUDED

Report To: CITY COUNCIL

Report Date: January 23, 2002

Meeting Date: January 31, 2002

Subject

Public/Private Partnership Convention Centre

Report Prepared By:



Doug Nadorozny
General Manager
Economic Development and Planning
Services

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Authored By: Carlos Salazar

Recommendation:

That Council accept the report from KPMG and authorize staff to issue an open Call for Letters of Interest and Qualifications for a Public/Private Partnership.

Executive Summary:

On September 13, 2001, staff was authorized to retain a consultant to prepare a report which reviews the feasibility, financial impact and makes recommendations on a proposed partnership for the creation of a convention facility. The staff team prepared Terms of Reference for a tender to engage a consultant, to identify the business need, and report back to Council. The final report from KPMG (attached to Council's Agenda) recommends to Council to proceed to Phase II - Identification of Potential Partners. We are seeking Council's concurrence to proceed to issue an open Call for Letters of Interest and Qualifications for a Public/Private Partnership. Once a shortlist of candidates is agreed upon by Council by mid-March, the selected candidates would then be asked to submit a detailed proposal for Council consideration by the end of April.

Background:

In August 2001, the new owners of City Centre, Vista Hospitality Company, approached City Council to explore a public/private partnership for the development of a Convention Centre and the City Centre. Council debated this issue and passed the following resolution (2001-499):

WHEREAS the Council of the City of Greater Sudbury is willing to explore public private partnerships to enhance Sudbury's quality of life and promote economic development and tourism;

AND WHEREAS the owners of City Centre have expressed an interest in exploring a partnership with the City for a convention facility;

NOW THEREFORE BE IT RESOLVED THAT between the City of Greater Sudbury and Vista Hospitality and that study be funded from the Industrial Development Reserve Fund.

To implement Council's resolution, staff proposed a process to ensure that the City of Greater Sudbury receives value for money and that the process is fair and open. In the report to Council the following principles for the process were outlined:

- to set out the City's objectives clearly and communicate them to all potential partners,
- to provide all potential partners with the same opportunity to access information,
- to ensure that sufficient information is disclosed,
- to clearly communicate the evaluation process and criteria to all potential partners,
- to ensure that the evaluation process and criteria are followed.

Council approved the public/private partnership process and the staff working group as proposed by staff on September 27, 2001 (resolution 2001-514). The members of the staff working group are:

Paddy Buchanan - Financial Services
Rob Skelly -Economic Development
Ian Wood - Economic Development, and
Carlos Salazar, Corporate Strategy and Policy

The three phases of the process are:

Phase I - Identification of Business Need
Phase II - Identification of Potential Partners
Phase III - Awarding Contracts

After receiving Council approval to proceed, KPMG was selected to carry out the assignment for the City.

Mr. Oscar Poloni, from KPMG, will be presenting the report at the meeting. The recommendation from KPMG is as follows:

- “ • The results of our analysis indicate that the establishment of a new convention facility does represent a valid and supportable public policy issue.***
- A new facility will enhance the community's ability to attract larger conventions that currently do not consider Greater Sudbury to be a suitable host community, thereby creating incremental economic benefits for the community as a whole.***
- Sufficient market support exists for the facility.***
- The use of a public-private partnership process provides an opportunity for all interested parties to participate in the establishment of the convention centre .***
- The establishment of a larger convention facility is consistent with comparable communities across Canada.***
- Accordingly, we would recommend that the City undertake the next phase of establishing the convention centre – that being the issuance of a request for letter of interest and qualifications.”***

The process that Council approved last September requires Council approval at each phase of the project.

This request will ask respondents to articulate their vision or concept for a convention facility and set out what they see to be the partnership parameters. The City will set out the evaluation criteria to be used in evaluating the responses, as proposed by KPMG. We expect this process to take six weeks.

City Agenda Report

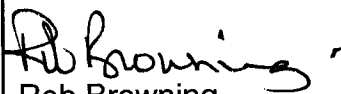
Report To: CITY COUNCIL

Report Date: 2002-01-22

Meeting Date: 2002-01-31

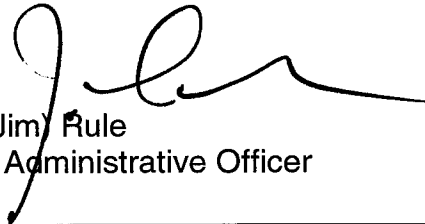
Subject: Purchase of Time and Attendance/Scheduling and Payroll Integration System Software for Emergency Services Department

Department Review:



Rob Browning
General Manager, Emergency
Services

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: Joe Nicholls, Manager of Operations

Recommendation:

That the purchase of Integrated Time and Attendance Payroll Software from Simplex Grinnell, Canada, for the Emergency Services Department, be approved in the amount of \$163,170.00 including taxes; and

That this purchase be funded as follows:

\$33,000	2001 Fire Services
\$33,000	2002 Capital Envelope
\$97,170	Emergency Services Ambulance Reserve

Executive Summary:

The Emergency Services Department is comprised of the Emergency Medical Services Division (E.M.S.) and the Fire Services Division. In total, there are approximately 550 full-time, part-time and volunteer staff.

The payroll within each division is submitted and tracked manually in accordance with the respective collective agreements. This is a complex and labour intensive process for administrative staff. Staff scheduling creates similar challenges.

Moving to an E-Force Time & Attendance/Scheduling and Payroll Integrated System will allow the Department to effectively utilize limited management and clerical resources in a more efficient and cost effective manner.

The funding will be sourced from Fire Services Capital in the amount of \$66,000 and the balance of \$97,170 will be from the Emergency Services Ambulance Reserve Fund, which presently has an uncommitted balance of \$120,000.

Background:

As stated, with approximately 550 staff, scheduling and payroll are complex and labour intensive activities. The Emergency Services Department management has explored and researched opportunities to automate these activities to reduce the time spent by staff performing these functions.

The personnel in the Emergency Services Department are on variable work schedules with the paramedics working 12 hour shifts on a 24/7 basis and the full-time firefighters working 10 and 14 hour shifts on a 24/7 basis.

Front-line managers/supervisors spend considerable time arranging schedules and backfilling absences due to illness, vacation, lieu time and other legitimate reasons for absence from work.

Payroll within each division is submitted and tracked manually according to the rules outlined by the respective collective agreements and prevailing legislation governing each of the two divisions. Each division's payroll exceptions such as overtime, shift premiums, shift extension, LOA, WI days, WSIB, vacation, statutory holidays, bereavement and court time are submitted on paper time cards and processed bi-weekly through several levels of management for verification and authorization.

The task of processing and tracking payroll exceptions for the department is a complex and time consuming process for clerical staff for the EMS and Fire divisions. The time lines for submitting are tight and on frequent occasions require several clerical staff inputting time on the computer to meet the payroll cut-off.

The Emergency Services Department staff recognized that a solution in dealing with our complex and labour intensive scheduling and payroll tracking issues needed to be sought. Research indicated that other Fire and EMS providers across the province were utilizing time and attendance software solutions.

The Emergency Services Department developed a specification sheet detailing the requirements of the department. The departments then began reviewing various software products dealing with scheduling, payroll and tracking for the department. Our Information Technology staff indicated that Pioneer Manor was using time and attendance software in conjunction with time clock technology. After a site visit, demonstration and information from Pioneer Manor staff, it was found that this system had worked successfully for several years in this facility. The Emergency Services Department believes the Simplex Grinnell software and Cambridge clock solution will provide needed efficiencies in dealing with the departments time and attendance issues. Other products supplied by different companies were reviewed in detail. The package offered by Simplex Grinnell was the preferred system. Also, the City already has positive experience with this system.

Simplex Grinnell is a standardized vendor for the City of Greater Sudbury.

Agenda Report

Report To: **CITY COUNCIL**

Report Date: January 14, 2002

Meeting Date: January 31, 2002

Subject: Renewal of Term Loan
Former Town of Onaping Falls

Division Review:



S. Jonasson
Director of Finance /
City Treasurer

Department Review:



D. Wuksinic
General Manager of
Corporate Services

**Recommended for
Agenda:**



J. L. (Jim) Rule
Chief Administrative
Officer

Report Prepared by: C. Mahaffy, Manager of Financial Planning & Policy

Recommendation:

That the term loan of the former Town of Onaping Falls, which matures February 1, 2001, in the amount of \$730,045.81 be refinanced through the Royal Bank of Canada, for a nine-year term and amortization, at an interest rate of 5.85%;

That the Director of Finance / City Treasurer be authorized to negotiate this and other outstanding loans, as they mature, on behalf of the City; and

That the necessary by-laws be passed.

Report Title: Renewal of Term Loan
Former Town of Onaping Falls
Date: January 14, 2002

Page 2

Executive Summary:

A term loan from the former Town of Onaping Falls and with the Bank of Nova Scotia matures and must be renegotiated effective February 1, 2002. Three banking institutions were asked to provide rates to renew this loan: the Bank of Nova Scotia where the loan is presently, the Toronto-Dominion Bank which presently finances the largest portion of the City of Greater Sudbury long-term debt, and the Royal Bank of Canada, the City's banker. Each was asked to provide interest rates to refinance the outstanding balance, based on a nine-year amortization, and with one, three, five and nine year terms. The proposal from the Royal Bank of Canada has the most favourable interest rate over all of the terms. The recommendation is to finance this loan for the full nine-year term, until it is paid in full.

Background:

The City of Greater Sudbury, at January 1, 2001, had long-term debt from three of the former municipalities, as follows:

Former Region which refinanced \$13.4 million of former Ministry of the Environment debt through the Toronto Dominion bank in 1998, at an interest rate of 6%. This debt will be paid in full in October of 2007. Approximately \$9.5 million is still outstanding.

Former Town of Rayside Balfour had a term loan with the Bank of Nova Scotia at 6.975%, and about \$1 million remains outstanding. This loan financed a number of projects at the Town, and matures in December of this year. Refinancing arrangements will have to be made at that time. There is also a separate \$130,000 loan which matures in 2013, but no interest applies (Northern Ontario Heritage Fund).

Former Town of Onaping Falls which had a number of loans outstanding for various projects. The largest loan is the one being refinanced now. It's original amortization was for 14 years and the interest rate was 7.5%. In addition to the loan maturing now, three others totaling approximately \$200,000 mature at various times (two this year and one in 2005).

Report Title: Renewal of Term Loan
Former Town of Onaping Falls
Date: January 14, 2002

Page 3

The Bank of Nova Scotia offered to renew the maturing loan for one, two, three, four or five years at rates from 3.05% to 5.9%. However, they did not indicate what the amortization would be. The City sent the three banks indicated above a letter asking for quotes to refinance this loan, with a nine-year amortization, and with terms of one, three, five and nine years. The amortization period of nine years was requested to keep the loan in line with the one which just matured and thus not adversely affect any capital allocations.

Two of the banks responded, as follows:

	Royal Bank	Toronto-Dominion
1 year	3.005%	3.18%
3 years	4.58%	4.99%
5 years	5.22%	5.84%
9 years	5.85%	6.70%

The Bank of Nova Scotia indicated that it could not offer the nine-year term, as requested.

Summary

All indications are that rates will start to rise in the fourth quarter of 2002, and although the long-term outlook at present does not indicate that rates will skyrocket over the next five to ten years, the locked-in rate of 5.85% for the nine-year duration of the loan, as offered by the Royal Bank is very attractive. This still represents an annual savings of better than \$6,500. In accordance with Council's Capital Policy, this savings will be credited to the Buildings Capital Envelope.

Report To: CITY COUNCIL

Report Date: January 18 , 2002

Meeting Date: January 31, 2002

Subject: Traffic Control Various Locations

Division Review:



R. G. (Greg) Clausen, P. Eng.
Director of Engineering
Services

Department Review:



D. Bélisle
General Manager of
Public Works

C.A.O. Review:



J. L. (Jim) Rule
Chief Administrative Officer

Report Prepared by: Ray Hortness, Co-ordinator of Traffic & Transportation

Recommendation:

- That the municipality implement required clerical alterations to the City's Traffic and Parking By-law 2001-1,
- That traffic control at the intersection of Bessie Street and Barker Street be created to allow for the implementation of STOP control for Bessie Street traffic at Baker Street, and
- That By-law 2002-22T included in this agenda be implemented to allow for the above noted alterations.

Executive Summary:

The creation of the City of Greater Sudbury required the amalgamation of eight traffic and parking by-laws into one. The report recommends some administrative amendments to allow the City of Greater Sudbury's Traffic and Parking By-law 2001-1, to properly reflect the changes approved by the previous Councils.

There presently is no traffic control at the intersection of Bessie Street and Baker Street in the former City of Sudbury. The report recommends that STOP sign control be installed facing the dead end section of Bessie Street at its intersection with Baker Street.

Background:

The creation of the City of Greater Sudbury required the incorporation of eight traffic and parking by-laws from the previous municipalities into one. It has since come to light that some existing traffic regulations are not properly reflected in the Traffic and Parking By-law 2001-1 for the new City of Greater Sudbury. As these inconsistencies come to light the City's Traffic and Parking By-law should be amended to reflect the previous will of the predecessor municipalities.

There is a dead end section of Bessie that extends north from Baker Street and according to the City Directory services four addresses. There is no indication that intersection control was ever implemented at this location. The Traffic and Transportation Section received a request to look at the intersection for possible signing. Based on the design of the road pattern, STOP sign control should be implemented for southbound traffic on Bessie Street at Baker Street.

THE CITY OF GREATER SUDBURY

SCHEDULE "N" TO BY-LAW 2001 -1

THROUGH HIGHWAYS

(1) <u>Highway</u>	(2) <u>From</u>	(3) <u>To</u>
Delete:		
Montée Principal (Rayside)	North Limit Old Highway 634	South Limit Old Highway 634
Add:		
Montée Principal (Rayside)	North Limit Old Highway 144	South Limit Old Highway 634

SCHEDULE "O" TO BY-LAW 2001-1

STOPS AT INTERSECTIONS

(1) <u>Intersection</u>	(2) <u>Direction of Travel</u>
Delete:	
Short Street (Onaping Falls)	South on Short Street
ADD:	
Baker Street - Bessie Street (Sudbury)	South on Bessie Street
St. Jacques Street - Theresa Street (Valley East)	North on Theresa Street

SCHEDULE "T" TO BY-LAW 2001 -1

**HIGHER OR LOWER RATES OF SPEED THAN
THAT PRESCRIBED BY THE REGIONAL ACT
OF THE HIGHWAY TRAFFIC ACT**

(1)	(2)	(3)	(4) Maximum Rate of Speed in Kilometres Per Hour
<u>Highway</u>	<u>From</u>	<u>To</u>	
Delete:			
Montée Rouleau (Rayside)	150m south of St. Laurent Street	Bruno Street	80
Montée Rouleau (Rayside)	Bruno Street	Old Highway 144	60
Montpellier Road (Rayside)	Main Street	Lumsden Road	60
Add:			
Montée Rouleau (Rayside)	150m south of St. Laurent Street	100M North of Bruno Street	80
Montée Rouleau (Rayside)	100m North of Bruno Street	Old Highway 144	60
Montpellier Road (Rayside)	100m North of Golf Course Road	Lumsden Road	60
Montée Principal (Rayside)	Old Highway 144	Old Highway 634	60

Report To: CITY COUNCIL

Report Date: January 18, 2001

Meeting Date: January 31, 2001

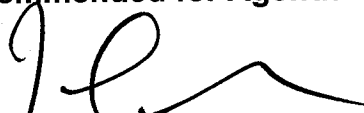
Subject: Municipal Road #35 Widening

Department Review:



D. Bélisle
General Manager of Public Works

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: D. Bélisle, General Manager of Public Works

REPORT FOR INFORMATION

Executive Summary:

At its meeting of January 17, 2002, Council directed that a report be prepared outlining the costs, phasing, and funding associated with the widening of MR #35 from Sudbury to Azilda. This report sets out the phasing and funding originally approved by Council in April 2001, in the Ten Year Capital Plan. An alternate timetable is also presented in this report.

Background:

In 1995, the Functional Planning Study and Conceptual Design for the widening of MR #35 was completed. The design foresaw five (5) construction phases and corresponding cost estimates.

	1995 \$
Phase I, Truck Climbing Lane, Godfrey Drive westerly	1,758,350
Phase II, Four Laning, Godfrey Drive to Big Nickel Mine Road	2,627,911
Phase III, Four Laning, Godfrey Drive to City Limits	1,996,423
Phase IV, Four Laning, City Limits to 1.5 km westerly	1,831,720
Phase V, Four Laning, Notre Dame to 1.9 km easterly	<u>2,570,480</u>
Total:	<u>\$10,784,884</u>

Phase I has been completed, and adjusting the 1995 estimates due to inflation, as well as extracting the detailed engineering design costs, yields the following revised cost estimate for the balance of the project.

	2002 \$
Phase II	2,742,160
Phase III	2,083,220
Phase IV	1,911,360
Phase V	<u>2,682,240</u>
Sub Total:	9,418,980
7.5% Engineering Design:	<u>706,420</u>
Total:	<u>\$10,125,400</u>

The Ten Year Capital Plan approved by Council in 2001 sets out the following funding.

	\$
2002	150,000
2003	1,550,000
2004	2,100,000
2005	3,150,000
2006	<u>3,050,000</u>
Total:	<u>\$10,000,000</u>

If Council wished to fast track this project, it would be possible to complete the entire design and tender by next winter, and award a single contract for construction over two summer seasons. The project could proceed as follows.

	\$
2002, Engineering Design and Tender	706,420
2003, Phases II and III, Construction	4,825,380
2004, Phases IV and V, Construction	<u>4,593,600</u>
Total:	<u>\$10,125,400</u>

Council may wish to consider the foregoing fast track schedule when it reviews the 2002 Capital Program, along with the \$5 million allocation approved by the Province under the Northern Ontario Heritage Fund.

City Agenda Report

Report To: CITY COUNCIL

Report Date: January 23, 2002

Meeting Date: January 31, 2002

Subject: Follow - up to Application for Underserviced Area Status -
City of Greater Sudbury

Department Review:



Mark Mieto, General Manager
Health and Social Services

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: Frances Caldarelli, Coordinator of Health Initiatives

Executive Summary:

At the Council meeting of December 13th, 2001, Council endorsed the application for Underserviced Area status for the City of Greater Sudbury, but asked that an information report be brought back to detail whether the designation will allow the community contact person to restrict approval of applications for incentives, to those physicians willing to set up practice in those parts of the city which are most underserved.

Background:

At the Council meeting of December 13, 2001, Council endorsed the application for Underserviced Area Status for the City of Greater Sudbury. At the same time though, Councillors

HS

expressed concerns about the application which will give a blanket designation to the whole city, replacing the individual designations the former area municipalities had. At that meeting, Council requested that the Ministry of Health and Long Term Care be asked to provide us with further information concerning the ability of our Community Contact Person to restrict approval of applications for incentives to those willing to set up practice in the areas of the city which are most underserved. As well, Council asked for clarification on whether the Ministry of Health and Long Term Care's quarterly report on Underserved Area vacancies could continue to report vacancies under the headings of the former area municipalities rather than having only one listing for the whole City of Greater Sudbury.

In a reply dated January 16, 2002, the Underserved Area Program Consultant stated that the Ministry does not have a policy of designating only certain areas within a city. However, she said that the City of Sudbury or its Community Contact Person may restrict their approval of applications for incentives, to the areas of the city which are most underserved.

The Ministry of Health and Long Term Care also indicated in their letter that once the redesignation is completed, the Underserved Area Program's quarterly report will list all vacancies in the city under the one heading "City of Greater Sudbury".

Although the Ministry of Health will be allotting all underserved area places to the City of Greater Sudbury as a whole, based on the population in each part of the city, the present number of physicians and the number of vacancies are as follows:

Municipality	Present Number of General Practitioners	* Additional Number of General Practitioners Needed
Valley East	6.5	6
Rayside Balfour	7	2
Capreol	2	0
Nickel Centre	2	5
Walden	4	2
Onaping Falls	2	1
Sudbury - Old City	65.5	0
Total	89	16
Emergency Physicians	13	2 additional GP's/ emerg needed

* These numbers are subject to verification by the Ministry of Health and Long Term Care.

**Ministry of Health
and Long-Term Care**

North Region
Health Care Programs
159 Cedar Street, Suite 406
Sudbury ON P3E 6A5

**Ministère de la Santé
et des Soins de longue durée**

Région du Nord
Programmes de soins de santé
159, rue Cedar, bureau 406
Sudbury ON P3E 6A5



Telephone/Téléphone: (705) 564-7232
Fax/Télécopieur: (705) 564-7493

VIA FACSIMILE (705) 673-7515

January 16, 2002

Frances Caldarelli
Co-ordinator of Health Initiatives
City of Greater Sudbury
P.O. Box 5000 Station A
Sudbury ON P3A 5P3

Dear Ms. Caldarelli:

Thank you for your letter of December 21, 2001, where you are requesting clarification in regards to the underserved area programs.

1. The Ministry of Health and Long-Term Care does not have a policy designating certain areas within the city where physicians would qualify for Underserved Area Programs, such as the Free Tuition or the Incentive Grant Program.
2. Yes, the City of Greater Sudbury may restrict their approval of applications for incentives to the areas of the City which are most underserved.
3. Once the re-designation is completed the List of Areas as Underserved will not continue to list former municipalities and their complement. If the City wishes to restrict incentives they will have to determine where the restrictions are and track vacancies.

Once the letter of support is received from the District Health Council we will proceed with your application for re-designation.

If you require further assistance, please contact me.

Yours truly,

A handwritten signature in cursive script that reads "L. Breton".

Lison Breton
Program Consultant

Report To: CITY COUNCIL

Report Date: January 11, 2002

Meeting Date: Jan 31, 2002

Subject: The Central Business District: Waste Management Issues

Department Review:



D. Bélisle
General Manager of Public Works

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Report Authored by: C. Mathieu, Manager of Waste Management

Recommendation:

That City Council provide staff with direction on waste management services for the Central Business District.

Background:

Report titled Miscellaneous Waste Management Items dated October 3rd, 2001 and received by Council at the October 11th, 2001 Council meeting presented the following information:

The Central Business District (in the former City of Sudbury) has received twice weekly evening garbage collection services and has been exempt from disposal fees for a number of years. In order to create a level playing field with other businesses in the City, staff will be providing the Metro Centre with a list of waste management services and their related costs. Service options will range from complete discontinuation of municipal waste services to a full stream collection service including recycling. An update will follow later this year.

A letter with two waste management options was mailed to the Metro Centre on November 16th, 2001 (refer to Appendix A). Metro Centre's reply to this letter is provided in Appendix B.

Staff has provided a more detailed list of options for waste management services for the Central Business District (see below). Prior to mailing this information to the CBD property owners, staff is requesting comments from Council on whether they are in agreement with the options and actually wish staff to proceed with the mailing.

Waste Management Options

1. Status Quo - Continuation of the twice weekly evening garbage collection services with no cost recovery.

In the interest of fairness, this option would not level the playing field within the commercial sector as most commercial properties outside the CBD have now been made responsible for their own waste generation arrangements and associated costs.

2. Status Quo with cost recovery - Continuation of the twice weekly evening garbage collection services with full cost recovery.

The full cost of twice weekly evening collection and disposal to be recovered - the current collection contract cost is approximately \$ 25,000 per annum plus the associated tipping fees of \$ 50,000 per annum.

The estimated \$75,000 to be recovered through the Metro Centre.

3. Status quo plus recycling with full cost recovery - Continuation of the twice weekly evening garbage collection services, the addition of a weekly recycling collection service with full cost recovery.

The full cost of twice weekly evening collection and disposal to be recovered - the current collection contract cost is approximately \$ 25,000 per annum plus the associated tipping fees of \$ 50,000 per annum.

An office paper and corrugated cardboard recycling collection service co-ordinated by the City for approximately \$18,000 per annum.

This would include a once a week evening collection of bagged recyclable office papers (in clear bags only) and flattened non-waxed corrugated cardboard. Promotional materials to be developed and distributed by the City and perhaps included in the Metro Centre newsletter.

The estimated \$93,000 to be recovered through the Metro Centre. Please note that the disposal cost should be significantly reduced if downtown merchants participate fully in the recycling program.

4. Discontinuation of current services at the expiry of the current garbage collection contract (December 31, 2003) -

Downtown merchants would then either arrange for their own garbage collection services or the entire collection program could be administered by the Metro Centre on behalf of downtown merchants.

Consideration to a phasing in approach could also be considered for options #2, #3 and #4.

APPENDIX A

November 16, 2001

**Sudbury Metro Centre
Main Floor, 43 Elm Street
Sudbury, ON P3C 1S4**

Attention: Maureen M. Luoma

Dear Ms. Luoma,

Please provide your input on the following options for waste management services for the Central Business District. It is my intention to bring forward an option at the Modified Level portion of the 2002 Budget deliberation process. Your suggestions and/or possible concerns will be incorporated with the information provided to Council.

Option #1

- **Garbage Collection - twice weekly evening garbage collection as per By-Law 2001-44G. The full cost of collection to be recovered from downtown merchants. The current contract cost is approximately \$ 25,000 per annum.**
- **Recycling - individual downtown merchants would co-ordinate their recycling needs (delivering to the Recycling Centre or paying private recycling contractors for recycling collection services).**
- **Disposal of Garbage - The full cost of disposal to be recovered from downtown merchants. A disposal cost of \$ 50,000 is estimated per annum.**

Option #2

- **Garbage Collection - twice weekly evening garbage collection as per By-Law 2001-44G. The full cost of collection to be recovered from downtown merchants. The current contract cost is approximately \$ 25,000 per annum.**
- **Recycling - An office paper and corrugated cardboard recycling collection service co-ordinated by the City for approximately \$18,000 per annum.**

This would include a once a week evening collection of bagged recyclable office papers (in clear bags only) and flattened non-waxed corrugated cardboard. Promotional materials to be developed and distributed by the City and perhaps included in the Metro Centre newsletter.

- **Disposal of Garbage - The full cost of disposal to be recovered from downtown merchants. A disposal cost of \$ 25,000 is estimated per annum.**

Please note that the reduction in disposal cost (\$50,000 down to \$25,000) is based on the assumption that downtown merchants would actively participate in the recycling program and also based on a recent waste audit of downtown garbage which identified over 50% of recyclable materials entering the garbage stream. Obviously, the disposal cost will be higher if downtown merchants do not actively participate in recycling.

If you have any questions or need further clarification, please feel free to contact me at 671-CITY, extension 4327 or by email at chantal.mathieu@city.greetersudbury.on.ca.

Yours truly,



Chantal Mathieu,
Manager of Waste Management

CM*cam
c.c. D. Bélisle - General Manager Public Works



Sudbury's Downtown
Our first neighbourhood
Sudbury Metro Centre

RECEIVED
DEC 17 2001

CITY OF GREATER SUDBURY ENGINEERING

Sudbury's Downtown
Welcomes You

December 13, 2001

APPENDIX B

Directors

Mike Petryna
(Chair)
City Council Representative

Gary Robicheau
(Vice-Chair)
Teak Furniture

John Rutherford
(Secretary-Treasurer)
Black Cat News

Dr. R. Baigrie
(Director)
Medical Centre

Dr. R. de la Riva
(Director)
Lorne Properties

Lucie Derro
(Director)
Christ The King Centre

Jenice Jackson
(Director)
This Ain't The Only Cafe

Tom Walton
(Director)
Canada Trust

J. Austin Davey
(Director)
City Council Representative

City of Greater Sudbury
PO Box 5000, Str. A
Sudbury, Ontario
P3A 5P3

**ATTENTION: Chantal Mathieu
Manager of Waste Management**

Dear Ms. Mathieu:

RE: WASTE MANAGEMENT ... CENTRAL BUSINESS DISTRICT

I am in receipt of your letter of November 16, 2001 re the above.

The Board of Directors has reviewed your correspondence and are requesting the following background information:

- any Background Reports from the Transition Board dealing with this matter
- resolutions of the Transition Board and Council directing Staff on this specific issue
- any public/business consultation process that took place to develop your alternatives

In 2000, the Transition Board and City Council had maintained that there would be no reduction in services provided by the new City as a result of amalgamation.

As you are aware, the Business Community is very concerned about the level of taxation and user fees to operate in Sudbury. Consequently, the Board has expressed strong concern related to the options presented in your correspondence as this is increasing user fees, reducing the level of service and increasing the cost of doing business in Sudbury. As this is a City service, the Board recommends that the City of Greater Sudbury contact directly the property owners/businesses with your proposed changes.

Thank you in advance for this background information.

Yours truly,

Maureen M. Luoma
Executive Director

cc Directors, Sudbury Metro Centre
Mayor J. Gordon & Members of Council

SUDBURY METRO CENTRE

Report To: CITY COUNCIL

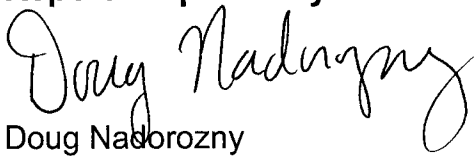
Report Date: January 23, 2002

Meeting Date: January 31, 2002

Subject

Northern Ontario Railroad Museum and Heritage Centre

Report Prepared By:



Doug Nadrozny
General Manager
Economic Development and Planning
Services

Recommended for Agenda:



J.L. (Jim) Rûle
Chief Administrative Officer

Authored By: Rob Skelly, Manager of Tourism, Programs and Partnerships

Recommendation:

Whereas the City of Greater Sudbury Community Development Corporation (CGSCDC), upon recommendation of the Community Economic Development Committee (CED), has approved by motion at its January 9, 2002 meeting support for the Northern Ontario Railroad Museum and Heritage Centre;

Therefore be it resolved that the Council of the City of Greater Sudbury support the proposal from the Northern Ontario Railroad Museum and Heritage Centre for funding to undertake a feasibility study, concept and business plan for a proposed expansion, including an environmental assessment of adjacent lands to be acquired, with an amount of up to \$25,000 (1/3 of the total project) from the 2002 Economic Development Capital Envelope, subject to confirmation that the lands are environmentally acceptable, and approval of federal funding (2/3 of total project).

Executive Summary:

This matter was reviewed by the CGSCDC on January 9, 2002 and the CED Committee on December 10, 2001.

The Northern Ontario Railroad Museum and Heritage Centre (NORMHC) in Capreol has applied to FedNor and the Cultural Spaces Canada program for funding to undertake a feasibility study, concept and business plan for a proposed expansion. Total costs are approximately \$79,000. The study would be completed in 2 phases. Phase 1 would include an

environmental assessment of lands to be acquired from CN, and the expansion feasibility on lands currently owned by the City. Positive results would trigger completion of Phase 2 which is a concept and business plan. NORMHC requires additional funding beyond its means, to lever the federal funding. Based on what it hopes to receive, the Board is being asked to approve support of up to \$25,000.

Background:

The Northern Ontario Railroad Museum and Heritage Centre (NORMHC) is located at 26 Bloor Street in Capreol. It is organized as a corporation without share capital and is a registered charity. The Board consists of 14 members. Also, there are 7 honorary board members. The Centre has no full time employees.

The origins of the museum go back to the Capreol Development Committee and the SRDC Tourism Master plan which recommended the development and expansion of the Prescott Park collection of rolling stock into a railway museum. In 1992, the Town of Capreol transferred the Prescott Park lease to the NORMHC. In 1997, the Town purchased the former CN Superintendent's house for the museum. Renovations began immediately, and a series of exhibits featuring railroad, mining, lumbering, and heritage themes were installed. Prior to this development, the site averaged 500 visits per year. Since then, it has received approximately 2,000 visitors per year. It has attracted the interest of motor coach tour operators, and has received high praise from railway and local history buffs.

NORMHC has come a long way in a short time due to the commitment and enthusiasm of its board, other community volunteers, benefactors, and support from the Town of Capreol, and other levels of government. Current sources of revenue are sufficient to cover annual operating expenses. With little in the way of formal planning, the museum has demonstrated that continued development results in increased visitations and benefit to the community. The Board believes that it must now address the museum's full potential and undertake a professional planning study. It has already defined the terms of reference for the project, issued a request for proposals to qualified consultants, and selected a team of consultants led by Verburg and Associates, Inc.

The Verburg proposal quoted pricing of \$35,000 for phase 1, and \$36,000 for phase 2. The environmental assessment is estimated to cost \$8,000. Total costs would be approximately \$79,000. NORMHC has submitted funding applications to FedNor and the Cultural Spaces Canada program and it hopes these sources will provide 2/3 or \$54,000, leaving a balance of \$25,000. Depending on how the project proceeds, the City's share of total costs could range from \$8,000 to \$25,000, depending on actual costs incurred and the level of federal funding received.

The City of Greater Sudbury already has a sizeable investment in the NORMHC. The museum building itself and most of the land, where the expansion would take place, is now owned by the City (formerly the Town of Capreol). The area in Prescott Park has been leased from CN since 1967. It, and an additional parcel of CN land that could accommodate more rolling stock, will be considered by the consultants for acquisition, if they are environmentally acceptable. CN has indicated it's willingness to co-operate.

The CED Committee noted that the environmental assessment of the lands to be acquired from CN is critical to ensure that the City does not assume environmental liabilities. The NORMHC board agrees.

Report To: CITY COUNCIL

Report Date: January 23, 2002

Meeting Date: January 31, 2002

Subject

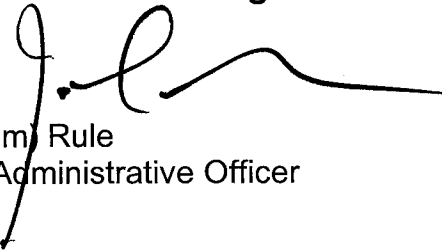
Tom Morley Mine Tourism Initiative Phase III

Report Prepared By:



Doug Nadrozny
General Manager
Economic Development and Planning
Services

Recommended for Agenda:



J.L. (Jim) Rule
Chief Administrative Officer

Authored By: Ian Wood, Coordinator, Convention and Visitor Services

Recommendation:

Whereas the City of Greater Sudbury Community Development Corporation (CGSCDC), upon recommendation of the Community Economic Development Committee (CED), has approved by motion at its January 9, 2002 meeting support for the Tom Morley Mine tourism initiative;

Therefore be it resolved that the Council of the City of Greater Sudbury support the detailed design and engineering phase of the Tom Morley Mine Tourism Initiative with a contribution in the amount of \$16,000 from the 2002 Economic Development Capital Envelope. Further, that Council authorize the General Manager of Economic Development & Planning Services to proceed with an application to FedNor for a contribution of \$ 55,000 for the project.

Executive Summary:

This matter was reviewed by the CGSCDC on January 9, 2002 and the CED Committee on December 10, 2001.

The Tom Morley Mine is the third phase of a project that originated with the Onaping Falls Community Development Corporation (OFCDC). This project envisions opening an abandoned adit (horizontal mine workings) and developing on-site displays to show visitors how Tom Morley worked his "one man mine" in the 1930's. The adit is located a few hundred yards north of the A.Y Jackson Lookout, in a rock face just across Highway 144.