

A large Caterpillar 980G wheel loader is shown in a construction setting, with its bucket raised. The machine is yellow and has "CAT 980G" visible on its side. The background shows a dirt area with some construction equipment and structures.

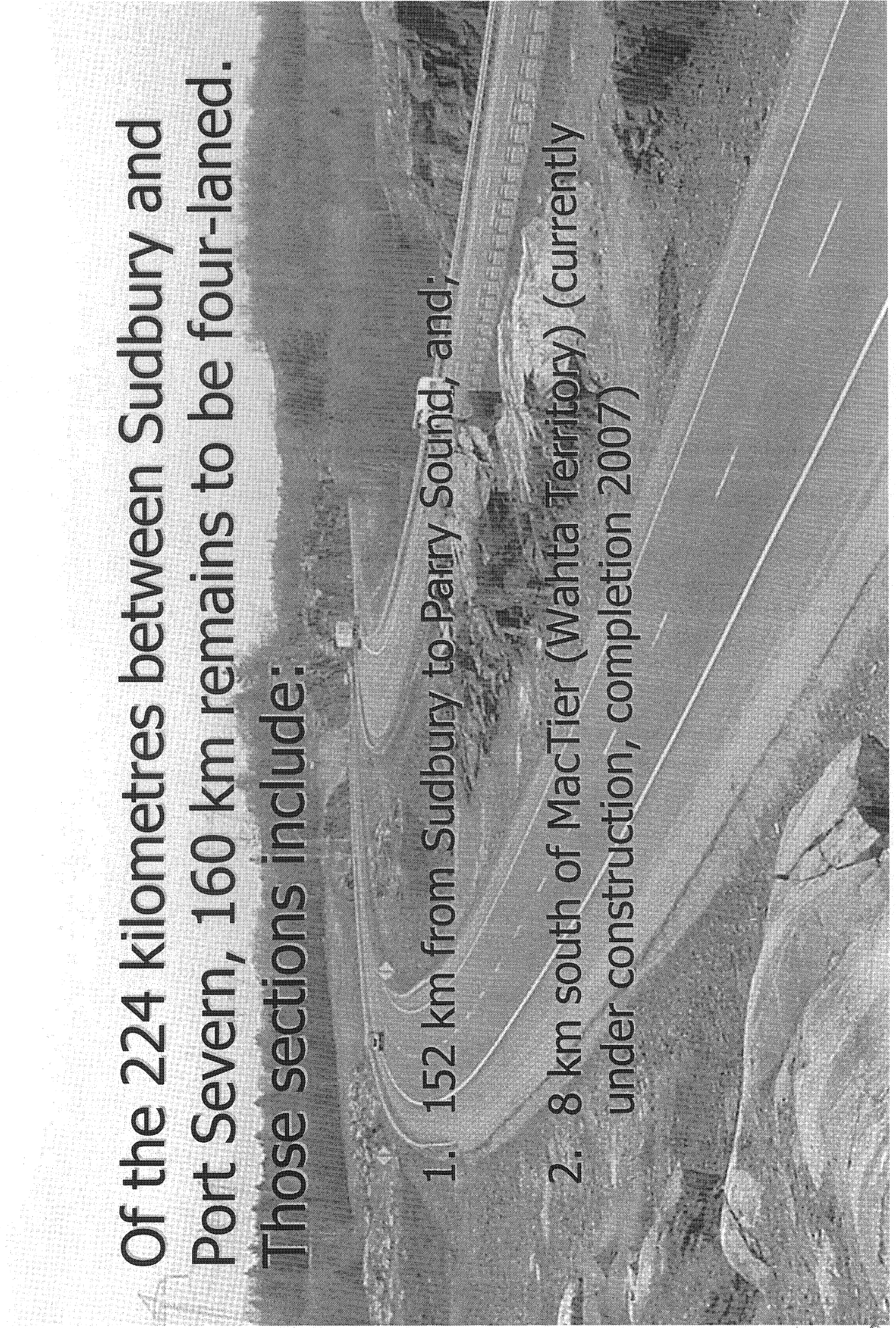
# **Highway 69 - Four-Laning and New Interchange at Municipal Road 80 Ministry of Transportation**

**October 27, 2005**



Of the 224 kilometres between Sudbury and Port Severn, 160 km remains to be four-laned. Those sections include:

1. 152 km from Sudbury to Parry Sound, and;
2. 8 km south of MacTier (Wahta Territory) (currently under construction, completion 2007)



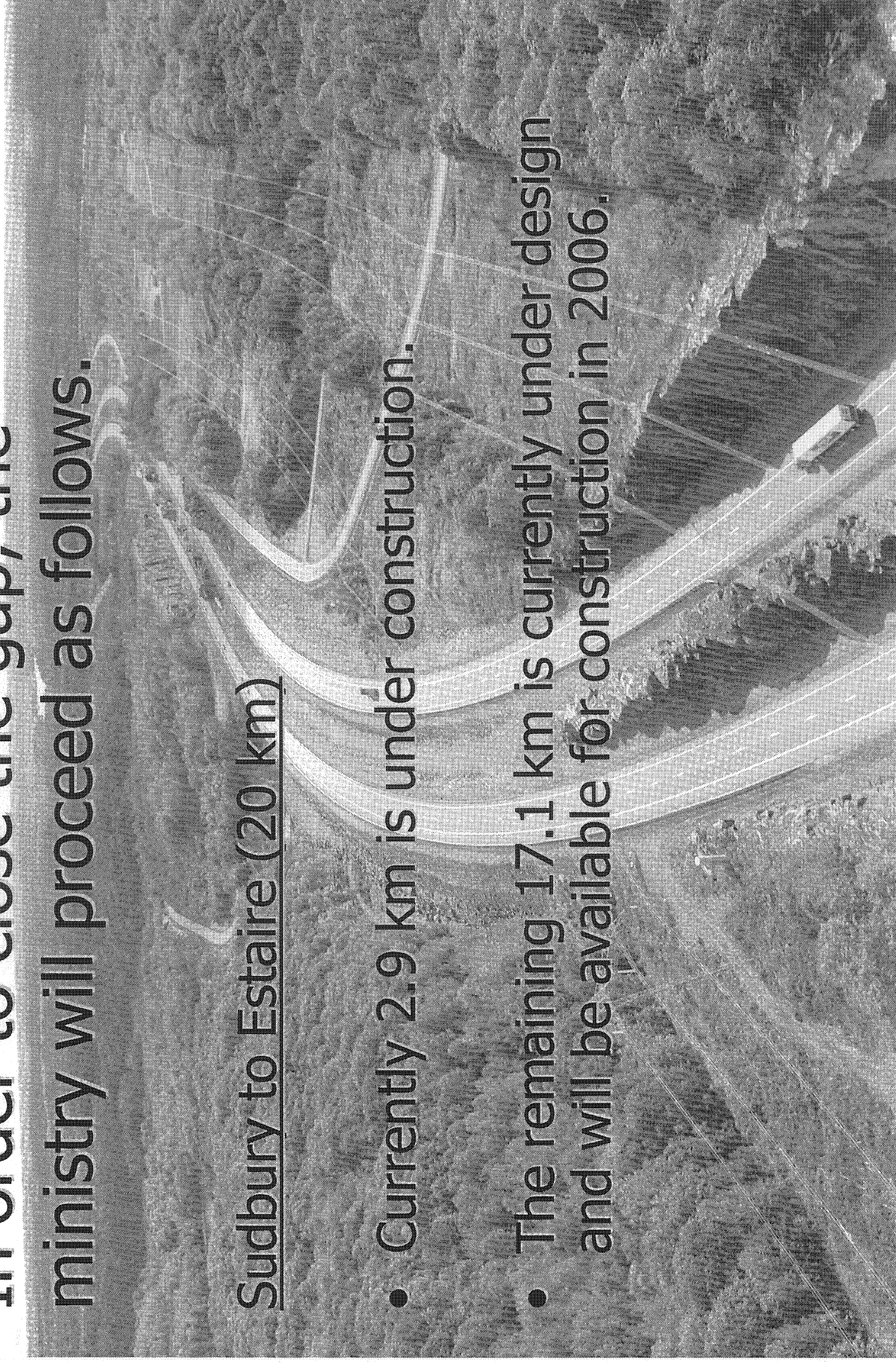




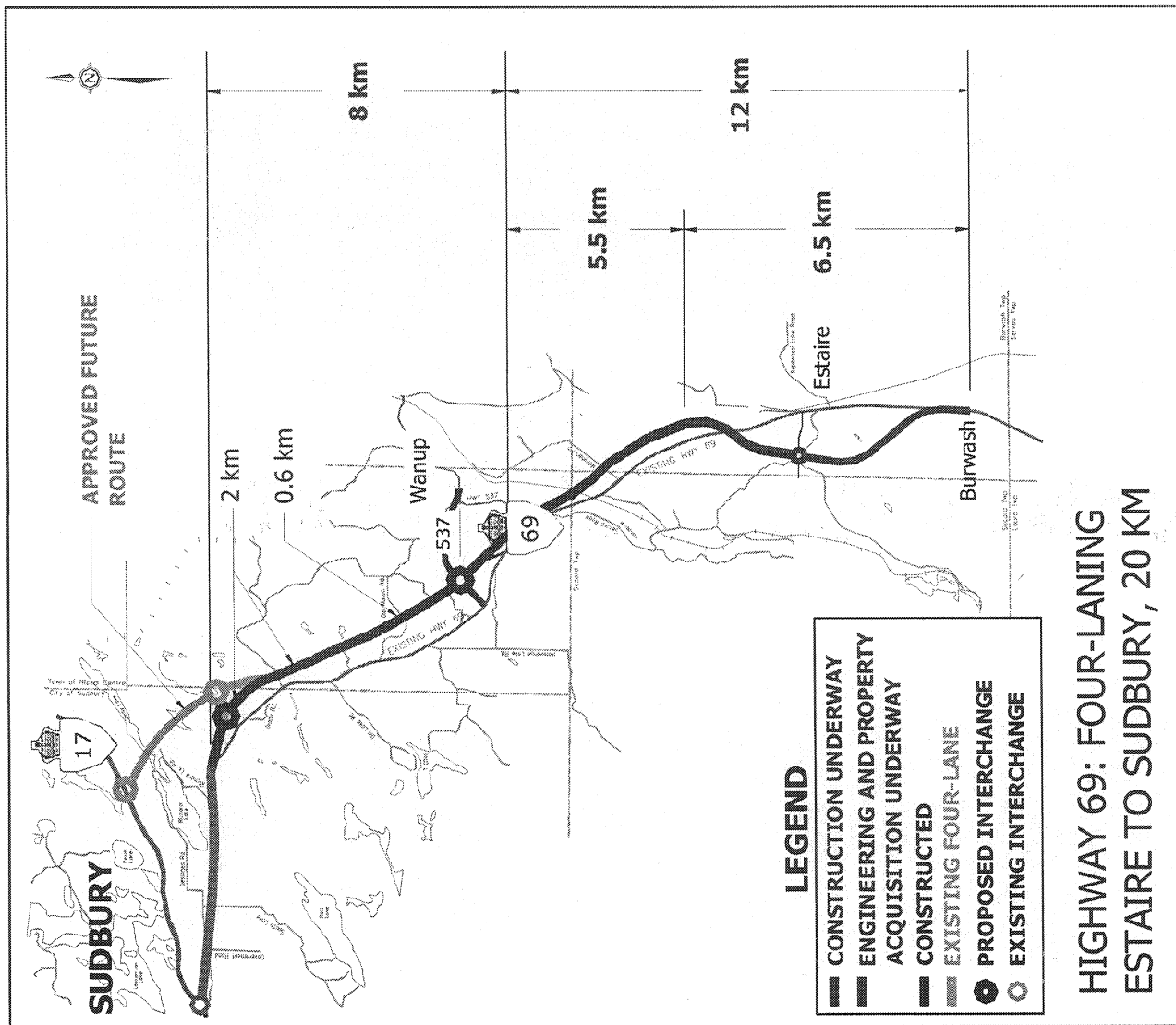
In order to close the gap, the ministry will proceed as follows.

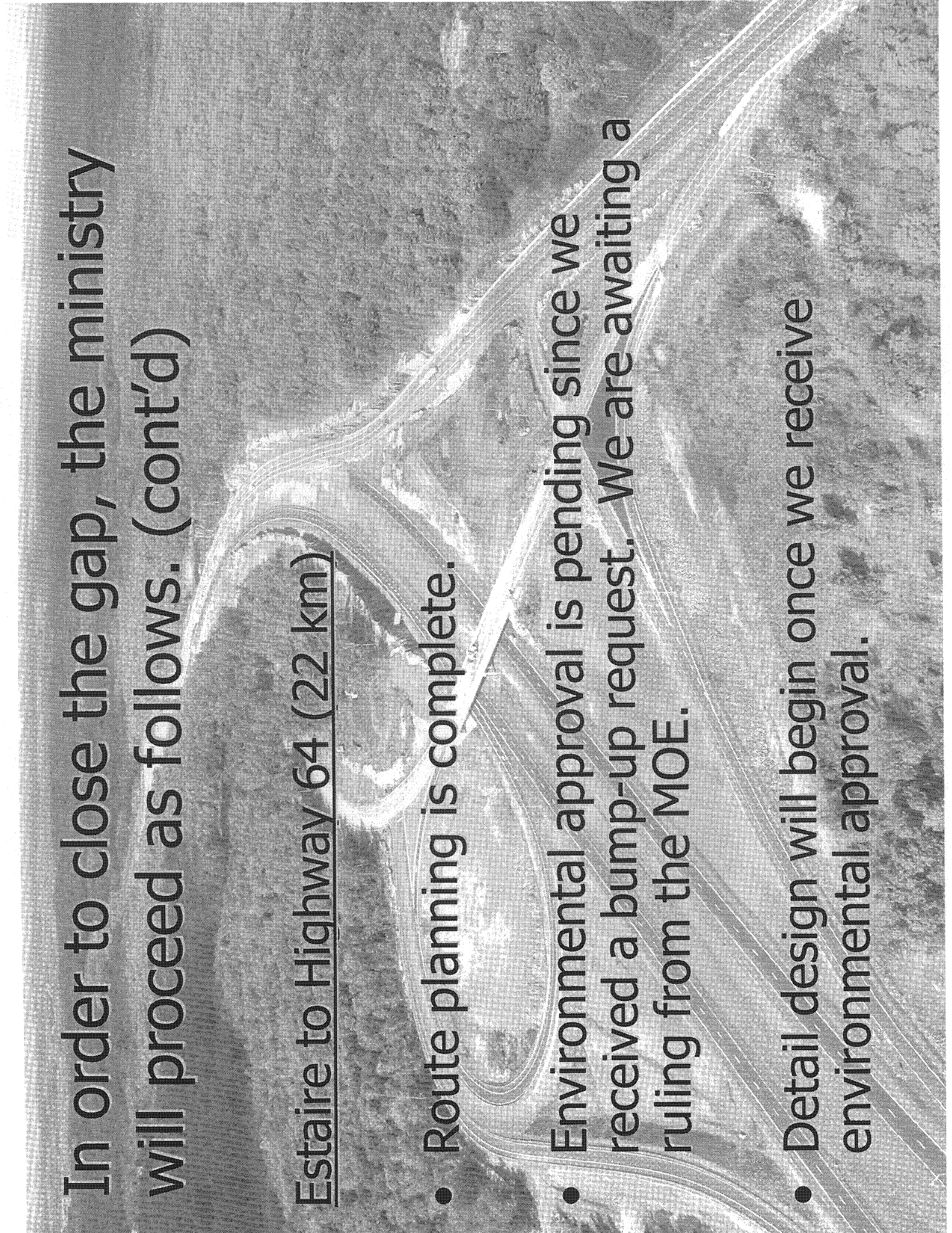
Sudbury to Estaire (20 km)

- Currently 2.9 km is under construction.
- The remaining 17.1 km is currently under design and will be available for construction in 2006.







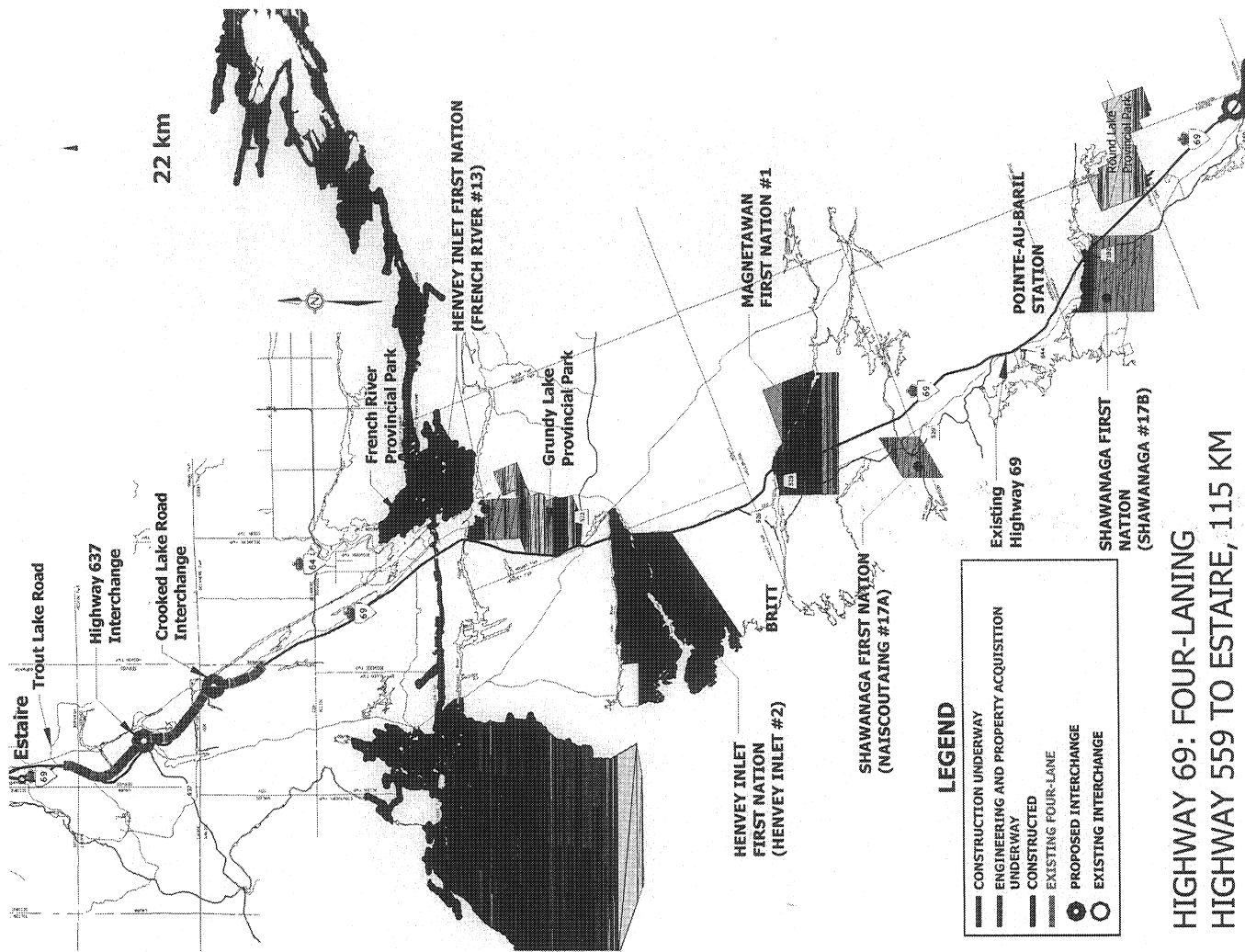


In order to close the gap, the ministry will proceed as follows. (cont'd)

Estaire to Highway 64 (22 km)

- Route planning is complete.
- Environmental approval is pending since we received a bump-up request. We are awaiting a ruling from the MOE.
- Detail design will begin once we receive environmental approval.





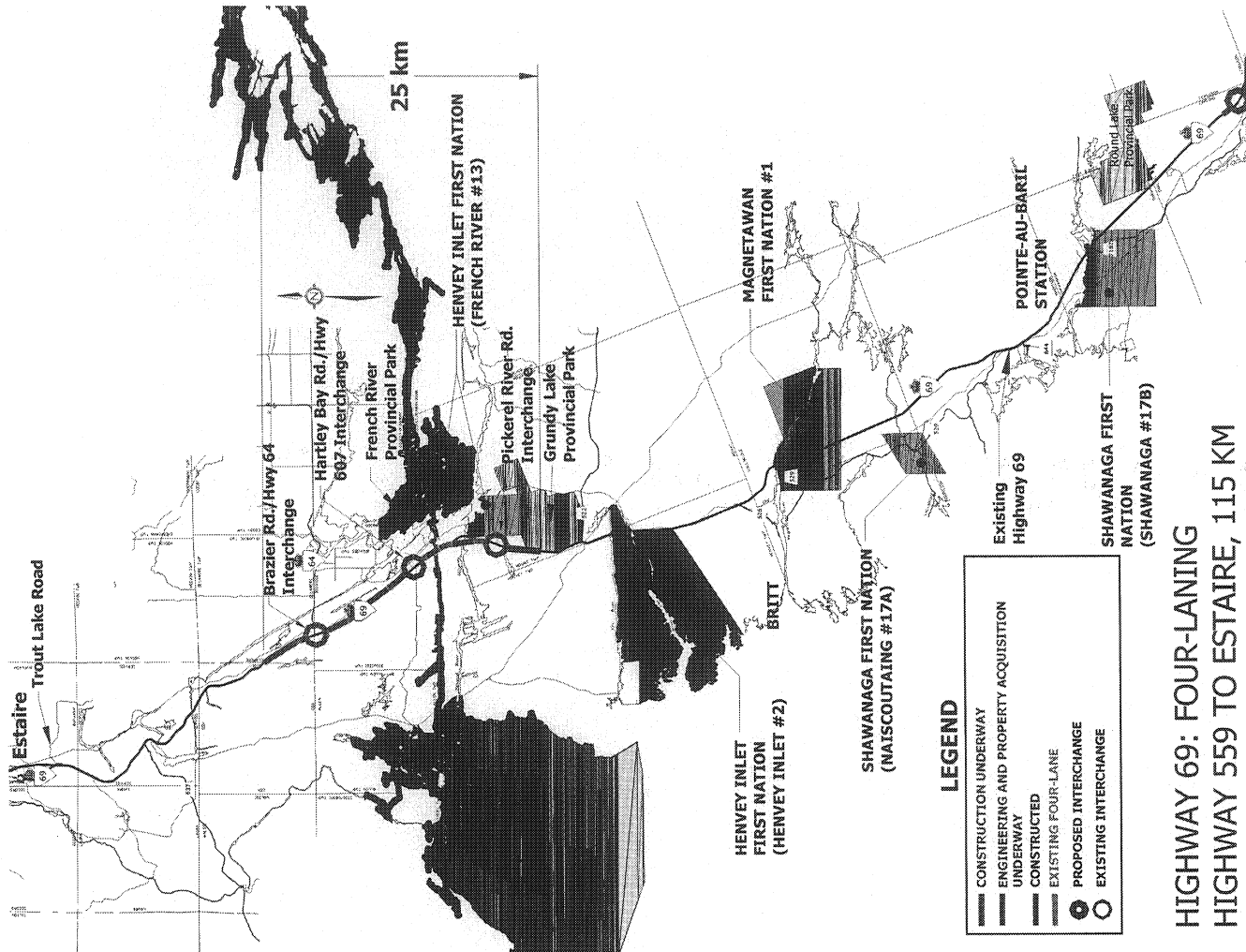
**HIGHWAY 69: FOUR-LANING  
HIGHWAY 559 TO ESTAIRE, 115 KM**

In order to close the gap, the ministry will proceed as follows. (cont'd)

Highway 64 to Highway 522 (25 km)

- Route planning is complete.
- Environmental approval has been granted.
- Detail design has commenced.





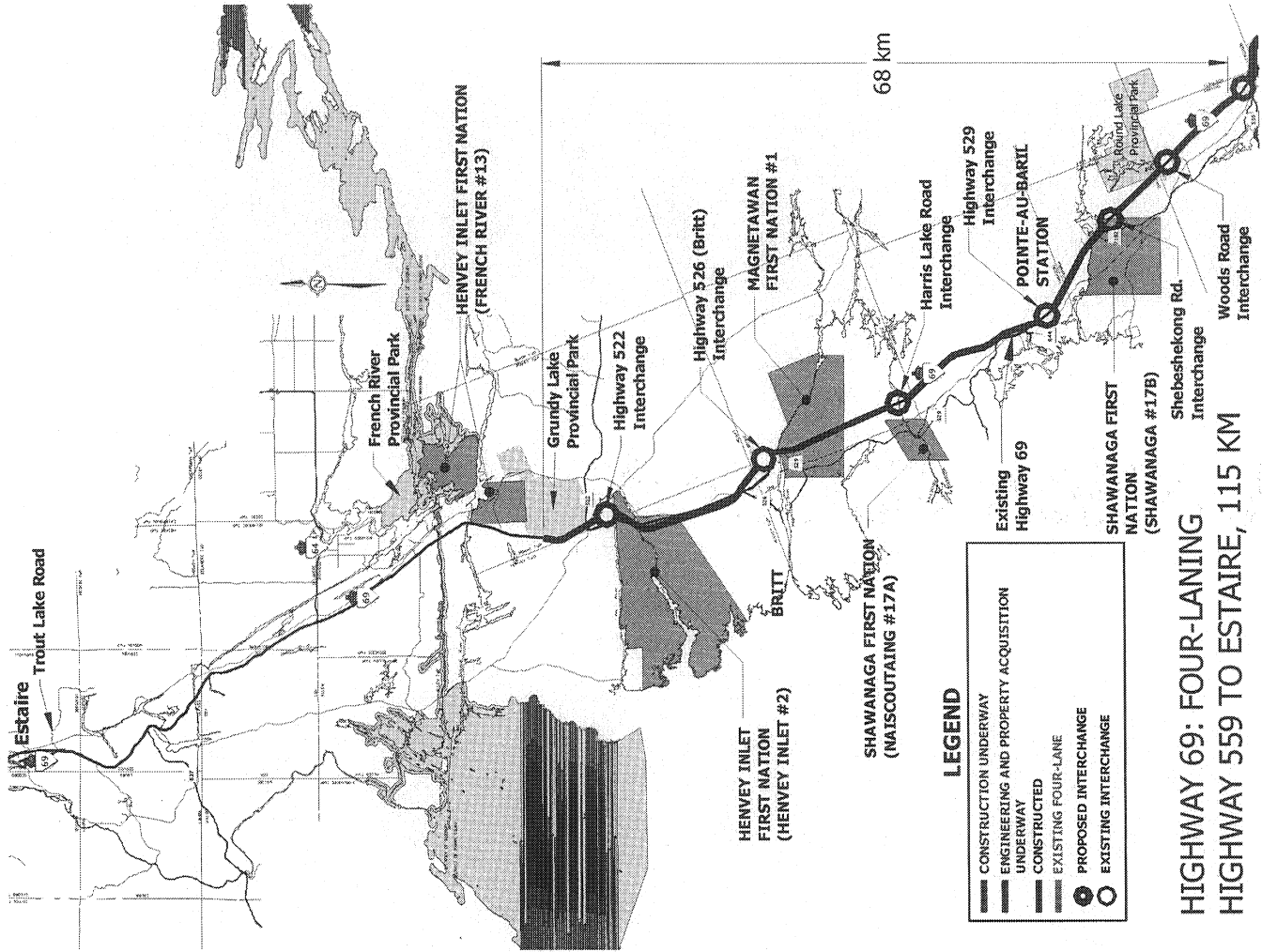
**HIGHWAY 69: FOUR-LANING  
HIGHWAY 559 TO ESTAIRE, 115 KM**

In order to close the gap, the ministry will proceed as follows. (cont'd)

Highway 522 to Highway 559 (68 km)

- Route planning is currently underway and expected to be completed in 2006.
- Environmental approval will be sought once the Route planning is complete.
- Thereafter detail design will commence.





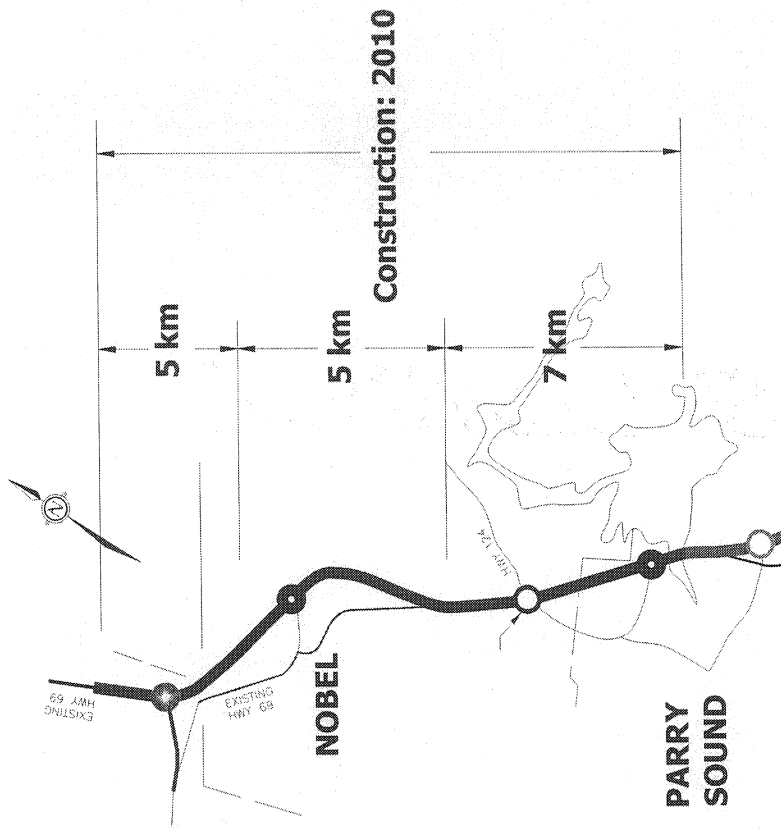
HIGHWAY 69: FOUR-LANING  
HIGHWAY 559 TO ESTAIRE, 115 KM

**In order to close the gap, the ministry will proceed as follows. (cont'd)**

**Highway 559 to Parry Sound (17 km)**

- Four projects are planned for this 17 km link.
- The first 7 km from Parry Sound to Nobel is under construction.
- The remaining three projects are under design and will be available for construction in 2006, 2007 and 2010 respectively.





# LEGEND

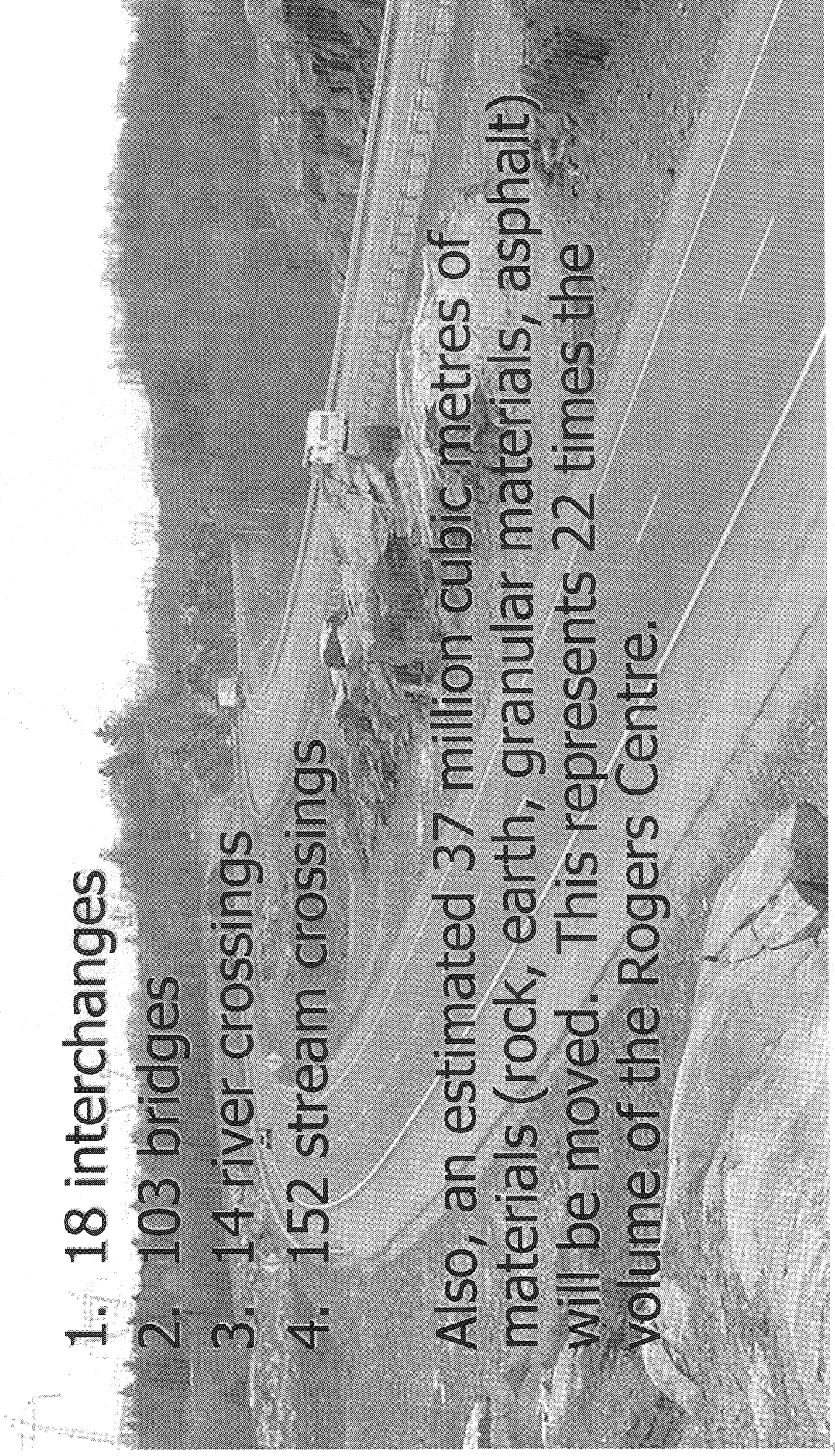
- CONSTRUCTION UNDERWAY
- ENGINEERING AND PROPERTY ACQUISITION UNDERWAY
- CONSTRUCTED
- PROPOSED INTERCHANGE
- EXISTING INTERCHANGE

## HIGHWAY 69: FOUR-LANING PARRY SOUND TO HIGHWAY 559, 17 KM

The design of the 152 km of Highway 69 includes:

1. 18 interchanges
2. 103 bridges
3. 14 river crossings
4. 152 stream crossings

Also, an estimated 37 million cubic metres of materials (rock, earth, granular materials, asphalt) will be moved. This represents 22 times the volume of the Rogers Centre.







**Presentation to the  
City of Greater Sudbury**

**New Interchange  
Highway 17 at Sudbury Municipal Road 80 (Long Lake  
Road)**

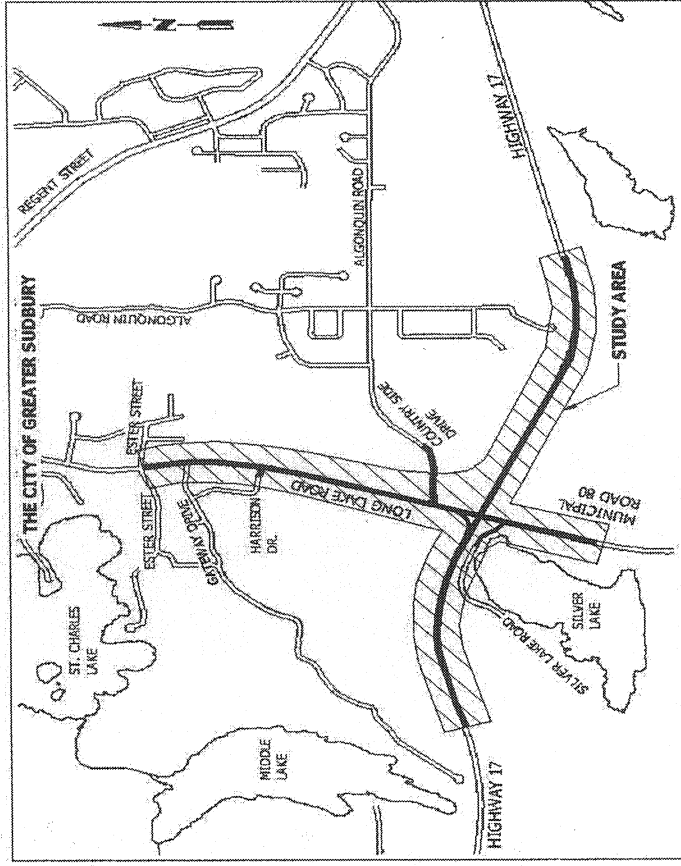
**October 27, 2005**

## Study Overview

### General Overview of the Project

❖ The Ministry of Transportation (MTO) is nearing completion of the Detail Design to improve safety and traffic flow along Highway 17 and Municipal Road 80 (Long Lake Road). The existing at-grade, signalized intersection will be replaced with a new grade separated interchange.

### Key Plan of the Study Area





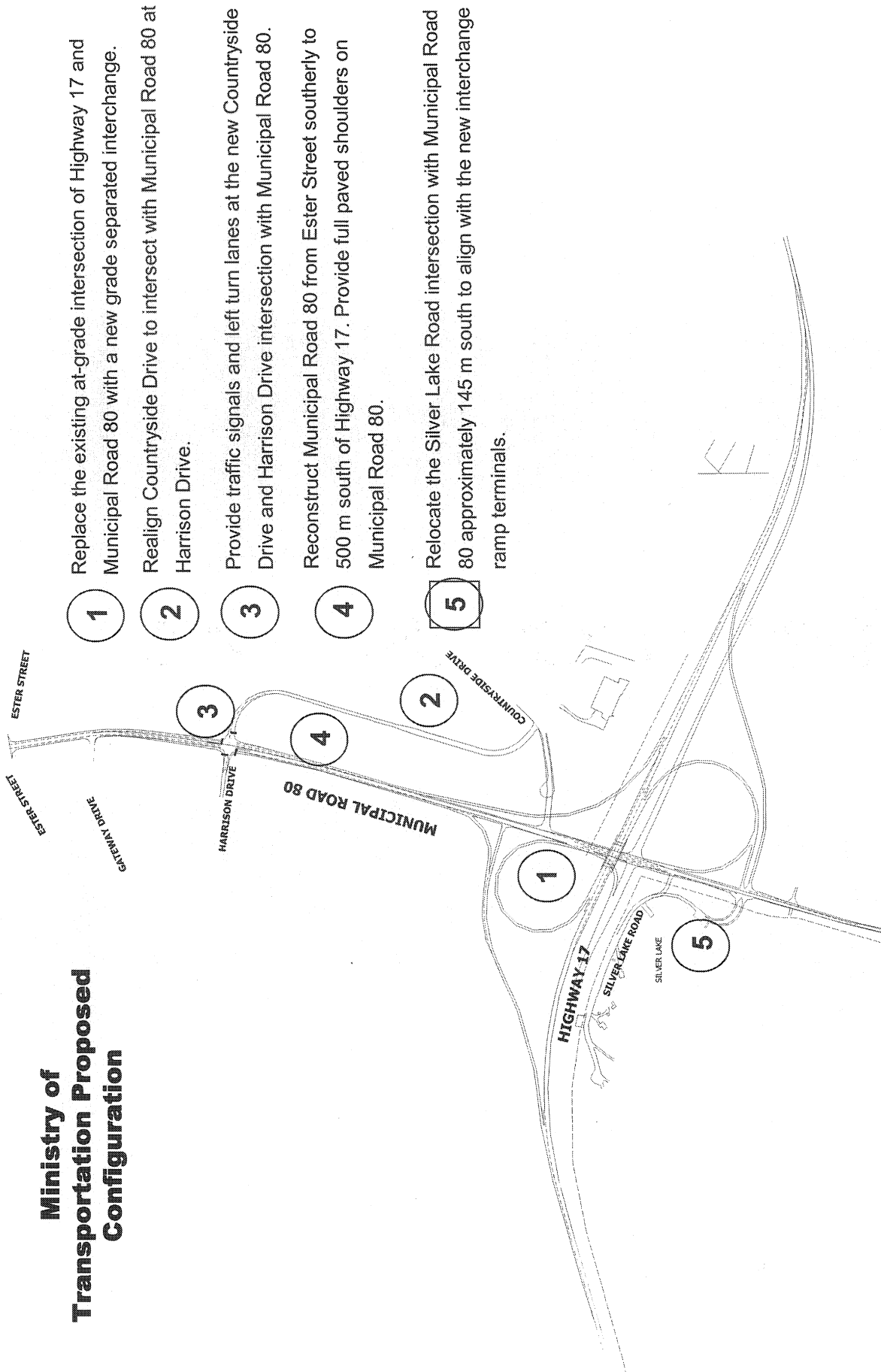
## **Project Background – Preliminary Design Stage**

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- ❖ The MTO finalized the Preliminary Design and received environmental approval for this project in 2001.
- ❖ A “Two-Lane, Parclo ‘B’ Interchange” was identified as the Preferred Plan for connecting Highway 17 and Municipal Road 80.
- ❖ Since that time, the ministry has been undertaking detail design in order to prepare a contract package, purchasing property and relocating utilities. Construction of this project will proceed in 2006.

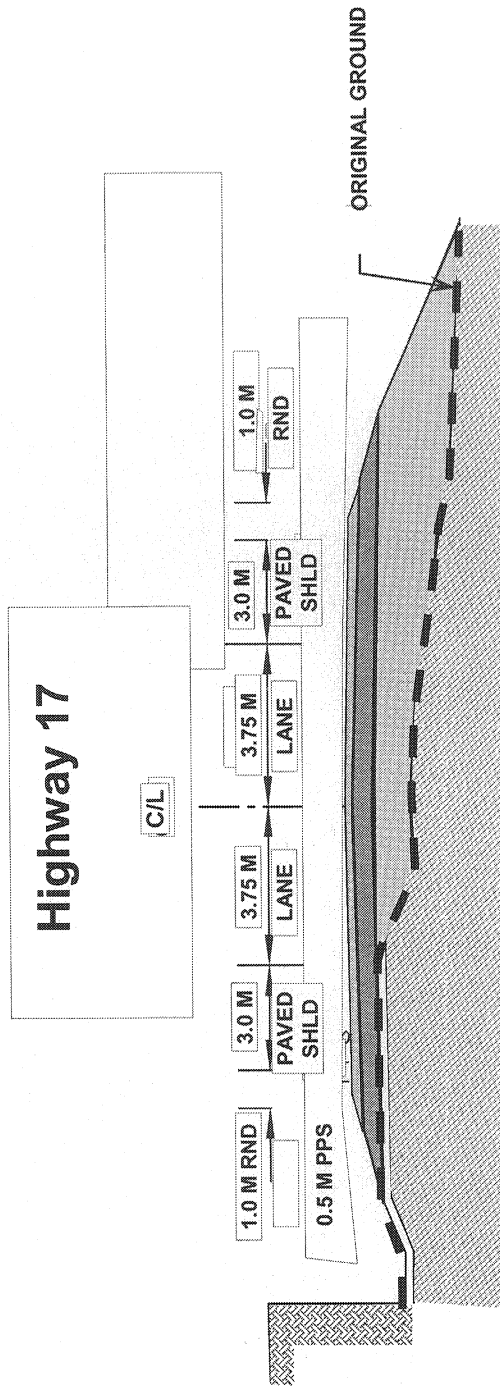
# Proposed Improvements

## Ministry of Transportation Proposed Configuration

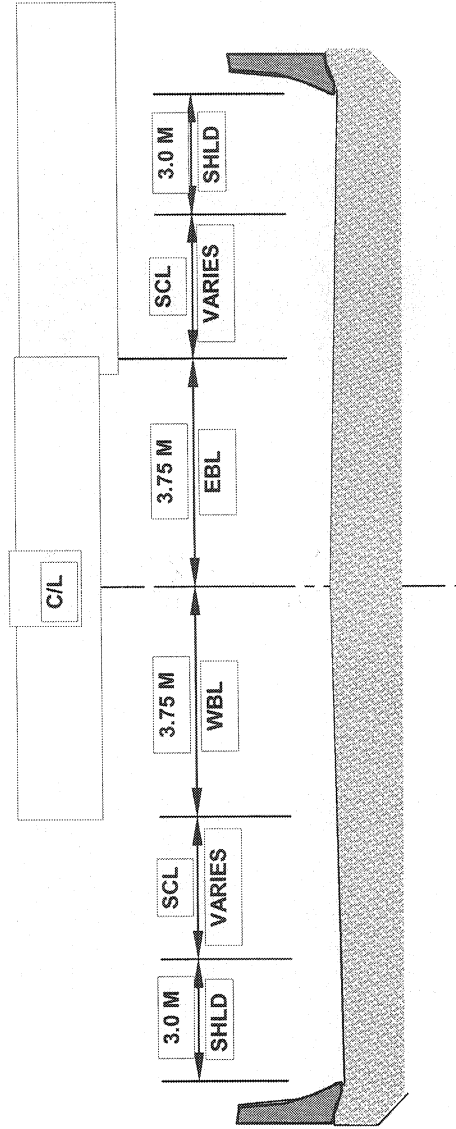




# Highway 17 – Typical Sections



## Highway 17 Structure

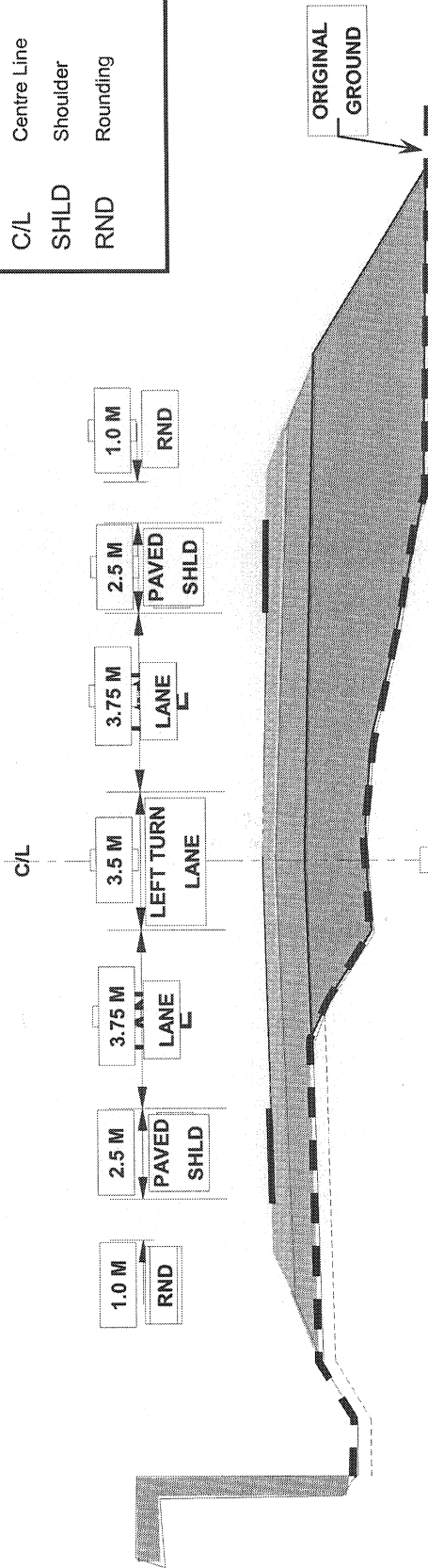


### Legend

C/L	Centre Line
SHLD	Shoulder
SCL	Speed Change Lane
WBL	Westbound Lane
EBL	Eastbound Lane
RND	Rounding

# Municipal Road 80 (Long Lake Road) – Typical Sections

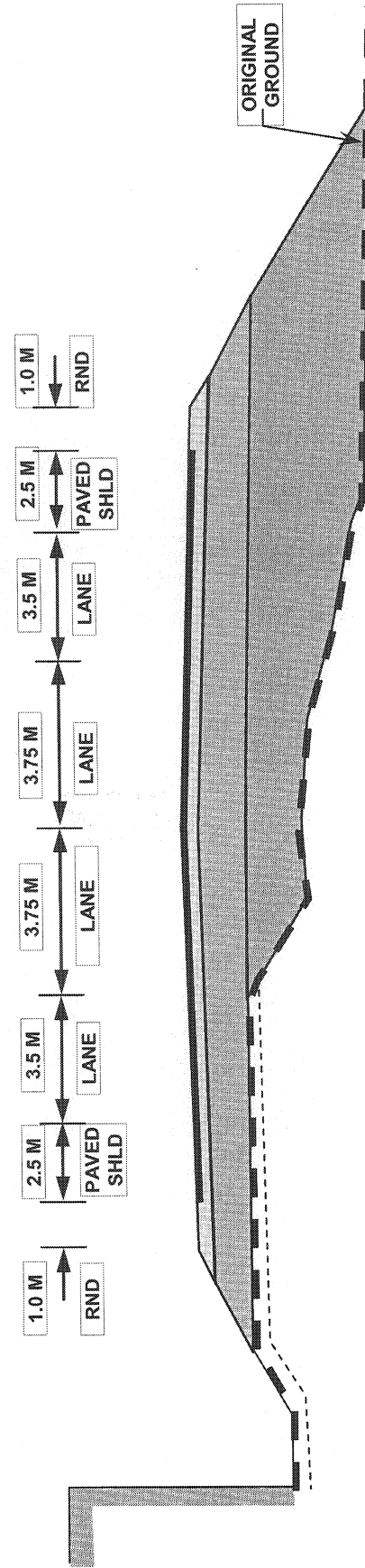
## Municipal Road 80-Typical Section at Interchange



## Municipal Road 80-Typical Section North of Interchange to Harrison Drive

Drive

C/L

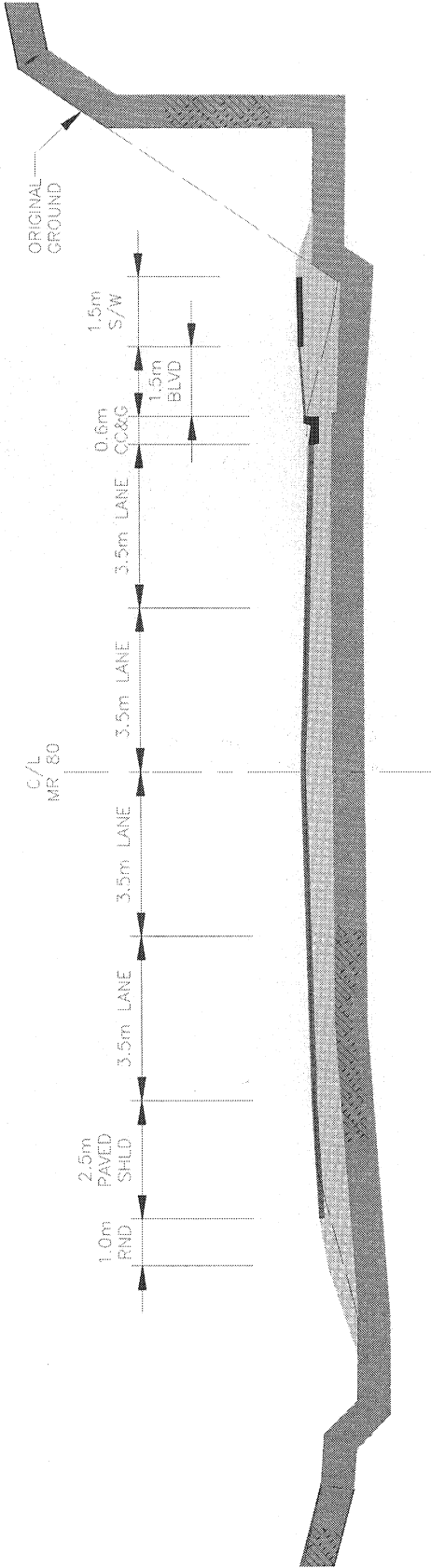




# Municipal Road 80 (Long Lake Road) – Typical Sections

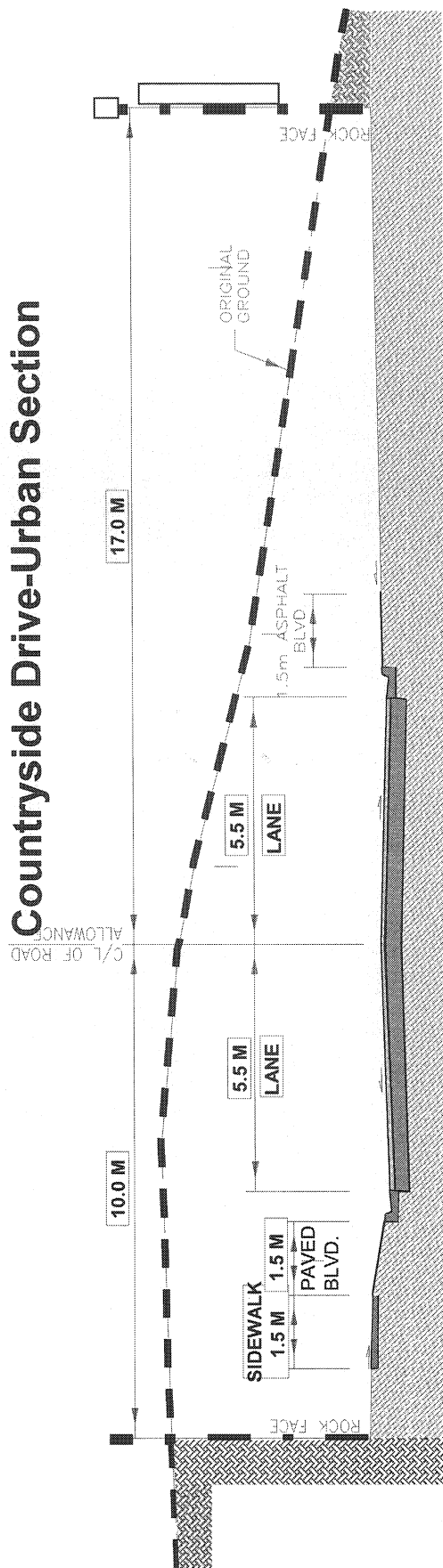
Legend	
C/L	Centre Line
SHLD	Shoulder
RND	Rounding

Municipal Road 80-Typical Section from Harrison Drive to Ester Street

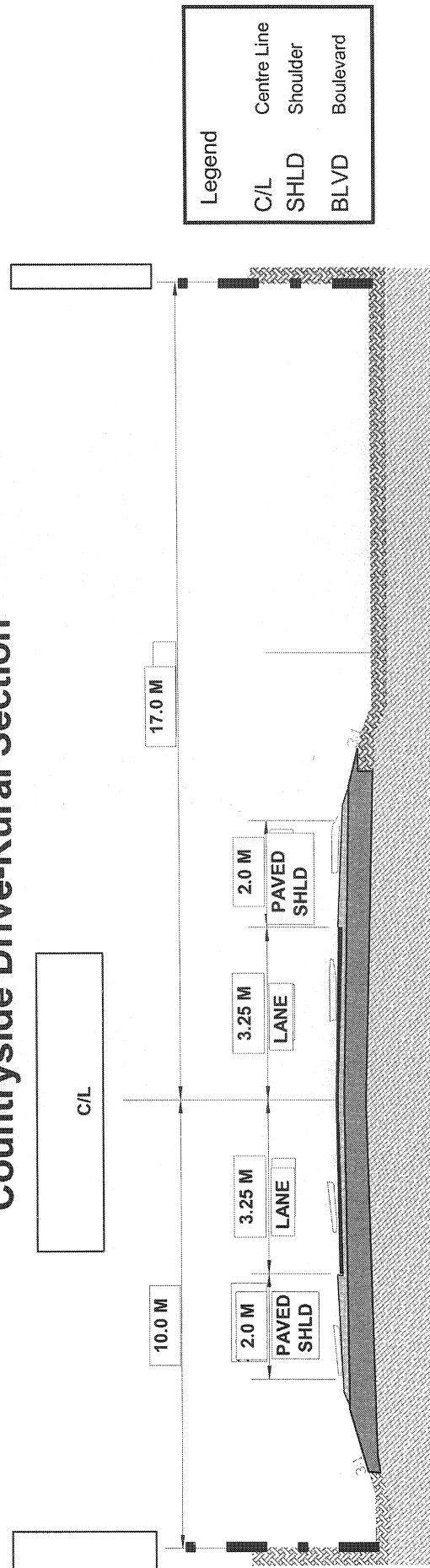


# Countryside Drive – Typical Urban and Rural Sections

## Countryside Drive-Urban Section



## Countryside Drive-Rural Section



## **The Next Steps . . .**

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- ❖ Finalize the Detail Design.
- ❖ Obtain approval from the Department of Fisheries and Oceans (DFO) for the encroachment into Silver Lake.
- ❖ Complete utility relocations.
- ❖ Complete property acquisition.
- ❖ Secure the Road Closings from the City of Greater Sudbury.
- ❖ Execute Cost Sharing Agreement with the City of Greater Sudbury for the improvements to Municipal Road 80.
- ❖ Construction in 2006 (pending DFO approval and property acquisition)





# Request for Decision City Council



## Type of Decision

Meeting Date	October 27, 2005				Report Date	October 19, 2005			
Decision Requested	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No	Priority	<input checked="" type="checkbox"/>	High	<input type="checkbox"/>	Low
	Direction Only				Type of Meeting	<input checked="" type="checkbox"/>	Open	<input type="checkbox"/>	Closed

## Report Title

City of Greater Sudbury Best Start Child Care Plan 2005

### Policy Implication + Budget Impact

This report and recommendation(s) have been reviewed by the Finance Division and the funding source has been identified.

The proposed Best Start Child Care Plan recommends service management strategies which meet the new policy direction of the Ministry of Children and Youth Services, and also are in line with the City's business plans and vision to "put children first".

The Best Start initiative is funded at 100% with no municipal cost shared requirements for the next 5 years. It is anticipated that additional temporary staffing hours will be required to fulfill the administrative requirements of this new initiative.

Background Attached

### Recommendation

WHEREAS the Ministry of Children and Youth Services (MCYS) has redesigned the service delivery for children herein known as Best Start Early Learning and Care; and

WHEREAS the attached "City of Greater Sudbury Best Start and Child Care Plan 2005" has been prepared with community consultation according to Ministry requirements; and

WHEREAS the service priorities and management strategies proposed in the plan will result in an expanded licensed child care system, fairer wages for child care workers and an increase in the quality of child care provided, and will inject a total of more than \$12 million over three years into the children sector; and

Recommendation Continued

### Recommended by the Department Head

Catherine Matheson  
General Manager Community Development

### Recommended by the C.A.O.

Mark Mieto  
Chief Administrative Officer

Date: October 19, 2005

### Report Prepared By

Julie Beare, Acting Planner Children Services

### Division Review

Carmen Ouellette, Manager Children Services

WHEREAS as Service System Manager the City is responsible for leading the process, implementation and monitoring of the new model; and

WHEREAS this model is funded at 100% by the Province through Canada's Early Learning and Care National Children's Agenda funding for the next 5 years;

THEREFORE BE IT RESOLVED that the Clerk and General Manager of Community Development be authorized to enter into an agreement with service providers and school boards in allocating the Best Start operating and infrastructure funding as identified; and

THAT the Service Management Strategies and actions as described be adopted; and

THAT the 2005-2006 CGS Best Start and Child Care Transition Plan be submitted to the MCYS as endorsed by Council.

### Executive Summary

This document is the 2005-2007 City of Greater Sudbury Best Start Child Care Plan (hereinafter referred to as the Best Start Child Care Plan). Best Start is "a comprehensive, evidence-based early learning and care strategy designed to help give Ontario's children the best possible start in life and help them achieve success in school" (Implementation Planning Guidelines for Best Start Networks, June 28, 2005). Child care is defined as services to children and families which include licensed child care and child care subsidy, support for children with special needs and family resource programs. This definition also includes unlicensed child care such as summer day programs and informal child care for eligible Ontario Works participants.

The Best Start Child Care Plan is divided into five main sections. The first section is an Environmental Scan that describes the current state of the child care system in the City of Greater Sudbury. The second section addresses service gaps or overlaps. The third section addresses Service Priorities for the management of Child Care services. The fourth outlines the Service Management Strategies which will provide the foundation for management of child care and children's programs into the future. The final section provides an Analysis of the Financial Impact of the service management strategies.

The City of Greater Sudbury's first child care plan was published in March 2001 and outlined planning objectives for 2001-2003 and was followed by a second plan, completed in September 2004. The 2005-2007 plan provides an update of progress made at meeting those objectives and sets new objectives for the 2005-2007 period, including strategies for implementing the new Best Start Initiative.

The Best Start Child Care Plan meets the Ministry of Children and Youth Services' (hereinafter known as MCYS) minimum planning requirements which aim to create a more comprehensive and effective child care system that meets all of the Ministry's objectives, and in addition, responds to the distinct characteristics of the City of Greater Sudbury.



## **Principles and Objectives**

The Sudbury planning process is guided by research into child development which emphasizes the critical importance of the early years in ensuring a child can attain maximum potential to become an independent and contributing adult. This research substantiates the importance of parents from all socio-economic and cultural backgrounds having access to good information and services to support child development and parenting.

In late 2004, MCYS introduced its 10 year vision for child care and early learning entitled Best Start. As the delivery agent responsible for implementing Best Start at a local level, the City of Greater Sudbury's Best Start Child Care plan sets out the steps that will be required to meet the objectives of the first phase of Best Start, while also responding to child care and early learning needs identified at the community level.

The objective of the Best Start Child Care Plan is:

To create a planning document which will allow the City to implement the first phase of the Best Start vision and will provide the foundation for management of child care into the future, coordinated with other programs serving children and families including, but not limited to, education, Ontario Works, health and recreation.

## **Guiding Principles**

Through the Best Start Child Care Plan, Children Services will work to:

- Expand child care and early learning services within the publicly funded school system focusing on children in junior and senior kindergarten and from ages 0 to 6. Throughout this process there will also remain the commitment to support the viability of existing child care spaces as well as the child care and recreation needs of children 6 to 12.
- Ensure access to child care services throughout the City of Greater Sudbury, taking into account the diverse cultural and linguistic backgrounds and needs of our community: in particular French, English and First Nations.
- Ensure that child care services respond to the economic realities in Sudbury (for example the high proportion of shift work) in order to continue to support individuals in maintaining employment.
- Recognize the value of early learning as a critical element of every child's physical, social, emotional, cognitive, and spiritual development.
- Facilitate open consultation with all stakeholders with special attention given to parents' experiences. The consultation process should allow new ideas to surface and be an opportunity to increase public understanding of the policies and practices that exist in child care.
- Recognize and value successes in the system and promote recommendations for improved service or changes to programming as positive opportunities for the community.
- Stabilize all elements of Child Care Services and rationalize and re-balance investments where possible.
- Improve the school readiness of high risk children in our communities.

## Highlights of New Initiatives Planned

The Best Start Child Care Plan identifies service management strategies which exceed the MCYS service targets and respond to many of the local priorities identified. The plan recommends that the City access the full provincial allocations of both the regular and Best Start funding streams in order to maximize the City's ability to serve families. Important recommendations include:

1. Work with school boards to allocate the full Best Start one-time minor capital dollars to schools to support the expansion of programs serving children in the JK/SK and 0-6 age groups. The City of Greater Sudbury will request additional funding from MCYS for the minor capital costs of eligible Best Start programs exceeding the City's current allocation. Allocations to school boards will be based on enrollment for the previous year.
2. Allocate \$300,000 in 2005, \$300,000 in 2006, and \$150,000 in 2007 in Best Start operating dollars to Child Care operators expanding their 0-6 programs in schools, to cover start up costs associated with expanding or creating new child care spaces. The City of Greater Sudbury will request additional funding from MCYS for the start-up costs of eligible Best Start programs exceeding the City's current allocation. A process will be undertaken to ensure that allocations to programs are responsive to community needs and respect the cultural diversity of our community.
3. Allocate an additional \$400,000 in 2005, \$900,000 in 2006 and \$1.5 million in 2007 of Best Start operating funds to the child care subsidy budget in order to serve the increased number of children and families in the expanded child care system.
4. Seek approval from MCYS to pilot a base funding model in one school site in 2007 for an early learning and care program for children 0-6 to assess the cost and viability of base funding as a means to increase access for families.
5. Allocate up to \$150,000 in 2005 from the Best Start operating fund to provide enhanced wage subsidies for staff in approved Child Care programs. In 2006 and 2007 wage subsidy allocations from Best Start operating dollars will be made, based on Provincial or Regional guidelines, to be determined.
6. Review current formula for special needs resourcing and allocate up to \$150,000 in 2005 in Best Start operating dollars to Child Care Resources to increase service levels for special needs integration in order to meet the needs of Best Start programs within the expanded child care system. In 2006 and 2007 Special Needs enhancement allocations from Best Start operating dollars will be made based on a locally developed formula, or Provincial or Regional guidelines when available.
7. Allocate \$10,000 in 2005, \$50,000 in 2006 and \$30,000 in 2007 of Best Start operating dollars to develop a communications strategy to ensure that all qualifying families are accessing child care subsidy and that parents understand the goals of Best Start and the value of quality, licensed child care and early learning programs.
8. Access the full allocation of 100% administration and planning funding to build the City's capacity for Program Management and implement the Best Start strategy at the community level.

Through the process of developing the Best Start Child Care Plan, Children Services staff heard from hundreds of community members: parents, child care providers and many other professionals who work with children. Draft versions of the Best Start Child Care Plan were presented to the City of Greater Sudbury Child Care Supervisor's Network and Mayor and Council's Children First Roundtable, and the newly formed Best Start Network. The final Best Start Child Care Plan will be available to the general public in hard copy or electronic formats through the City of Greater Sudbury website. The following is a list of community consultation activities undertaken in relation to the Best Start Child Care Plan.

## **Community Consultation Activities**

### ***Focussed Group Discussions***

Licensed Child Care Providers  
Best Start Network  
Parent Subcommittee of the Best Start Network  
Aboriginal Subcommittee of the Best Start Network

### ***Participants***

30 participants  
20 participants  
10 participants  
10 participants

### ***Surveys and Phone Polls***

Alternate JK Parent Surveys-Rainbow and  
Sudbury District Catholic School Boards- Verifact Research  
Parent Satisfaction Surveys- Subsidized Child Care Users  
CCR Parent satisfaction will not be completed in time for use

### ***Responses***

493  
306

## **Local review process**

The following steps will be taken in the local review process for the Sudbury Best Start Child Care Plan:

1. Children Services Section has met with Community Stakeholders including the Best Start Network and subgroups to review the draft Best Start Child Care Plan.
2. The Best Start Child Care Plan is being presented to City Council in October 2005.
3. Council Resolution and Plan will be sent to the Ministry of Children and Youth Services.

Ongoing accountability for the City of Greater Sudbury Best Start Child Care Plan will be accomplished through Children Services staff with input and participation from the Best Start Networks, which includes representation from the Ministry, school boards, children services providers, child care operators, parents, and the aboriginal community. This group will provide a venue for both input to changes and periodic review of the system.